

Yelahanka Lokesh
Dr.Mounica Vallabhaneni

FUNDAMENTALS OF FINANCE THEORY



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CONTENTS

Chapter 1. A Brief Introduction of Finance.....	1
— <i>Mr. Yelahanka Lokesh</i>	
Chapter 2. Information and Technology: Crucial Drivers of Modern Advancement.....	10
— <i>Dr. Dasinis Nathan Annette Christinal</i>	
Chapter 3. Key Microeconomic and Macroeconomic Issues: Understanding Market Dynamics and Economic Performance.....	18
— <i>Dr. Mounica Vallabhaneni</i>	
Chapter 4. Corporate Governance and Structure: Building Effective Organizational Frameworks....	26
— <i>Mr. Yelahanka Lokesh</i>	
Chapter 5. Shareholders' and Company Management Relations	34
— <i>Dr. Dasinis Nathan Annette Christinal</i>	
Chapter 6. Solutions to Agency Issues: Nurturing Alignment and Accountability.....	42
— <i>Dr. Mounica Vallabhaneni</i>	
Chapter 7. Money and Rates: The Foundations of Economics	49
— <i>Mr. Yelahanka Lokesh</i>	
Chapter 8. Finance Related Interest Rates: Exploring the Dynamics and Implications	58
— <i>Dr. Dasinis Nathan Annette Christinal</i>	
Chapter 9. Accrual Accounting: Unveiling the Process of Financial Recognition	65
— <i>Dr. Mounica Vallabhaneni</i>	
Chapter 10. Characteristics of a Fixed Asset: Understanding the Key Elements.....	73
— <i>Mr. Yelahanka Lokesh</i>	
Chapter 11. Balance Sheet and Income Statement Relationship: Unraveling Financial Performance.....	82
— <i>Dr. Dasinis Nathan Annette Christinal</i>	
Chapter 12. Calendar Year vs Fiscal Year: Understanding Reporting Periods in Financial Statements	90
— <i>Dr. Mounica Vallabhaneni</i>	



CHAPTER 1

A BRIEF INTRODUCTION OF FINANCE

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ABSTRACT:

Finance is a multidisciplinary field that encompasses the study of managing money, investments, and financial activities within individuals, businesses, and institutions. This study provides a brief introduction to finance, highlighting its key components, functions, and its significance in the modern economic landscape. Finance involves the management of funds, assets, and liabilities to achieve financial goals and optimize the allocation of resources. It encompasses various areas, including personal finance, corporate finance, investment management, and financial markets. The management of money, assets, and obligations by people, companies, and governments is a topic covered in the vast discipline of finance. The basic ideas, guiding principles, and practical applications of finance are briefly discussed in this study. It goes through the function of finance in financial markets, economic systems, and decision-making procedures. It also emphasizes the significance of money management, investment plans, and risk analysis in accomplishing financial objectives and maximizing value.

KEYWORDS:

Corporate Finance, Decision-Making, Financial Management, Financial Markets, Risk Assessment.

INTRODUCTION

The administration of a company or organization depends on its financial situation. Running a profitable firm is more challenging in the absence of sound financial policy, protections, and instruments. Bacon Signs was a locally based, family-owned Midwestern sign business in 1978 that produced, sold, installed, and maintained commercial signs. The third generation of the family would soon take over control of the business from the second. In addition to surviving the Great Depression, World War II, the Vietnam War, and the oil embargo, Bacon Signs, founded in 1901, was able to survive historically high rates of inflation and interest rates. By offering top-notch goods and services to its local customers, the family firm had managed to survive the ups and downs of the local and national economies. The company's fortunes permanently improved in the early 1980s.

The business owner realized that his company's bespoke signs were of a higher caliber than the ones it erected for large national franchises. In order to create a manufacturing, sales, and financing strategy that could be presented to the bigger national sign firms, the owner

collaborated with the business' banker and vice president of finance and operation. The bigger businesses consented to Bacon Signs making midsize orders on a subcontract basis. The company then pledged to construct and deliver this signage on schedule and under budget. The popularity of Bacon Signs' goods increased along with its reputation for excellence. The company could expand how and when it needed to since the initial finance plan was created to meet expected capital needs and account for this possible development. The underlying value of Bacon Signs lay in its capacity to produce and distribute high-quality goods at competitive prices. However, without the finance plan's facilitation of planning and the flexibility to acquire funds, the company would not have been able to capitalize on its advantages at the crucial time. The firm's capacity to expand and maintain its financial stability depended on financing [1]–[3].

Finance Definition

Finance is the study of how money is raised, moved, and managed. When the First National Bank agrees to finance your house mortgage loan, for example, the term finance may be employed as a verb. It may also be a noun that refers to a whole sector of the economy. Understanding the uses and sources of money as well as the idea of the risk-reward trade-off is at the heart of the study of finance. An instrument that can make us better decision-makers is finance.

Basic Financial Topics

Business finance, investments, and financial markets and institutions are the three main divisions of finance in the domestic market as shown in Figure 1. Here, we turn to face each other.

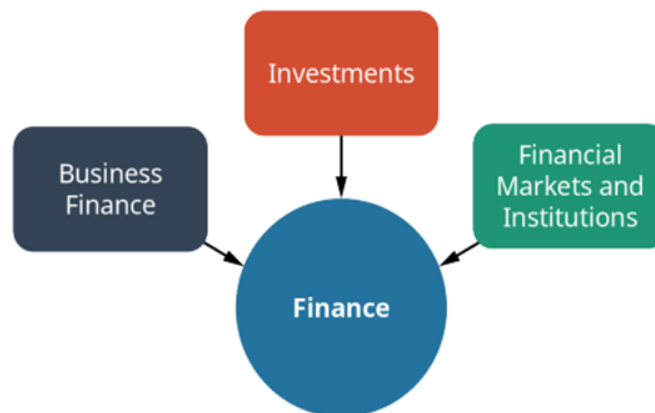


Figure 1: The Three Basic Areas of Study in Finance (assets.openstax.org)

DISCUSSION

Enterprise Finance

Business finance examines how managers may use financial concepts to increase a company's worth in a hazardous environment. Stakeholders in businesses are many. Corporations are owned by their shareholders, who choose managers to administer them with the goal of maximising shareholder value. Managers concentrate on three main topics in corporate finance as shown in Figure 2.

1. The study and management of short-term assets and liabilities is known as working capital management (WCM). Establishing business policy for WCM management is

the responsibility of the chief financial officer (CFO) and the finance staff. The finance department defines basic standards for client credit extensions, sets lending conditions, decides whether to issue credit, and decides when to use short-term creditor financing. The accounting division essentially puts the finance division's policies into practise. The accounting and finance departments share resources in many businesses, although this is not always the case.

2. The process of choosing which long-term or fixed assets to buy in an attempt to maximise shareholder value is known as capital budgeting. The choices made in the capital budget bring the most value to a company. As a result, capital budgeting is regarded as one of the most crucial financial tasks inside a company. By predicting the quantity, timing, and risk of the cash flows related to the assets, the capital budgeting process determines the value of possible investments. In order to create a portfolio of investment projects that individually maximise the value of the company, the finance department generates and aggregates cash flow forecasts with input from the marketing, operations, accounting, human resources, and economics departments.
3. The process through which managers concentrate more intently on long-term debt and boosting shareholder value is known as capital structure. Financial managers must consult with economists, lenders, underwriters, investment bankers, and other sources of external financial knowledge and financial capital while solving capital structure problems. Each of these three elements of corporate finance was taken into account by the management when Bacon Signs created its financial strategy.

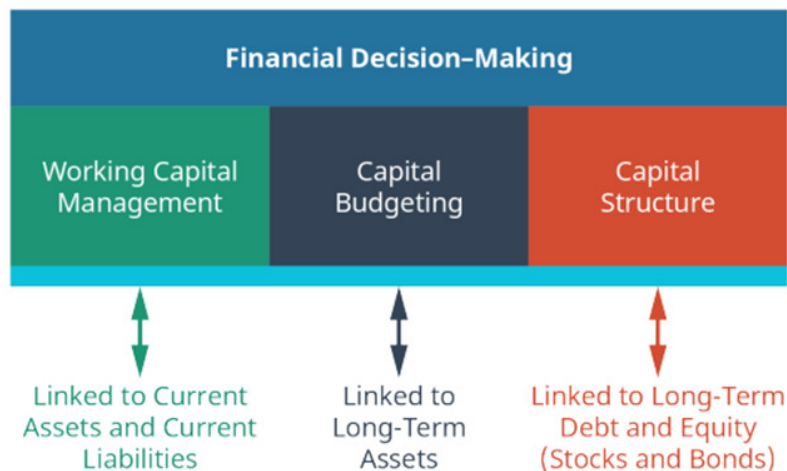


Figure 2: Corporate Finance Decision-Making Activities Relate to the Balance Sheet
(assets.openstax.org)

Shows how a balance sheet is tied to the three main financial management decision-making processes. Capital budgeting is concerned with long-term assets, working capital management is with short-term assets and obligations, and capital structure is with the balance of long-term debt and equity financing.

Investments

Investments are tools and strategies used to build and increase wealth. The discussion and use of various financial instrument types, distribution methods, regulatory issues, and risk-and-return prospects are the most typical investing subjects. Discussions of stocks, bonds, and

derivative instruments like futures and options are also included as topics. Mutual funds, exchange-traded funds (ETFs), and investment vehicles like 401k plans or individual retirement accounts (IRAs) would be included in a wide coverage of financial instruments. Real assets like gold, real estate, and commodities are also frequent conversational subjects and investment potential. For many students, the most fascinating topic of finance is investments. Depending on the circumstance and the viewer's perspective, investment might look glamorous, risky, unscrupulous, or euphoric in television shows and films like *Wall Street* and *Billions*. The participants' choices in these games have the potential to produce either enormous riches or enormous losses. Most of us will handle our portfolios conservatively in reality, staying far away from the extremes shown by the entertainment sector. However, we will have to make judgements about our personal and corporate investments, and many of the students who are reading this will go on to work in the financial sector as personal investment advisors, investment analysts, or portfolio managers [4]–[6].

Financial Institutions and Markets

The organisations and regulatory bodies that govern our financial system are financial markets and institutions. Given that the businesses engaged are profit-driven and need sound financial management, there is overlap between this sector and company finance. Additionally, they are often the companies that support investing practises in our economy. An individual investment, such the purchase of stocks or mutual funds, is likely to be handled by a financial institution that is governed by a federal or state body. In reaction to the 1929 stock market collapse and the ensuing Great Depression, the US built a large portion of its regulatory framework for financial markets and institutions in the 1930s. Many of our main regulatory organisations and financial rules in the United States were created in response to the need to ensure the security and protection of investors and the financial sector. The Securities Act of 1933 and the Securities Exchange Act of 1934 were passed, creating the Securities and Exchange Commission (SEC). The Glass-Steagall Act (1933) and the Banking Act of 1935, two significant pieces of bank regulation, resulted in government-backed bank deposit protection and a more capable Federal Reserve Bank. These legislative measures distinguished between commercial and investment banking.

Investment banks and investment firms continued to administer mutual funds, provide financial advice, and underwrite and arrange new bond and stock issuance. Savings and loans, credit unions, and commercial banks limited their loan portfolios to commercial and personal loans and withdrew from the stock markets, but they were still able to insure their main sources of funding, checking and savings deposits. The financial sector of today bears little resemblance to the setup in which your parents and grandparents either worked or were raised. The industry has changed due to deregulation during the last 40 years. Businesses and operations of investment and commercial banks have converged. The gap between investment banking and commercial banking has shrunk or almost vanished. The US financial system, businesses, and regulators have learnt to adapt, evolve, and innovate to continue competing, growing, and prospering in the face of greater competition from financial enterprises overseas.

To replace and combine the current regulatory organisations, the Financial Industry Regulatory Authority (FINRA) was established in 2007. The regulations regulating licenced brokers and broker-dealer companies in the United States are written and enforced by FINRA, an independent, nonprofit organisation. In order to safeguard the customers of brokerage companies that file for bankruptcy, Congress established the nonprofit Securities Investor Protection Corporation (SIPC). Brokerage clients are covered by SIPC insurance up to \$500,000 for cash and securities held by the company. The 1930s saw a major uptick in the regulation of the financial sector, which was essential for the growth of our financial sector and

regulatory control at the time. Beginning in the 1970s, deregulation of the financial sector represented a necessary pendulum swing in the other way towards more flexible, market-based regulation and monitoring. Several facets of the financial sector were reregulated as a consequence of the Great Recession of 2007–2009. Some might argue that the regulatory pendulum has swung too far in favour of deregulation and that the time has once again come for more or more intelligent regulation.

Why Finance is Important

The lubricant that keeps our economy moving forward is finance. A bank may make money when it grants a mortgage, yet it also enables individuals to live in their own houses and pay for them over time. Does using MasterCard, Venmo, and PayPal generate revenue for the companies? Yes, but consider how much safer and more convenient it is to carry a card or utilise an app rather than cash. These programmes also make it simple for you to keep tabs on your financial activities. Capital-based economies need a financial system that is autonomous and well-regulated. The days of solely bartering have long since passed, and today's system allows for transactions to be completed with only a few taps on a mobile device. There are several motivations for studying finance, both professional and personal. An extensive list of jobs linked to finance may be found online. According to senior managers interviewed, employing new staff often takes an awareness of financial ideas and tools into account. One of the most crucial tools for moving up the career ladder and towards more responsibility and pay are financial skills. People must assume increased responsibility for their own financial security both now and in retirement since government and employer-guaranteed pension payouts are becoming less frequent and significant. Let's examine some of the motivations for studying finance in more detail. The discipline of finance offers a variety of professional options. A single money course like this one could spark your curiosity and motivate you to research further financial issues. Your education may also make you eligible for lucrative and interesting financial employment. We examine financial job options in further detail in the section on careers in finance.

Finance as a career

One motivation to study finance is to pursue a profession in finance. Finance is a great tool for making decisions since it calls for critical thinking. Additionally, it offers a framework for value estimation via an evaluation of the timing, size, and risk of cash flows for long-term projects. The preparation of budgets to ensure the timely distribution of cash flows such as dividends or salaries is one additional urgent activity that depends on finance. Financial investing options become more accessible with knowledge of finance and financial markets. Commercial bank deposits plus the occasional investment in stocks, bonds, real estate, or gold may have formerly offered appropriate returns, diversification of the portfolio, and coverage of investment options. To take advantage of both new and old financial goods, however, in today's market of financial technology, derivative securities, and crypto currencies, knowledge of the many financial products and categories is essential [7]–[9].

Finance Risk and Return

Finance teaches us that when risk rises, anticipated return rises as well. This association typically remains true, and historical financial market analysis shows that riskier assets have historically generated higher returns. Naturally, this is not always the case and in all circumstances; otherwise. Risk may be boiled down to one thing: uncertainty. The study of finance makes an effort to measure risk in a manner that enables people and organisations to evaluate an acceptable risk trade-off. Risk-return tradeoffs are present in all of our daily decision-making processes. We weigh the trade-off between convenience and safety while

deciding whether to cross the street in the midst of a city block or go to the designated crossroads. These judgements may be made more easily and using facts rather than simply intuition if you have a better grasp of money. Return is the payment made for an investment and the time spent waiting to reap the rewards as shown in Figure 3.

Return might take the form of dividends received from stock purchases or interest accrued on bond investments. Returns from investing in a college degree may include increased income and improved work satisfaction. People are often risk-averse. This implies that in order for investors to incur bigger risks, they must also anticipate bigger rewards. If the average return on stocks and bonds was the same as the return on a risk-free savings account, investors would not be happy. Since stocks and bonds carry more risk than savings accounts do, investors anticipate higher average returns. The study of finance gives us the skills to evaluate risk reward trade-offs more accurately and consistently in all decision-making, but particularly in financial decision-making. Risk is measured and defined in finance in a variety of ways. Investment security portfolios often exhibit the characteristics of a normal return distribution, or the well-known "bell-shaped" curve you learned about in your statistics lectures. We may determine the range and probability of higher- or lower-than-expected outcomes by understanding the average and variability of returns for an asset. On the basis of quantified assumptions regarding risk or uncertainty, this evaluation then aids in the determination of acceptable prices that fulfil investors' needs for return premiums. To put it another way, finance tries to quantify with numbers what we already "know."

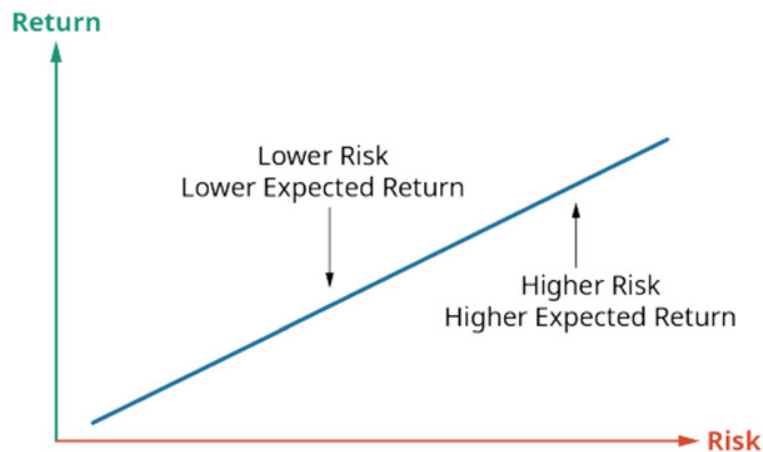


Figure 3: Risk and Expected Return (assets.openstax.org)

There are various elements that make to the overall return uncertainty:

1. A financial security's default risk is the possibility that the issuer won't fulfil the obligation to pay. For instance, a homeowner may stop paying their mortgage on time each month, or a business might stop making bond interest payments that are due every two years.
2. Investors are exposed to inflation risk when price increases or inflation reduce their ability to spend the realized cash flows from an investment.
3. Diversifiable risk, often referred to as unsystematic risk, arises when investors hold single assets or modest-sized portfolios and assume the risk that a bigger, better-rounded portfolio may avoid. Investors bear greater risk or uncertainty in these circumstances without receiving additional remuneration.

4. After superfluous diversifiable risk has been removed from the portfolio via diversification, systematic risk, also known as non-diversifiable risk, remains. The statistical concept of beta is used to quantify non-diversifiable risk.
5. Macroeconomic concerns beyond the control of a corporation or its management are linked to political risk. This is the danger of regional, state, or federal authorities "changing the rules" and impairing business cash flows. Political risk may result from zoning choices, judgements about product liability, taxes, or even the nationalisation of a company or an industry.

The Finance Division

Within an organisation, finance serves a variety of purposes, and to reflect the diverse job duties, there are a variety of job names. In a for-profit company, the comptroller, or more typically a controller, significantly depends on accounting skills. The responsibility for financial reporting rests with controllers, who also have control over the accounting processes required to create such reports. Accounts payable, accounts receivable, including taxes, inventory management, and a variety of other short-term asset and liability tracking and monitoring operations are all things that controllers are concerned with. They support both internal and external auditors and are in charge of overseeing and carrying out the daily financial activities of the company. In most organisations, the treasurer may take over many of the controller's responsibilities. However, the treasurer is also in charge of keeping an eye on the company's cash flow and typically serves as the point of contact for bankers, underwriters, and other external sources of funding. The structure of loan and debt obligations as well as choosing when and from whom to borrow money may fall within the purview of a treasurer. Treasurers are also in charge of making investments using extra money. The treasurer often looks outward as a spokesperson to the public, unlike the controller who may face inside towards the organisation. The controller and treasurer are two executive-level positions that report to the vice president of finance (VP-F).

The main duty of the VP-F is to hire and train a large enough workforce that can provide timely, accurate, and comprehensive reports. The role of the chief financial officer, or CFO, is "big picture" in nature. The CFO is also forward-looking and responsible for strategic financial planning and creating financial objectives. The CFO creates policy for working capital management, determines the best capital structure for the company, and takes the ultimate decision in areas of capital budgeting. A CFO is a more visionary and strategic planner than a VP-F, who is more of a "hands-on" manager [10].

Financial Preparation

Any organisation, no matter how big or little, public or private, for-profit or not-for-profit, financial planning is essential. A company may comprehend its past, present, and future finance requirements as well as the distributions needed to appease all interested parties by using financial planning. For-profit companies strive to increase their owners' wealth. These might be the major proprietors of any number of different types of businesses, including stockholders in a publicly listed company, owner-managers of "mom and pop" shops, partners in law firms, or other corporate organisations. Financial planning assists managers in understanding the company's existing situation, planning and developing procedures and backup plans to accomplish goals, and adjusting to unforeseen circumstances. The better and more complete the financial planning process, the more probable it is that a company will be able to meet its objectives and/or survive challenging times. Financial plans often take into account the firm's strategic goals, ethical standards, sources of funding, and expenses, in addition to the creation of budgets, scenarios, and backup plans. Bacon Signs created a financial strategy that was

detailed enough to include potential expansion in terms of timing and mode. The proposal made to commercial banks enabled the company to be assured of additional funding at crucial junctures in the firm's development. There are some traits that good financial planning has in common:

1. It makes use of income statements from the past, present, and pro forma (looking forward). In order to establish estimates for the future, pro forma income statements are constructed utilizing assumptions from the past. These income statements need to provide plausible scenarios and offer a sensitivity analysis of significant hypotheses.
2. The crucial component of any financial planning is cash flow statements. The time and size of real cash flows that are actually available to pay financial commitments are estimated by cash flow statements.
3. Balance sheets are essential for outlining a company's funding sources and expenditures. Accounting is among the most crucial aspects of company.
4. Predicting future sales, funding costs, and micro- and macroeconomic situations are crucial components of financial planning.
5. Ratio analysis, standard-size financial statements, and trend statements are all crucial components of financial planning. This kind of study helps in understanding a company's past, how it compares to the competitors, and evaluating desired goals.

Budgeting and Forecasting

Forecasting and budgeting are routine practises for commercial enterprises, governmental organisations, non-profit organisations, and private homes. These activities are helpful for both people and companies, much like many of the financial concepts. Early in the planning process is when budgeting, or planning for the quantity, sources, and uses of money, takes place. Businesses often create yearly budgets months in advance of the new fiscal year. By creating financial statements based on historical data, expectations, and ambitions for the future, and historical data, a company develops goals for the following period via budgeting. The budgeting process aids the business in determining what steps must be done to accomplish its goals. The timing and size of anticipated cash flows, however, might alter due to actual occurrences, regardless of how effective the budgeting process is. The adjustments that must be made to the budgeting process are covered by financial forecasting. Forecasting becomes the process for adjusting to such changes after budgeting assists in identifying the variances or departure from expectations. The adage "Plans are worthless, but planning is everything" is credited to President Eisenhower. That adage still holds true in business today just as it did while he was serving in the military and the government. Forecasting aids organization's in navigating the inevitable pitfalls on the way to their goals via the budgeting or planning process. Pro forma financial statements, such as income and cash flow statements and balance sheets, are created during the budgeting process.

These serve as benchmarks to assess whether businesses are on track to reach or surpass goals and as a warning if they are not. To establish the sources, uses, and amount of financing needed to achieve departmental and corporate goals, budgeting should engage all departments within an organization. Successful procedures should be imitated, while unsuccessful ones should be changed or eliminated. Budgeting serves as a cyclical renewal and reminder of the company's objectives. Financial forecasting often begins with the company's budget and makes revisions based on discrepancies between the financial statements projected and the results actually obtained. Forecasting influences management behavior now and lays the groundwork for future budgets.

CONCLUSION

In order to manage finances, allocate resources, and make wise financial choices, finance is a fundamental subject. It includes a number of topics, including risk management, investing tactics, and financial management. For people, organizations, and governments to accomplish their financial objectives, negotiate the complexity of the global economy, and build lasting wealth, a thorough understanding of financial concepts is a need. Finance is influenced by various factors, including economic conditions, government policies, technological advancements, and market dynamics. Financial professionals, including financial analysts, bankers, investment managers, and economists, play essential roles in analyzing data, making informed decisions, and providing financial advice to individuals and organizations. In conclusion, finance is a multifaceted field that encompasses the management of money, investments, and financial activities. It has broad applications at both individual and organizational levels, impacting personal wealth, business growth, and economic development. Understanding the principles and concepts of finance is crucial for making sound financial decisions, optimizing resources, and navigating the complexities of the financial world.

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CHAPTER 2

INFORMATION AND TECHNOLOGY: CRUCIAL DRIVERS OF MODERN ADVANCEMENT

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ABSTRACT:

Information and technology are integral components of modern society, playing crucial roles in driving advancements across various sectors and shaping the way we live, work, and interact. This study explores the significance of information and technology as drivers of modern advancement, highlighting their impact on communication, innovation, productivity, and societal transformation. Information is the foundation of knowledge and plays a vital role in decision-making, problem-solving, and learning. It encompasses data, facts, ideas, and insights that are processed and shared to generate valuable insights and drive progress. Information technologies, such as the internet, data analytics, and artificial intelligence, enable the efficient storage, retrieval, and dissemination of information, revolutionizing the way we access and utilize knowledge. Today's world places a growing emphasis on information and technology, which shapes many parts of our lives and propels huge changes in companies and communities. This study emphasizes the importance of information and technology by outlining how they help to improve productivity, foster creativity, and enhance communication. It emphasizes the significance of properly using information and technology to acquire a competitive advantage, accomplish strategic objectives, and handle arising problems.

KEYWORDS:

Communication, Decision-Making, Innovation, Productivity, Strategic Goals.

INTRODUCTION

Importance of Information

For both internal and external examination of commercial enterprises, financial data is crucial. Making commercial and financial decisions is improved by having access to more accurate and timely data. The production of various financial statements, including as income statements, cash flow statements, and balance sheets, as well as the notes and assumptions used to produce the financial statements, is a prerequisite for financial planning and forecasting. Executive and intermediate managers, among others, utilise financial data to assess and reassess decision-making. Making consistent value-adding choices for a corporation requires current, reliable data. Data assists managers in making decisions about which initiatives to pursue, how and when to fund them, and any required adjustments to physical, financial, and human resource

assets. Value maximization is often incompatible with "gut feelings" and "seat-of-the-pants" decision-making. Additionally, outsiders utilize publicly accessible information about businesses to decide what to buy, invest in, give credit for, and regulate. Financial information about a company must be accessible to customers, investors, lenders, suppliers, and regulators. Investors need to decide how much they are willing to pay for a share of stock, banks need information to decide whether to make a loan, suppliers need financial data to decide whether to offer trade credit, and consumers need to be confident that a company has priced its goods fairly [1]–[3].

Simple Data Types

Some of the information required for decision-making is provided by financial statements. Companies compile data and create at least three crucial financial reports or statements.

1. The flow of revenues and costs during a certain time is summarized in the income statement. Quarterly income statements are made accessible for publicly listed corporations.
2. Statements of cash flow show how much money was really received and spent over a certain time period.
3. Balance sheets display the assets, liabilities, and equity that exist as of a certain date.

These statements reflect book values, historical expenses, and accounting adjustments such as cumulative depreciation. They also represent book values. Market prices and book values can diverge dramatically. While book values reflect what has already happened, market values look forward and reflect expectations. Organisations and external stakeholders look to external sources of information in addition to the internal data summarised on financial statements. Surveys of consumers and suppliers, market research, the creation of new products, statistical analysis, agreements with creditors, and meetings with government representatives are all examples of acquiring external data. As it relates to anticipated market demand, unemployment, inflation, interest rates, and economic growth, broader macroeconomic data is also beneficial.

Effects of Digitalization

Data digitization makes data transport and storage simpler and more affordable. Some data, like that from a Microsoft Suite product, begins life as digital data. Our Excel and Word documents are widely used and are simple to keep and send. Today, video conferencing and cloud storage are commonplace. Information may be shared and stored quickly, easily, and affordably via emails and Zoom sessions. Nowadays, companies develop an electronic paper trail (e-trail) to record, validate, and communicate procedures. Because data is now much more accessible, businesses have a greater need to make sure that it is maintained and protected correctly so that people cannot improperly change or remove information. Since businesses began storing digital data on the cloud, data storage has undergone substantial shift. The benefits include the ability to only pay for storage that is really utilised, less energy use, access to specialised data security services, and reduced costs for hardware and software upkeep. However, the security of data and the possibility of data intrusions are major worries when storing digital information.

The Uses of Data

The internally created financial statements, both taken collectively and individually, may provide managers a plethora of data to help them make better decisions. There are six ways managers might utilize financial statements, according to Harvard Business School.

1. Evaluating the effects of commercial choices like new software, marketing strategies, or product lines
2. Providing a foundation for future expectations to help with budget development
3. Contributing to cost-cutting or reducing duplication of effort
4. Providing strategic planning and visioning that is backed by data
5. Making sure data and content are consistent across departments
6. Encouraging teams to establish, attain, and surpass their goals and objectives

Finance Career Opportunities: Market Trends

The discipline of finance offers a variety of professional options. According to the Bureau of Labor Statistics (BLS), as of May 2020, the median salary for jobs in the financial sector was \$72,250, whereas the national median salary was just \$41,950. The BLS also forecasts that by 2029, over 500,000 more employment would be produced in the financial and accounting sectors. In addition to the many vacancies that will arise as baby boomers continue to retire and exit the workforce, these new career possibilities also exist. Many of the financial jobs listed by the BLS don't even contain the term "finance" or anything similar in the title. The BLS lists jobs like management analysts, market research analysts, and logistics workers as requiring financial abilities. Of fact, a lot of professions have historically favored financial studies. These consist of job titles and summaries like these:

1. **Financial manager:** oversees many parts of an organization's financial requirements, uses, and associated operations and generates reports on them.
2. Credit analysts review financial and related information to assess the creditworthiness of potential clients and customers; they typically work for commercial and investment banks, credit unions, and rating agencies like Moody's or Standard and Poor's. Investment relations associates prepare and present company financial data to investors and other company stakeholders.
3. **Financial analyst:** gathers and analyses data to plan future actions and assess previous choices.
4. Personal financial advisors provide customers guidance on short-, medium-, and long-term financial planning. Loan officers assist borrowers with loan applications and are often employed by depository financial institutions like commercial banks.
5. Insurance underwriter: Determines pricing for insurance products including life, property, and casualty insurance by assessing risk.
6. **Finance professor:** teaches college courses, conducts economic and financial research, serves on boards, and provides community service by evaluating and overseeing the activities of depository institutions in an effort to ensure proper practice and behavior

Roles of Financial Analysts

The position of financial analyst served as a stepping stone for many executive-level finance professionals. Different businesses, sectors, and governmental organizations have different job definitions. However, market analysis, financial forecasting, modelling, cost analysis, and comparative valuations are often included in the job description of a financial analyst. Financial analysts work with many divisions of a company or organization to collect data and prepare financial reports. They collaborate with accountants to provide accurate financial reports, and they depend on marketing and production staff to deliver accurate sales estimates. As a financial analyst, you must possess excellent analytical abilities, pro forma financial statement development capabilities, solid spreadsheet skills, and a general awareness of company operations. Financial analysts have a wide range of business and communication abilities, including both quantitative and qualitative ones. Some of the everyday duties that financial

analysts must do are shown in Figure 1. Some businesses demand their financial analysts to have an MBA or many years of business experience [4]–[6].

A successful company or organization needs internal financial analysts since their work may result in the more effective and economical use of financial and non-financial resources. Maintaining up-to-date knowledge of market circumstances, creating financial models, balancing discrepancies between projections and results, and acting as a resource for management are all responsibilities. Financial data generation and analysis, including ratio and trend analysis, in-depth talks with division managers, and the presentation and interpretation of data at meetings and on electronic platforms are all ways that financial analysts carry out their duties. Similar resources and methods are used by outside financial analysts to assess financial instruments for the benefit of investment firms, investment and commercial bankers, and individual investors who depend on their published reports. Financial analysts are also employed by a number of government organizations to help with regulatory supervision and enforcement. Financial analysts make an average pay of \$81,590, according to data from a 2019 BLS poll, and employment is expected to expand at a faster-than-average pace of 5% until 2029.



Figure 1: Financial Analyst Tasks (assets.openstax.org)

DISCUSSION

Roles of Business or Management Analyst

A business analyst's work description is quite similar to a financial analyst's. However, general strategic thinking is more stressed than the excellent mathematical abilities needed for a financial analyst. By employing analytical thinking, industry best practices, process creation, team building and organization, and information technology, a good business analyst may assess business prospects. They then convey to senior decision-makers the best courses of action to maximize value in line with the company's vision and objectives. To advance a company, business analysts may assist in developing strategy and tactics. They assist in determining problems and solutions. Data-driven approaches speed up product development,

assess performance, and enhance product mix and manufacturing. The following are examples of common business analyst tasks, according to the Bureau of Labor Statistics:

1. Compiling data on issues that need to be resolved or ways that may be made better
 2. Conducting onsite observations and employee interviews to ascertain the procedures, tools, and individuals that will be required.
 3. Examining, among other data, financial data, income and expense records, and employment reports
 4. Identifying the fundamental causes of issues and coming up with solutions, which may include implementing new systems, practices, or people changes.
 5. Making results available to decision-makers
 6. Speaking with management to verify that improvements are effective
- In May 2019, the average income for management analysts was \$85,260, and the BLS forecasts an 11% increase in employment, or nearly 94,000 new positions, over the next ten years.

Secondary and Primary Markets

To put it simply, the secondary market is the market for "used" assets, while the primary market is the market for "new" securities. Consider the sale of new automobiles as the main market, and the selling of old automobiles as the secondary market. In reality, both new and secondhand securities are traded in various market places. For instance, equities securities are exchanged on the stock markets every day, with the majority of the trading taking place between institutional and individual investors who hold shares of publicly listed corporations. A share of Amazon, Facebook, or Nike stock may be traded with minimal effect, and there is no immediate cash flow to the underlying company. However, the information offered by such transactions is significant since it is an expensive and visible real-time statement by investors of their judgments of the worth of the organization as well as a reflection of their satisfaction and aspirations. There are a few, though far fewer, transactions on the equities market that involve buying and selling brand-new securities.



Figure 2: Broker and Dealer Markets (assets.openstax.org)

Companies launch fresh stock offerings into the market, often known as initial public offers (IPOs) or seasoned equity offerings (SEOs). These are fresh, untraded shares of stock that are issued, and their issuance generates cash flows for the underlying companies. IPOs are new shares issued by companies going public for the first time, whereas SEOs are new shares issued by existing companies. Purchasers of these new securities may exchange them after the original transaction. The second and subsequent deals, however, are secondary market transactions

rather than primary ones. When the Treasury Department auctions off new Treasury securities worth billions of dollars each week, there are significant primary market transactions. In addition to meeting the federal government's continuing liquidity and long-term borrowing requirements, these new securities pay down expiring Treasury securities. Once again, further trades in this government debt take place as secondary market deals [7]–[9].

Important Market Players

Dealers, brokers, financial intermediaries, as well as you and I, are important market participants in finance. These participants all play a distinct role in facilitating the flow of goods, knowledge, and capital. Financial transactions are simplified, accelerated, and made safer by the existence of these actors, ultimately increasing efficiency. You could do direct financial transactions with your buddies, such purchasing coffee or borrowing money to see a movie. Typically, they are little purchases. However, you need sophisticated financial firms with resources, knowledge, and networks for bigger or more intricate transactions. Broker markets and dealer markets are the two divisions of the secondary markets, as seen in Figure 2. The manner each market conducts deals in securities is the main distinction between broker and dealer markets.

Dealers

Securities purchased or sold by financial dealers are their own property. A dealer trades from their own portfolio when they do a financial transaction. Dealers don't engage in the market the same way an individual or institutional investor does, who is only looking to maximise the value of their assets. Instead, dealers try to "make markets," which refers to their willingness and ability to purchase and sell securities at the present bid and ask prices. Dealers earn money from the volume of trading and the difference between their bid price (the price at which they are prepared to buy a security) and their ask price (the price at which they are willing to sell a security) rather than from the performance of the underlying assets. Dealers improve the market's liquidity and efficiency by always being prepared to purchase or sell. The Securities and Exchange Commission (SEC) has regulatory authority over dealers in the US. The rapid execution of orders, acceptable pricing, and disclosure of any possible conflicts of interest with investors are all ensured by such regulatory control of the dealers.

Brokers

Brokers serve as market facilitators by bringing buyers and sellers together for a transaction. Brokers are distinct from dealers, who make purchases and sales from their own stock portfolio. Traditionally, these businesses and people are paid a commission on sales. You may deal with a budget broker or a full-service broker in the world of stockbrokers, and the fees and costs would be quite different. A discount broker carries out deals on behalf of customers. Clients must utilise brokers because securities exchanges need members in order to accept orders. Discount brokers or platforms like Robinhood or E-deal may not charge any commissions or charge them at extremely low rates for many deal executions, although the exchanges may pay those fees. Additionally, they don't provide investing advice. In comparison to bargain brokers, full-service brokers provide more services and impose greater fees and charges. In addition to carrying out transactions, full-service brokers may provide retirement planning, portfolio management, and investment counselling. Full-service brokers who cater to both institutional and retail investors include Morgan Stanley and Bank of America Merrill Lynch.

Money-Making Middlemen

To make transactions between parties to a transaction simpler and more effective, a financial intermediary, such as a commercial bank or a mutual fund investment business, acts as an intermediary. For instance, a commercial bank offers loans for borrowers and takes deposits from investors and savers. An investing firm combines money from investors to affordably buy and manage stock and bond portfolios. These exchanges are distinct from those made by a dealer or broker. Dealers are available to purchase or sell from their own holdings, while brokers arrange deals. Financial middlemen, however, take money from investors and may even create a whole new security. You are not immediately impacted, for instance, if the borrower defaults on a home loan made by the commercial bank where you hold a certificate of deposit. Your investment is still securely generating interest. Typically, financial institutions support financial intermediation. However, sometimes a financial intermediary is not necessary for lenders and borrowers to begin a transaction.

The process of disintermediation, which takes place when this happens on a broad scale, may wreak havoc on the financial markets. Even when yearly inflation in the 1970s exceeded 10%, commercial banks could only provide a maximum rate of 5% on savings accounts. Savings were made directly in Treasury securities and other short-term marketable assets rather than via banks and savings and loan organisations. The savings and loan sector was largely dissolved as a result of the shortage of deposit money and the industry's following actions, which also resulted in a considerable amount of deregulation of commercial and investment banking in the United States. A strong network of financial intermediaries has various benefits. Through decreasing transaction costs, they improve the efficiency of the financial system [10].

Microeconomics

Finance is the junction of economics and accounting in the corporate world. Financial decision-makers for an organisation depend on economic theory, empirical data, and accounting data to make well-informed choices. Economics is the study of how limited resources are distributed. In order to better understand how and why resources are allocated to enterprises, consumers, and governments, economists study economics. Microeconomics and macroeconomics are the two main subfields that we commonly divide economics into. The study of these choices made by specific companies, people, or organisations is known as microeconomics. Understanding supply and demand, consumer preferences and behaviour, and incentives and behaviour are all made easier by microeconomics. Understanding how people will react to changes in a product's or service's functionality, pricing, supply, quality, marketing, or other firm-induced stimuli may help with financial forecasting, planning, and budgeting. Individual, commercial, academic, and governmental empirical research offers proof of what is occurring and makes suggestions as to what may alter or remain constant.

Macroeconomics

Macroeconomics explores collective choices, while microeconomics studies individual decisions. Inflation, income, economic growth, and unemployment are macroeconomic topics of study and concern. Bacon Signs had to take unemployment and inflation into account when evaluating its labor and material costs when creating a financial and operational strategy to grow the company. When calculating the cost of borrowing money to develop the company, Bacon Signs also had to take interest rates into account. Because models can't account for every testing and application variable, macroeconomic modelling has limitations. However, individual business and industry predictions for financial planning must take into account macroeconomic assumptions and expectations. Our explanation of macroeconomics and microeconomics is expanded upon in Economic Foundations.

CONCLUSION

In today's environment, technology and information are crucial. They are essential for advancing productivity, encouraging innovation, and accomplishing strategic objectives. Utilizing information and technology effectively has the ability to open up huge possibilities, spur development, and solve new difficulties. To reduce financial fraud and abuse, they collect and disseminate information. They provide scale savings and expert expertise. And last, the operation of a capitalist economy depends on financial intermediaries. People and organizations need to understand the value of information and technology and continuously adapt to their improvements if they want to remain competitive and succeed in today's fast-paced and linked world.

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CHAPTER 3

KEY MICROECONOMIC AND MACROECONOMIC ISSUES: UNDERSTANDING MARKET DYNAMICS AND ECONOMIC PERFORMANCE

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ABSTRACT:

The significant macroeconomic and microeconomic challenges that have a major impact on how economies perform both individually and collectively. Microeconomic concerns address ideas like supply and demand, market structure, and resource allocation and concentrate on the actions and choices made by specific economic players, such as individuals and businesses. The study of more general economic phenomena, such as economic growth, inflation, unemployment, and monetary policy, is covered by macroeconomic topics, on the other hand. For governments, firms, and people to make wise choices, create sound economic policies, and successfully negotiate the economic environment's intricacies, they must comprehend and analyses these concerns. Societies may work towards sustainable economic growth, stability, and higher living standards by tackling microeconomic and macroeconomic issues.

KEYWORDS:

Economic Growth, Inflation, Microeconomic, Macroeconomic, Market Structure, Monetary Policy.

INTRODUCTION

We can better comprehend how people, firms, and the economy as a whole work and interact when we grasp the basic principles of microeconomics and macroeconomics. Microeconomics is the study of how individual economic actors, such as businesses and consumers, behave and how their choices about how to produce, consume, and allocate resources affect market results. Macroeconomics, on the other hand, takes a more comprehensive approach, examining factors like national income, inflation, unemployment, and governmental policies that affect a nation's overall economic performance. This introduction seeks to provide a general overview of major macroeconomic and microeconomic problems that have a big impact on policy choices, economic stability, and growth [1]–[3].

We can better understand how economic systems function, the variables that affect economic outcomes, and possible policy actions that might be used to solve economic problems by looking at these concerns. The main principles of microeconomics, including supply and

demand, market organisation, and resource allocation. Macroeconomic themes including economic expansion, inflation, unemployment, and monetary policy will also be covered. We may better understand the intricacies of economic decision-making, spot patterns and trends, and make decisions that have a beneficial influence on people, companies, and society as a whole by researching these crucial microeconomic and macroeconomic concerns. Macroeconomics, on the other hand, examines the aggregate behavior and performance of the economy as a whole. It focuses on variables such as GDP, inflation, unemployment, interest rates, and fiscal and monetary policies. Macroeconomic issues encompass economic growth, business cycles, inflationary pressures, and the stability of financial markets.

Macroeconomic analysis allows policymakers and economists to assess the overall health of the economy, identify potential imbalances or risks, and implement appropriate policy measures. It helps in formulating monetary and fiscal policies to promote stable growth, price stability, and high employment levels. Key macroeconomic issues include the interplay between inflation and unemployment (the Phillips curve), the role of aggregate demand and aggregate supply in determining output levels, and the effectiveness of monetary and fiscal policies in influencing economic activity. Understanding the interactions between microeconomic and macroeconomic issues is essential for a comprehensive analysis of the economy. Microeconomic factors shape individual market behavior, which in turn influences aggregate economic outcomes. Changes in macroeconomic conditions, such as interest rate fluctuations or government spending, have implications for individual firms, households, and consumers. Policy implications emerge from the analysis of microeconomic and macroeconomic issues. Policymakers rely on this analysis to design interventions that address market failures, promote economic stability, and foster sustainable economic growth. For example, tax policies, antitrust regulations, and monetary policy tools are informed by microeconomic and macroeconomic analysis.

Significance of macroeconomic factors in the financial markets

Managers require accurate information to comprehend the link between a number of economic factors in order to develop financial projections. Sales projections predict the expected price and amount of items sold, working from small to big. The forecaster will take into account the economic situations on a local, regional, state, national, and worldwide scale. A significant macroeconomic factor that affects pricing is inflation. Quarterly estimates of predicted and actual inflation are released by government entities and regulatory organisations, including the Treasury Department and the Federal Reserve, as well as financial information centres like the Wall Street Journal (WSJ). Policymakers may use this knowledge to modify the money supply to achieve desired goals. Because they fundamentally affect the cost of acquiring capital and the needed rate of return for investments, financial forecasters pay careful attention to current and predicted interest rates.

If a company intends to boost production of products or services, the unemployment rate provides information to financial forecasters about the projected cost of labor and the capacity of businesses to recruit employees. The stock market monitors investor expectations for future cash flows and economic growth and is a macroeconomic indicator with a forward-looking component. Forecasting models may also be impacted by political and economic issues like changes to regulations or tax laws. Inflation, interest rates, unemployment, economic growth, the stock market, and governmental fiscal policy are all examples of macroeconomic variables. They fall beyond the purview and sphere of individual businesses, yet when taken as a whole, they have a significant impact on the marketplace in which businesses compete. Financial forecasting and management decision-making will only become more accurate with a greater

grasp of how these macro factors interact with one another and with particular micro or firm-specific variables.

Macroeconomics and Microeconomics: Their Relationship

In the fable, a group of blind individuals come across an elephant for the first time and touch just one area of the animal. The accounts of what they have found are then wildly different from one another. The members of the group grow irate and start making false accusations or worse against one another. The fable serves as an example of how people might create absolute truths based only on their own limited and subjective knowledge. If financial decision-makers opt to focus primarily on their own conclusions and overlook further microeconomic or macroeconomic data as well as the interplay of these elements, they incur a comparable danger. According to a widely held theory, macroeconomics is studied top-down whereas microeconomics is studied bottom-up. To set a route and advance towards a strategic goal, financial decision-makers need to be able to view both the forest and the individual trees. They need both the macro data necessary for tactical action and the micro data necessary for strategic thinking. For instance, when Bacon Signs was looking for trained workers who could create neon signs, the national unemployment rate may not have been of much use. However, the unemployment rate provided the corporation with information about the likelihood of a need for new enterprises as well as the signals they would need [4]–[6].

DISCUSSION

Instruments and Money Markets

The market for short-term, low-risk, highly liquid assets is known as the money market. The phrase "short-term" describes money market assets with maturities of less than one year, often even only overnight. "Low risk" expressly denotes a very low likelihood of the issuer defaulting. Although it does happen sometimes, money market instrument default is very uncommon. "High liquidity" refers to the ability of money market instruments to be sold in a secondary market rapidly and at a price that is equal to or close to their current market value. Finally, since money market securities are homogenous, no two instruments in a given issuance of securities are same. Each bill in an issue of 13-week T-bills, for instance, published in the first week of January, is the same as every other bill in the issue.

Contrast that with purchasing tangible assets like a vehicle or home, where each of the sold items has a distinct attribute or metric of quality. Securities are issued in the money market by financial institutions, businesses, and governments that need short-term borrowing and/or lending. The majority of the transactions are fairly significant, often exceeding \$100,000. When trading federal funds, repurchase agreements, commercial paper, or negotiable certificates of deposit, huge transactions like this are typical. Bacon Signs, our example business, was much too tiny to engage in direct money market trading. However, fluctuations in the money market had an impact on Bacon Signs' borrowing costs. Treasury notes trade in lesser increments beginning at \$10,000 per T-bill and are another crucial element of the money market.

Short-term debt instruments known as Treasury bills (T-bills) are ones that the federal government issues. The Treasury Department conducts weekly T-bill auctions using the trading platform of the Federal Reserve Bank of New York. T-bills are used by the federal government to cover its short-term financial requirements. T-bills are free of the danger of default, have relatively short maturities, and a large secondary market. Additionally, state and local income taxes are not applied to T-bills. As a consequence, among publicly traded debt instruments, they have among of the lowest effective interest rates. There is a lively secondary market where

investors may exchange used or previously issued T-bills in addition to the regular auction of fresh T-bills. The average daily trading volume for T-bills has surpassed \$75 billion since 2001.

Commercial paper (CP) is a short-term, unsecured debt instrument that is issued by businesses and financial institutions to cover a range of short-term financing requirements, including those for inventory and accounts receivable. For instance, to fund credit card payments, credit card firms utilise commercial paper. One to 270 days are the maturities of commercial paper. Less SEC supervision results from the short maturity. Only highly rated companies are permitted to issue the uninsured paper due to the lower level of supervision and the unsecured nature of CP. Commercial paper default rates are normally modest, although during the 2008 financial crisis, they did rise into the double-digit range. A \$100,000 minimum face value is often required for commercial paper, which is typically sold at a discount with the face value serving as the payback amount. Commercial paper is issued by businesses and financial institutions, not by the government, hence returns are taxed. Furthermore, there is no significant secondary market for CP, unlike T-bills. The majority of buyers are substantial, such mutual fund investment firms, and they often retain commercial paper until it matures.

Large CDs that may be negotiated are known as NCDs and are issued by financial institutions. They can only be redeemed at maturity, although they may and often do trade in a huge secondary market before then. Jumbo CDs, sometimes known as NCDs, are so-called because they are sold in \$100k or higher quantities. However, the usual minimum sums range from \$1,000,000 to \$500,000 with a two- to six-month maturity. NCDs are fundamentally different from the conventional CDs offered by your neighbourhood bank or credit union. The conventional CD is secured by deposit insurance and has a maturity date, interest rate, and face amount. However, the issuer (bank or credit union) will charge a significant penalty if an investor wants to cash out before the bond's maturity. An NCD attracts institutional investors since it is substantially bigger than a typical CD and has the same maturity date and amount. No insurance covers the principle. There is a thriving secondary market for trading the NCD if the investor wants to cash out early. Because the issuing institution knows they will be able to utilise the purchase money during the NCD's maturity, they are able to provide greater rates on NCDs than CDs. The Federal Reserve's reserve requirements for NCDs are likewise less stringent than those for other kinds of deposits [7]–[9].

The Federal Reserve seeks the equilibrium interest rate on federal funds as one of its most important monetary policy instruments, making the federal funds market noteworthy. The overnight borrowing and lending of instantly accessible cash between depository financial institutions, particularly domestic commercial banks, makes up the federal funds market. The federal funds interest rate is negotiated by market participants. However, by regulating the amount of money available for use in the market, the Federal Reserve essentially determines the target interest rate range in the federal funds market. Our economy's borrowing and lending rates are heavily influenced by the federal funds rate.

Instruments and Capital Markets

The market for longer-term financial products is the capital market. The capital market and money market are comparable. The homogeneity of the financial instruments is less assured, maturities are longer, default risk fluctuates more from low to high, and liquidity is less secure. We divide capital market products essentially into equity securities sold on stock markets and debt instruments traded on bond markets. Treasury notes and bonds are issued by the federal government to obtain funds for current expenses and to pay back previous borrowing. The US federal government has amassed approximately \$28 trillion in total debt over the years, making the Treasury market rather big. Treasury notes are a kind of US government debt with

maturities ranging from two to ten years. Investors may buy fresh notes via TreasuryDirect.gov in the same way they would a T-bill. The Treasury regularly auctions off notes. T-notes are longer-term than T-bills, pay coupon interest twice a year, and pay the full-face amount of the note when the note matures. The amount, quantity, and timing of note payments are predetermined at the time of note issuance. However, since interest rates fluctuate, prices do as well in the secondary market. T-notes, like T-bills, are often free from federal, state, and municipal taxes. Treasury notes have a thriving secondary market. Treasury bonds with longer durations have 20- or 30-year maturities.

T-bonds are similar to T-notes in that they pay face value at maturity and semiannual coupon interest payments throughout the duration of the asset. They often feature greater coupon rates and a longer period than notes. Municipal bonds (sometimes referred to as "munis") are a kind of debt that may be issued by state, local, and taxation agencies. More risky than Treasury securities, local borrowing has a higher potential for default or bankruptcy. As a result, munis have ratings that are on a range similar to that of corporate bonds in that their bond rating is determined by how likely it is that the bond would fail. Municipal bonds are distinguished by the fact that certain interest payments are tax-free. Federal taxes are never levied on interest on municipal obligations, and state and local taxes are sometimes excluded as well. Due to this, high-income investors find them to be quite appealing. Corporations borrow money from investors on a long-term basis in the same way that governments do.

Bonds are often issued by corporations as long-term funding. Bond contracts include highly detailed provisions of the agreement and set out the procedures to be followed when one or more of the specified tasks cease to be performed. They also specify the sequence, time, and amount of contractual payments. A bond contract, sometimes referred to as a "indenture," contains both typical "boilerplate" contract text and additional stipulations pertaining to a certain issuance. Due to the lack of standardized elements in bond contracts, transactions in the secondary market for used bonds are often facilitated by a broker, dealer, or investment firm. Maximizing the wealth of the owners is a key objective for company leaders. Shares of stock are ownership in companies. Compared to bonds, stocks are more challenging to value. The quantity and sum of all payments made by the company to the bond buyers are specified in the contracts for bonds. Bond cash flows are far less predictable than stock cash flows.

Periodic dividend payments may or may not be made on stocks, and an investor may expect to sell the shares at some time in the future. No contract, however, ensures the amount of the dividends, the timing, or the stocks resell price. Therefore, compared to cash flows from bonds, cash flows from stock ownership are more unpredictable and hazardous. If a company's stock trades on an organized stock exchange or in the over-the-counter (OTC) market, ownership of that firm is simple to transfer. In the over-the-counter market and regulated exchanges, used or previously issued equities make up the majority of trade. The New York Stock Exchange (NYSE) and the NASDAQ are the two biggest stock exchanges in the world. The locations of both exchanges are in the US.

Time's effect on spending and saving

Spend or save and invest essentially comes down to choosing between consumption now and consumption later. Even without using those exact words, economists, financial advisors, your friends, and I like talking about the trade-off between spending now and later. We have all overheard remarks along the lines of, "Let's go grab a beer you can study for tomorrow's exam in the morning." For example, "My father's investment adviser told me that if I invest \$500 per month for the next 30 years and earn an annual rate of 10% on my investments, I will have invested \$180,000 over time but accumulated an investment portfolio worth over \$1.13

million!" Your short-, intermediate-, and long-term objectives have a significant role in the trade-off between saving and spending. The safety of the money invested is crucial when saving for short-term goals, and compounding returns have less value in comparison to longer-term investments. The majority of short-term investors have minimal risk appetites and want to beat inflation plus a little bit more.

As an example, you may open a holiday savings account at your neighbourhood bank as a means to save, ensure that you have money put aside for spending at the end of the year, and receive a tiny rate of return. Saving money for a new automobile, a down payment for a home or vacation property, or both may be considered intermediate investments. Once again, protecting your capital is crucial, but you have time to bounce back from subpar investment results. Compared to short-term investments, intermediate-term investments often offer higher average annual rates of return, but they also carry more risk and uncertainty. Long-term investments provide the benefit of compounding returns over an extended period and enough time to recover from momentary bad performance.

Long-term investments also often carry higher levels of risk and higher anticipated average annual rates of return. Despite the fact that this article is about company finance, there are instances when a personal financial example is more relatable. From the age of 26 to 60, put \$5,000 each year into an account with an average yearly return of 10%. If you put \$175,000 into investments over the course of your lifetime, your projected portfolio worth at age 60 would be \$1,490,634. This is a respectable sum that almost definitely outperformed the yearly average rate of inflation. You should anticipate to become a billionaire, so congrats! Who can put \$5,000 away each year between the ages of 19 and 25 and leave her savings in an account that continues to yield 10% annually until the age of 60? She invests sooner than you do, but her entire sum is just \$35,000.

However, despite making a significantly smaller investment, she still has a predicted portfolio worth of \$1,466,369 because to her head start and the high average yearly compounded rate of return. She has accumulated virtually as much money as you would, but with far less overall investment. In both cases, the investor makes five \$5,000 contributions, but they do it early in life. These investments might be made on behalf of the beneficiary by their parents or grandparents. The portfolios increase in value over those of you or your flat mate with lesser overall investments in both cases. The common aspect is that longer periods of time result in more investments being compounded, which increases their future worth.

Understanding Economic Value

The word "value" is commonly used in business, particularly in the fields of economics, accounting, and finance. Value is tracked, documented, and presented by accountants in the form of financial statements and footnotes. The figures they provide are "book values" that reflect what has happened. Financial professionals often use the phrase "market values." Estimated future cash flows discounted to the present day are used to establish market values. The prices people pay for a thing are its market values. What we think people will really pay for a something, service, or experience is its economic worth. For instance, a cinema ticket could cost \$10, but some people would be ready to spend much more for the opportunity to view a movie on a huge screen. The economic value of an item is often at least equal to its market value or current price. In order to provide the best possible combination of price and quantity sold, Bacon Signs made an effort to calculate the economic worth of its goods while making long-term plans. Companies that create one-of-a-kind things for customers may have a range of pricing depending on the anticipated economic worth of their product or service to the customer. The distinction between market value and economic value may be understood by

considering that market value is what you must pay, but economic value is what you are willing to pay [10]–[12].

CONCLUSION

It is critical for governments, corporations, and people alike to comprehend and handle significant microeconomic and macroeconomic concerns. Individual choices, market outcomes, and resource allocation are all influenced by microeconomic factors including market structure and supply and demand dynamics. Macroeconomic concerns, such as inflation, unemployment, and monetary policy, have larger effects on the health and stability of the economy as a whole. Policymakers may take wise choices to promote economic development, stability, and higher living standards by researching and examining these topics. Similar to how people and corporations may manage changing economic situations and make wise decisions to maximise their results. For economic growth and prosperity to be sustainable, it is crucial to acknowledge and solve these pressing concerns. Microeconomic and macroeconomic issues are vital components of economic analysis, providing insights into resource allocation, market behavior, economic growth, and policy implications. Understanding microeconomic and macroeconomic concepts and their interdependencies enables a more comprehensive understanding of economic systems, informs decision-making, and supports the formulation of effective policies to promote economic welfare and stability

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CHAPTER 4

CORPORATE GOVERNANCE AND STRUCTURE: BUILDING EFFECTIVE ORGANIZATIONAL FRAMEWORKS

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ABSTRACT:

Corporate governance and structure are essential components of organizational management, influencing decision-making processes, accountability, and the overall effectiveness of businesses. This study provides an overview of corporate governance and structure, highlighting their significance in building effective organizational frameworks and ensuring long-term success. Corporate governance refers to the system of rules, practices, and processes by which a company is directed and controlled. It encompasses the relationships among various stakeholders, such as shareholders, management, employees, customers, and the broader society. Good corporate governance aims to promote transparency, accountability, and responsible decision-making within organizations. The structure and corporate governance of organizations are essential to their operation and success. This study examines the essential components of corporate governance, such as the duties and functions of boards of directors, CEO remuneration, shareholder rights, and decision-making openness. Additionally, it looks at how organizational performance, effectiveness, and risk management are affected by corporate structure. We can learn more about how sound corporate governance and structure contribute to stakeholder trust, long-term value development, and sustainable business practices by examining these factors.

KEYWORDS:

Board of Directors, Corporate Governance, Corporate Structure, Management.

INTRODUCTION

Importance

When someone starts a firm, it's usually to achieve significant monetary objectives for themselves. Managers and staff of publicly listed corporations work for shareholders who own the company via their ownership of company shares. These managers and staff have a continuous duty to seek initiatives, regulations, and business investments that will enhance or advance long-term investor value. Although many businesses concentrate on financial objectives like market share, profits per share, and growth, the primary financial objective is to increase value for investors. Remember that investors are not merely an impersonal bunch. They are people who have made the decision to invest their hard-earned money in a firm, just like the single proprietor. In order to achieve their own unique long-term financial objectives,

such as saving for retirement, a new house, or their children's college tuition, they are seeking a return on their investment. It's crucial to understand that a company has essential non-financial purposes in addition to creating value. These are some instances of these, for instance [1]–[3]:

1. Increasing sales to current customers.
2. Increasing consumer adherence to the lesser-known brands.
3. Creating innovative items for clients both present and future.
4. Establishing an online ordering service to expand internationally.
5. Increasing client satisfaction with client services.

Managers must understand how money is created in the first place if they are to assist shareholders in maximizing their value. One of the central ideas in finance is that the value of any asset is determined by the present value of the stream of cash flows that the asset will generate for its owners over time. If we look more closely at stock valuation, we can see that stock prices are based on both current and expected future cash flows. For these reasons, maximizing stock price necessitates taking a long-term perspective on business operations, which directly increases shareholder value. It's crucial to understand that management decisions that impact a company's worth may not be instantly seen in the price of its shares but rather show up in the organization's long-term potential. There are no shareholders in privately owned businesses, smaller enterprises, or single proprietorships. The owners, who are often senior executives in the company, place equally as much importance on long-term development and maximizing firm value.

Business Organizations

The Most Popular Business Organization Types:

Regardless of how they may be set up or organized, most senior management teams perform essentially identical tasks for the majority of firms. However, every company's legal structure will have a considerable influence on how it operates, so it warrants a lot of examination and debate. The following are the four types of business organizations that are most prevalent:

- a. Single-person businesses
- b. Collaborations
- c. Businesses
- d. Hybrids, including limited liability partnerships and limited liability corporations (LLCs)

The bulk of companies exist as sole proprietorships. However, over 80% of all business in the United States is carried out by corporations, as measured by the sum of all combined sales. Because corporations do the majority of business and because the majority of successful enterprises ultimately become corporations. Understanding the legal distinctions between various corporation forms and their benefits and drawbacks is nonetheless crucial.

Sole Proprietorships

A sole proprietorship is often referred to as an unincorporated business. Typically, starting a firm as a single owner is a straightforward procedure. Simply making the decision to start performing company operations is all it takes for a business owner to get things moving. The following four important benefits of proprietorships above other types of business organisations:

1. They are easy to form, have a simple structure, and are affordable.
2. There aren't many laws and regulations that apply to them.
3. Compared to other organisational structures, sole proprietorships have more simplified tax laws. In contrast to corporations, single proprietorships are not subject to additional taxes. All company profits and losses are simply reported on the personal income tax returns of sole owners.
4. The firm's controlling duties are not in any manner split up. As a consequence, management choices are made more simply and essential corrective measures are taken more quickly.

However, despite the simplicity of their establishment and the aforementioned benefits, proprietorships have four significant drawbacks:

1. Because a single owner is personally liable for all financial commitments and commercial debts, they run the danger of suffering losses that are higher than the capital they put into starting the firm. As an example, a solo owner may start their firm with a \$5,000 initial investment. Let's imagine a client enters this place of business, stumbles on some snow-covered steps, and sues the business for \$500,000 in damages. The single owner would be liable for the whole \$500,000 compensation (minus any possible liability insurance the company may have) if the organisation loses the action.
2. The lifespan of the firm is limited to that of the person who founded it, as opposed to a corporation. Additionally, if the single owner secures any extra stock or finance, the additional investor(s) may request that the company's organisational structure be altered.
3. Due to the previous two factors, it is usually difficult for single owners to get considerable sums of finance. Due to these factors, small firms make up the great majority of sole proprietorships in the US.
4. A solo owner could lack specialised knowledge or experience in crucial business fields like accounting, finance, taxes, or organisational management. As a consequence, there can be an increase in the price of consulting with specialists on a regular basis to help with these different business sectors. When a firm expands to the point where the drawbacks of the sole proprietorship structure outweigh the benefits, it is common for enterprises that were first established as proprietorships to subsequently be transformed into corporations.

Partnerships

A partnership is a kind of company structure that entails a contract between two or more parties that opt to operate as a single entity. In that they may be created quickly and without a significant initial outlay, partnerships resemble sole proprietorships in several aspects. In comparison to sole proprietorships, partnerships have certain significant benefits. Compared to a single sole owner, two or more partners may have different or greater degrees of business competence, which may result in better management of a company. Additionally, more partners may contribute higher sums of investment money to a corporation, facilitating and lowering the risk of the initial business creation process. A partnership also provides certain tax benefits since the partners get a pro rata share of the company's profits.

DISCUSSION

The subsequent individual taxation of this revenue enables the business to escape corporate income tax. The only difference between a partnership and a sole proprietorship is that all of the partners are subject to unlimited personal liability. As a result, if a partnership goes bankrupt and any partner is unable to pay their proportionate share of the firm's liabilities, the

unpaid claims will be paid by the remaining partners. For this reason, a single partner's acts that might lead to a company's demise could ultimately result in possible disaster for other partners who had nothing to do with the conduct that caused the company's demise. Unlimited liability makes it impossible for most partnerships to raise significant sums of money, just as it does for most sole proprietorships [4]–[6].

Corporations

The corporation is the most typical sort of organisational structure for bigger organisations. A corporation is a legitimate commercial entity established by a state's laws. This entity functions independently of its owners and management. The corporate entity is distinct from its owners and management, which limits investor losses to the amount they invested when the company was founded. In other words, even if a corporation loses all of its assets and declares bankruptcy, its shareholders will only lose the money they initially put in the business. Contrary to other organisational structures, companies may operate indefinitely. Transferring ownership of stock in a corporation is more simpler than doing it for an unincorporated firm. These elements make it far simpler for organisations to obtain the cash required to run big operations. Many businesses, like Microsoft and Hewlett-Packard, started out as sole proprietorships or partnerships; but, as they developed in size and complexity, they found it more beneficial to switch to a corporate form of organisation. Income taxes are a significant disadvantage for firms. In the United States, double taxation is applied on the profits of the majority of firms.

The business must pay taxes on its profits first, and then when its post-tax profits are distributed to shareholders (stockholders) as dividend income, they must pay taxes once more as personal income. It is significant to note that Congress established the S corporation to help small firms in this area after realising the issue of double taxes. S companies are free from corporate income tax and are treated similarly to sole proprietorships or partnerships. There may be no more than 100 investors in a firm in order to qualify for S corporation status. As a result, this corporate structure works well for relatively small, privately held businesses but is not appropriate for bigger, more varied organisations. A C company is often used to describe a bigger organisation. The great majority of small businesses favour choosing S status. This structure normally works well for them up to the point when their financing requirements increase and they decide to raise money by selling shares to the general public. They often transition into C companies at this point. Generally speaking, a C company form is more common among bigger organisations owing to the greater flexibility in obtaining money, while a corporation structure is more popular with smaller enterprises due to the potential tax savings.

Partnerships and Limited Liability Corporations that are hybrids

The limited liability company (LLC) is another kind of commercial organisation. This kind of corporate structure has gained a lot of popularity. In essence, the LLC is a hybrid company structure that combines aspects of both a corporation and a partnership. A limited liability partnership (LLP), which is another kind of organisational structure that is used similarly to an LLC, is another option. Professional services organisations often employ LLPs as their organisational structure, especially in the professions of accountancy, architecture, and law. However, other types of enterprises often employ LLCs. Although LLCs and LLPs are taxed as partnerships, they provide their principals some liability protection comparable to that offered by corporation forms. Additionally, investors in an LLC or LLP have voting rights that are directly correlated to their percentage of ownership interest or the proportional size of their initial investment, as opposed to limited partnerships where a senior general partner would have complete authority over the company. A limited liability partnership has the special benefit of allowing some of the partners in a business to have their liability restricted. Only

designated partners are subject to unlimited responsibility for business debts under such a structure; other partners may be designated as limited partners, with liability restricted to the amount of their original investment. Generally speaking, limited partners don't participate in business decision-making much. In figure 1, several significant distinctions between LLCs and LLPs are shown.

Although LLPs and LLCs have grown significantly in popularity in recent years, bigger businesses continue to find significant benefits in having a C corporation form. The advantages of obtaining cash to promote long-term development are the main reason for this. It's noteworthy to remember that the organisational frameworks of LLPs and LLCs were primarily created by lawyers. They are often rather complex, and each jurisdiction may give different levels of legal protection to their owning principles. For these reasons, hiring a skilled attorney is often required when starting a business of this kind. It goes without saying that a corporation must carefully weigh the benefits and drawbacks of each possible organisational structure before deciding on one. For instance, if a company is thinking about adopting a corporation form, it must weigh the benefits of being able to raise more money to support development and future expansion against the drawbacks of double taxation. The value of the majority of firms, except from those that are very tiny, is extremely likely to be maximised if they are organised as corporations, notwithstanding such organisational issues with corporations.

Limited Liability Corporation		Limited Liability Partnership	
Advantages	Disadvantages	Advantages	Disadvantages
Fewer restrictions on eligibility (only one member allowed; can be professional, although some states disallow professionals)			Only certain professions eligible
Usually more personal liability protection	Limited protection from partners' actions	Personal protection as well as protection from negligence of other partners	
Flexibility in taxation	Earnings included in members' personal taxes	Earnings taxed just once	Must file taxes as pass-through entity

Figure 1: Advantages and Disadvantages of LLCs and LLPs (assets.openstax.org)

This is a natural outgrowth of the notion that limiting ownership responsibility lowers total risks incurred by investors. In all other respects, a firm's value increases with decreasing risk. Opportunities for growth will also have a significant influence on a company's total worth. Corporations are better equipped to participate in lucrative initiatives, make investments, and generally take greater advantage of their numerous favourable growth chances since they can obtain money more readily than the majority of other forms of organisations. Any asset's value will mostly be influenced by its liquidity. The term "liquidity" refers to an asset's ability to be sold or otherwise converted into cash in a reasonably quick manner and with little effort, so allowing the owner to get fair market value for the asset. An investment in corporate stock will remain relatively liquid because ownership of corporate stock is far easier to transfer to a prospective buyer than any interest in a business proprietorship or partnership, and because most investors are more willing to put their money into stocks than they are in partnerships that may have unlimited liability. This is a benefit of a company as well as another element that raises its worth.

Establishing a Business

Many entrepreneurs choose to set up their company as a corporation. An organization must submit a company registration form to the US state where its headquarters and main operations will be located in order to start the incorporation process. The corporate charter or articles of incorporation are the official documents that must be submitted with this application. The most significant governing papers for a company are the articles of incorporation. The registration enables the state to collect taxes and guarantee that the company is abiding by all relevant state regulations. Depending on the kind of organization, the specific format of the articles of incorporation varies. The following are some examples of articles of incorporation:

- a. Local company (state-based)
- b. Foreign company (national or international)
- c. Privately owned company
- d. Business company
- e. Corporation for nonprofit purposes (there are several kinds of nonprofits)
- f. Corporation by Stock
- g. Corporation without Stock
- h. Corporation for public benefit

It's vital to remember that only normal corporations need articles of incorporation. Articles of organization (or comparable papers) are necessary for limited liability companies to register their company with a state. Certain limited partnership types also need to register with the state. But since sole proprietorships are exempt from registration requirements, they are often chosen as the first organisational form for new entrepreneurs. The fundamental details required to legally establish the company and register the firm in its state are provided in the articles of incorporation. The business's name, purpose, and the individuals in charge of overseeing it (the board of directors) must all be disclosed to the state. Any shares that the company intends to offer to the general public must also be disclosed to the state. Information on the numerous kinds of articles of incorporation, the prerequisites, and the filing procedure may be found on the websites of different secretaries of state.

Stakeholders

Any individual or group with a stake in the results of an organization's activities is referred to as a stakeholder. Employees, clients, shareholders, suppliers, communities, and governments are examples of stakeholders. Companies often have to make concessions in order to appease as many stakeholders as feasible since various stakeholders have different goals [7]–[9].

Roles of and composition of shareholders

A person, business, or organisation that owns shares in a certain firm is known as a shareholder or stockholder. If a firm works well and succeeds, dividends are often paid to shareholders. They have the right to vote on certain corporate affairs and may run for director positions. Being a shareholder has the benefit that creditors cannot force shareholders to pay any of the company's debts or financial commitments. However, being a shareholder entails duties including selecting the company's directors, determining director salary, establishing restrictions on the authority of the directors, and reviewing and approving the financial statements.

Various Shareholders

Shareholders may be divided into two categories: common and preferred. Any individual who has common shares in a firm is considered a common shareholder. They have the right to

oversee how the business is run and to file charges if management is engaged in actions that could jeopardise the organisation. The company's preferred stock is owned by preferred shareholders, who are not allowed to vote or participate in management decisions. Instead, they get a certain amount of dividends each year that are distributed before the ordinary shareholders are paid. Even while both common and preferred shareholders receive a rise in stock value as a result of the company's success, common shareholders are more likely to suffer financial gains and losses. Although a director may also be a shareholder, shareholders and directors are two separate legal entities. As was previously said, the shareholder owns a portion of the business. On the other hand, a director is a person appointed by the shareholders to carry out supervision and provide firm management strategic policy guidance [10]. The structure of a corporation refers to its organizational framework, including the allocation of authority, roles, responsibilities, and reporting relationships. It defines the hierarchy, divisions, and coordination mechanisms that shape how decisions are made and implemented within the organization.

Effective corporate governance and structure foster several benefits for organizations. They provide a framework for aligning the interests of shareholders and management, ensuring that decision-making is in the best interests of the company and its stakeholders. Transparent and accountable governance practices build trust, attract investors, and enhance the reputation of the organization. Moreover, strong corporate governance and well-defined organizational structure promote effective risk management, strategic planning, and performance monitoring. Clear reporting lines, separation of duties, and oversight mechanisms enhance internal controls and minimize conflicts of interest.

Various elements contribute to effective corporate governance and structure, including a competent and independent board of directors, well-defined roles and responsibilities, transparent financial reporting, ethical practices, and effective risk management systems. Companies that prioritize these elements are better positioned to manage risks, adapt to changing market dynamics, and make informed strategic decisions. Challenges exist in implementing and maintaining effective corporate governance and structure. These include balancing the interests of different stakeholders, navigating complex regulatory environments, and ensuring diversity and inclusion in decision-making processes. Ongoing evaluation, continuous improvement, and regular communication are necessary to address these challenges and adapt to evolving governance expectations.

CONCLUSION

Modern organisations' corporate governance and structure are essential elements that impact their performance, accountability, and interactions with stakeholders. The transparency, fairness, and alignment of decision-making processes with the interests of shareholders and other stakeholders are ensured by effective corporate governance. The function of boards of directors in overseeing, strategizing, and keeping an eye on the conduct of senior executives is crucial. For executive remuneration practices to encourage value creation and deter excessive risk-taking, they must be in line with business performance and shareholder interests. In conclusion, corporate governance and structure are vital for building effective organizational frameworks. They establish the rules, practices, and structures that guide decision-making, accountability, and performance within companies. By embracing sound corporate governance principles and establishing a robust organizational structure, businesses can enhance transparency, build stakeholder trust, and ensure long-term success in today's dynamic business environment.

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CHAPTER 5

SHAREHOLDERS' AND COMPANY MANAGEMENT RELATIONS

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ABSTRACT:

The relationship between shareholders and company management is a fundamental aspect of corporate governance, influencing decision-making, accountability, and the overall performance of a company. This study explores the dynamics and significance of shareholders' and company management relations, highlighting their roles, challenges, and implications for organizational success. A crucial component of corporate governance is the connection between shareholders and the management of the organization. The dynamics and difficulties in shareholders' relationships with corporate management are examined in this study, with an emphasis on problems such as shareholder rights, responsibility, and the function of institutional investors. In order to create a positive and fruitful relationship between shareholders and management, it examines the significance of good communication, transparency, and interest alignment.

KEYWORDS:

Accountability, Company Management, Corporate Governance, Institutional Investors.

INTRODUCTION

Relations between shareholders and company management are crucial to corporate governance and the performance of organizations as a whole. As the company's owners, shareholders have a stake in making sure that their investments are safeguarded and that the business is run efficiently and morally. The management of the corporation, which consists of the board of directors and the executive team, is in charge of making strategic choices and managing day-to-day operations. The interaction of rights, obligations, and interests between shareholders and the management of the firm is what gives this relationship its distinctive character. The management team is entrusted with shareholders' money with the expectation that they would act in both the company's and the shareholders' best interests. In addition, management has a fiduciary responsibility to act in the best interests of shareholders and the company's long-term survival.

Clear communication, openness, and responsibility are necessary for successful shareholder-management partnerships. Shareholders should have access to current information regarding the performance, state of the business's finances, and decision-making procedures. Additionally, they must be given the chance to take part in business governance via voting

and engagement processes. On the other hand, management of the firm should actively interact with shareholders, solicit their feedback, and respond to their issues. A constructive and cooperative connection between shareholders and management of the firm may result in better decision-making, elevated investor confidence, and ultimately improved corporate success. Strong governance procedures are required to align the interests of shareholders and management, yet conflicts of interest and contradictory goals might occur [1]–[3]. The structures in place to guarantee efficient governance and the preservation of shareholder interests, as well as the dynamics of interactions between shareholders and business management.

DISCUSSION

The distinctions between shareholders and stakeholders

Shareholder and stakeholder are two separate concepts. Due to their ownership of stock, shareholders are considered owners of the corporation. Despite not owning any equity in the firm, stakeholders are in many respects just as reliant on its success. However, they could not have financial worries. For instance, a chain of hotels in the US that employs thousands of people has a variety of stakeholders, such as the workers who depend on the business for their employment and the state and local governments that depend on the taxes the business pays. A corporation is first privately owned and operated by a group of individuals known as subscribers before becoming public. A subscriber is an individual who belongs to the corporation whose name is on the memorandum of association. The names of subscribers remain on the public registry even after the firm becomes public or after they leave the company.

Function of Management

A panel of senior managers known as the board of directors (BOD) is responsible for overseeing corporations at the highest level. At the highest executive level of the organisation, the BOD is ultimately in charge of providing oversight, strategic direction, and general management. From an operational perspective, a team of multiple mid-level managers oversees the actual day-to-day administration of a firm. These managers are in charge of giving direction to the organisation's numerous departments. These managers often play many functional tasks within a company organisation. Any management team's main responsibilities include establishing the company's goals, organising operations, employing, guiding, and encouraging personnel, as well as monitoring operations to make sure those goals are consistently attained. Having a long-term focus on achieving business goals and growth ambitions is also crucial for managers. Unfortunately, there are numerous instances of businesses where the executive emphasis was moved to short-term objectives for personal motives, such as higher bonuses and financial perks, quarterly or fiscal year profits predictions, or the current price of the firm stock. Such short-term thinking is often not in the best interest of a company's or its shareholders' long-term goals and success.

Board of directors' duties

A board of directors is a group of individuals chosen to represent shareholders, and this board is ultimately in charge of managing the business. Installing a board of directors is a legal requirement for any publicly traded corporation. Even though it is not required by law, nonprofit organisations and many private businesses often have a board of directors. The board is tasked with managing the business or organisation, setting management policies, safeguarding the interests of shareholders, and making critical decisions. As a fiduciary for shareholders, the board of directors serves. In addition, the board is responsible for recruiting

and dismissing chief executive officers (CEOs), establishing dividend and stock option policies, and making sure the business has the resources it needs to operate effectively.

Board of Directors Basic Structure

A company's or organization's bylaws regulate the composition, duties, and authority of the board of directors. The number of board members, the procedure for electing them, and the frequency of board meetings are all governed by the bylaws. It is ideal for the board to include both internal and external members since the board must reflect both management and shareholder interests. There are often two directors: one internal and one external. The internal director is a board member who oversees the interests of shareholders, officers, and staff members while being actively engaged in the day-to-day operations of the business. The interests of people who work for the company's competitors are represented by the external director. The CEO often chairs the board of directors of the business.

A Board of Directors' Global Structure

Outside of the United States, board of director's structures differ substantially. Executive and supervisory boards are widespread in the European Union and Asia. Insiders from the firm who are chosen by shareholders and workers make up the executive board. The managing officer or another management officer of the firm often serves as the executive board's chair. The supervisory board functions much like an ordinary US board of directors in that it keeps an eye on everyday corporate activities. Although the board is never headed by the renowned executive officer, the chair of the board may change.

Corporate Governance, or supervision

Corporate governance is a field of study that focuses on how an organisation runs its operations and the numerous controls that are put in place to guarantee correct processes and ethical behaviour. Although many businesses and management do adhere to a fair and honest mindset, others may attempt to take advantage of the short-term advantages of unethical behaviour. Businesses don't always follow the law. You may have seen or read news reports regarding inflated earnings reports, the withholding of financial facts, or the awarding of substantial bonuses to senior executives soon after a business declares bankruptcy. In one notorious instance, the insurance behemoth AIG lavishly paid for a vacation to California for the business's senior executives just after the company was declared bankrupt. In the 2008 bailout, it requested and got financial assistance from the US government. Other times, a business may straddle the border between right and wrong and break the law in an effort to boost profits.

Governments have implemented rules and regulations that demand particular behaviours of a firm or limit its operations in an attempt to promote fair competition and ethical behaviour because of the possibility for human self-interest and greed. Congress often passes legislation and rules in reaction to significant economic or other widely publicised occurrences. The Securities Act of 1933 and the Securities Exchange Act of 1934, which the US government adopted in the wake of the 1929 stock market crisis, provided new guidelines for the issuance and dealing of securities. To supervise these laws and rules, the government also established the Securities and Exchange Commission (SEC). The new legislation mandated that businesses provide present and potential owners with particular financial information, and that the SEC authorise the first public offering of securities. More recently, in 2002, the US government passed new rules in response to a number of serious ethical failings at several businesses. The Sarbanes-Oxley Act (SOX) is one of the broadest laws that calls for the following, among other things [4]–[6]:

- a. That the company's chief executive officer (CEO) and chief financial officer (CFO) must vouch for the fairness and truth of its financial reporting
- b. That the organization establishes and maintains an efficient system of internal controls for the publication of financial results.
- c. That the efficacy of the controls during the most recent fiscal year is attested to by the business and a third-party public accounting firm.

In addition, SOX established the Public Company Accounting Oversight Board and outlined the actions that auditors were not permitted to do. It also mandated that the SEC release fresh judgments demonstrating the act's compliance.

Corporate governance and Board of Directors oversight

Boards of directors of public firms and financial institutions have been ordered to enhance supervision and corporate governance in light of the publicly reported control breaches at Wells Fargo Bank and subsequent regulatory measures. Boards are shifting their attention from exclusively concentrating on the requirements of the most important employees to taking a wider view of business culture, ethics, and values. Boards now have direct control over top management and may review the monitoring mechanisms that are being implemented.

The Audit Committee's Function

An effective independent audit committee (AC) is a crucial component of any company's corporate governance activities. The AC is established by the board of directors as a distinct subcommittee with its own charter. It aids the board by accepting responsibility for essential company financial concerns, such as assessing audit plans and conclusions, authorising external public accountants, and coordinating the efforts of internal and external financial reviews and audits. It submits frequent reports to the board of directors. The audit committee plays a crucial role in a company's corporate governance initiatives since it offers knowledge in all financial and accounting issues. The audit committee performs a number of crucial tasks, including

1. Attestation of the firm's financial reporting's correctness;
2. checking the efficiency of risk management and internal control mechanisms;
3. making sure that all legal and regulatory standards are met;
4. checking the credentials, impartiality, and effectiveness of the external public auditing company;
5. Coordinating the internal audit function's operations and results.

The Sarbanes-Oxley Act's passage has greatly increased the audit committee's importance, and its function has grown dramatically over time. Due to the audit committee's growing relevance and recognition, several boards have transferred part of its obligations to independently chartered committees in order to achieve a balance of responsibilities and guarantee that those duties are adequately focused on and expeditiously carried out. A few of these extra committees are a committee on governance, a committee on disclosure, and a committee on remuneration. Each of these committees has associated goals that must be stated in its charter.

In order for the audit committee to assist each committee in carrying out its obligations to senior management, the larger board of directors, shareholders, and other stakeholders, it is crucial that they work closely together. The audit committee conducts an internal audit to assess the company's corporate governance procedure and to convey any modifications that might be suggested. The mechanism put in place to execute any modifications or needed improvements will often be followed up on and monitored by the audit committee. The legal, institutional,

financial, cultural, and political factors that influence the corporation have a significant effect on the audit committee's job, just as they do on any other corporate function.

Importance of Boosting Governance and Oversight

It is essential for businesses to retain strong and effective monitoring and governance in the current corporate climate. This is true notwithstanding the long list of other important matters on the packed agendas of the majority of boards. In this day and age, it is not only pertinent but also good business practise to maintain a focus on the fundamental ethical principles of management as well as the traditional emphasis on the significance of ethics to the broader organisation. One cannot overstate the significance of creating a thorough system of checks and balances. These checks and balances must start with the chief executive officer and go up through senior management before finally including the board of directors. The rest of the business must then implement similar checks and balances. The right efforts may be taken to enhance corporate supervision and governance, reducing operational issues in the future and reducing total company risk. Such actions may also have the beneficial outcomes of creating long-term operational and financial gains for a business and its stockholders.

The Value of Independence on Directors' Boards

Individuals who have no financial stake in the firm other than their directorship make up an independent board of directors. They maintain their autonomy by only taking payment from the business for the BOD services they provide. In addition, they have their own information sources rather than depending just on that of the company's top management. The appointment of independent directors to boards of directors of both publicly traded and privately owned organisations is seen as a best practise in corporate governance. Most of the time, board members are not involved in any pursuits or associations that can give rise to conflicts of interest. An illustration of this may be a situation where a board is debating whether to create a partnership or alliance with a group that is intimately connected to one of its board members. In this situation, a director could be excused from taking part in that decision-making process, especially if it is obvious that doing so will result in a possible conflict. The experience and impartiality that a board with a majority of independent members may bring [7]–[9]

1. Assists in ensuring that the business is operated ethically, lawfully, and in the interests of the shareholders;
2. It permits top management representatives to be independent and objective, and restricts circumstances in which a key decision maker could have a conflict of interest or a "axe to grind";
3. It allows board members to progress talks without having personal gain or other self-profiting interests in mind.

The Value of Diversity on Directors' Boards

Diversity may be a crucial characteristic for any board of directors, as was already noted. Corporate management has recently started to recognise the need of diversity on boards of directors. As a consequence, there are now significantly more women and people of colour in boardrooms throughout the United States. Corporate governance practises, in the opinion of many business watchers, still need to improve in this area. Nowadays, most companies and organisations throughout the globe place a high importance on increasing representation. In order to make decisions as effectively and efficiently as possible, board members must overcome several obstacles. Due to these difficulties, the potential goal of diversifying the boardroom faces competition from other deserving subjects and goals like enhancing cybersecurity, advancing customer service, identifying and reducing risk, improving

community relations, and taking a strategic position within an industry. Experts and researchers in corporate governance are now "playing catch-up" to properly diversify their fields as a result of this.

Agency Issues and Problems

Agency difficulties are disputes that arise when a management, who is supposed to represent the interests of the organization's principle (shareholders or owners), abuses their authority to serve their own interests. A conflict of interest between a company's management and its shareholders is a common cause of agency issues in the area of corporate finance. This issue has been prevalent for a long time and has been seen in almost every kind of organisation, whether it be a church, club, not-for-profit, multinational business, or other type of government agency or institution. Agency difficulties can be overcome, just like the majority of troublesome business challenges, but only if organisations are prepared to take the necessary action. Every organisation has its own unique set of goals and objectives, however it's crucial to remember that employee and personal goals of management may vary and not always coincide with those of shareholders (owners), who control the firm. Agency issues may often occur as a result of these disparities and the desire of all parties to maximise their personal wealth, which can have a detrimental effect on business earnings, stock price, and shareholder goodwill. There are three main categories of agency issues, which are covered here.

Stockholders versus Management

A sizable number of investors often make up the ownership of large businesses. In order to prevent this kind of agency issue, it is crucial for an organisation to keep the administration of a corporation apart from this ownership. An organisation may benefit from separating ownership and management. Usually, doing so won't have any impact on daily company operations. The organisation might hire a variety of specialists and professionals to run its essential activities concurrently. Hiring outsiders, however, has the potential to cause shareholders problems in the future. When external managers are hired by a firm, it's possible that they'll wind up making selfish judgements or even squandering corporate cash. This may ultimately lead to poor financial performance and stock prices for the firm, which would create conflicts of interest between investors and management. In 2001, the CEO of WorldCom gave an illustration of a management-shareholder agency issue when he utilised company resources to insure a number of personal loans. These improper acts led to the corporation taking on more debt, which had an adverse effect on WorldCom's capital structure, liquidity, and eventually its stock price. This illustration demonstrates how individual greed on the part of employees, executives, or corporate management may result in serious agency issues.

Investors versus Creditors

A corporation's capacity to service (repay) its debts might be threatened if it chooses to take on hazardous expenditures and initiatives in order to boost organisational profitability, perhaps setting the firm up for default. Creditors may also take action to reduce the value of such obligations, which often pertain to corporate bond issuances, as a consequence of this added risk. Investors (bondholders) may also face financial risk if these risky ventures ultimately fail and the firm experiences a loss due to bonds going into default or otherwise losing market value. The possible agency issue between bonds (investors) and creditors arises as a result.

Stockholders versus Other Stakeholders

Stockholders of a corporation could find themselves in situations where their interests clash with those of the company's other stakeholders. For instance, workers in a company could want

a general pay rise. Key workers may leave the firm if a salary rise is rejected by investors, which might ultimately lead to inferior economic outcomes and the displeasure of other stakeholders as company earnings fall. Such a case illustrates the agency issue between investors and other stakeholders. In 2011, the Oregon-based food and gift basket company Harry & David was forced to declare for bankruptcy, providing a more concrete illustration of such an agency issue. This was a direct consequence of the business being acquired in a leveraged buyout, which left it with a mountain of debt. The acts of Steven Heyer, who had been appointed CEO and was a friend of the new owners, were, nevertheless, the most significant element contributing to the company's downfall. Heyer, who received an extravagant executive compensation, was also given permission to further indebt the business. Since then, Harry & David has emerged from bankruptcy under new management. However, this case study should act as a warning about what might occur when shareholders are permitted to put their interests ahead of those of other stakeholders in a corporate setting [10].

CONCLUSION

Relationships between shareholders and management that are strong and cooperative are essential to an organization's performance and long-term viability. Companies may increase trust and align the interests of shareholders and management by promoting transparency, open communication, and accountability. This encourages shareholder value and guarantees that choices are taken that benefit all parties involved. A well-run and prosperous company environment is influenced by effective shareholder-management interactions. Shareholders' and company management relations are crucial for effective corporate governance and organizational success. Open communication, transparency, and alignment of interests form the foundation for a healthy and productive relationship. By fostering strong shareholder-company management relations, organizations can enhance accountability, mitigate agency problems, and promote sustainable growth and long-term value creation.

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CHAPTER 6

SOLUTIONS TO AGENCY ISSUES: NURTURING ALIGNMENT AND ACCOUNTABILITY

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ABSTRACT:

Agency issues, stemming from the divergence of interests and information asymmetry between principals and agents, pose challenges to effective governance and decision-making within organizations. This study explores various solutions to address agency issues, highlighting mechanisms and practices that promote alignment, accountability, and the best interests of stakeholders. To tackle agency issues, organizations can implement several solutions. Firstly, creating strong corporate governance structures with independent boards of directors and effective oversight mechanisms can enhance accountability. Independent directors bring diverse perspectives and monitor managerial actions, ensuring they act in the best interests of shareholders. In order to overcome the problems caused by the separation of ownership and control in organizations, agency problems must be resolved. When the interests of agents like managers and principals like shareholders or stakeholders differ, agency difficulties result. In order to reduce agency conflicts, enhance efficient corporate governance, and align the interests of agents and principals, this study examines several strategies and techniques.

KEYWORDS:

Agency Issues, Corporate Governance, Incentives, Monitoring, Management.

INTRODUCTION

In the area of finance, where ownership and control are separated, there are inherent conflicts of interest that must be resolved. When people or organizations (agents) entrusted with managing the resources of others (principals) behave selfishly, sometimes at the cost of the principals, agency difficulties result. These problems may be especially pervasive in business environments when managers are given decision-making power by shareholders. For the sake of preserving trust, encouraging optimal resource allocation, and maximising value generation, agency concerns must be resolved successfully. In the world of finance, solving agency issues is essential for maintaining the integrity of financial markets, safeguarding investor interests, and promoting long-term economic progress.

This introduction lays the groundwork for investigating numerous agency challenges in finance solutions. In order to improve corporate governance, reduce agency conflicts, and align agent interests with those of principals, these solutions include a wide variety of processes and

procedures. Organisations and regulatory agencies may promote a more open, responsible, and effective financial system by putting these suggestions into practise. We will examine the primary approaches and instruments used to solve agency problems in finance throughout this course, including the function of corporate governance, executive remuneration, monitoring systems, regulatory frameworks, and market discipline. We may learn more about how the financial sector attempts to achieve a balance between boosting individual incentives and safeguarding the interests of shareholders and stakeholders by taking a closer look at these solutions [1]–[3].

In order to find opportunities for improvement, establish best practises, and contribute to the continual development of governance frameworks and regulatory rules, it is important to investigate solutions to agency challenges in finance. We can improve the effectiveness and stability of financial markets as well as promote sustainable economic growth by encouraging a greater alignment between agents and principles. In the end, agency issues arise from conflicts between a company's ownership or investors, other stakeholders, and management's interests. These discrepancies, if they continue, may lead to enduring conflicts of interest. Companies must address the fundamental issues posed by these discrepancies if they are to prevent such issues. This will guarantee that the agency issue has no negative effects on ongoing company activities. Despite the fact that there is no foolproof solution to every agency issue or conflict of interest, the following steps might assist reduce such problems:

1. Offering management rewards for excellence in performance and moral conduct
2. Offering stock packages, commissions, and other long-term incentive packages to decision-makers to promote long-term thinking and align business goals with shareholder aspirations.
3. Punishing incompetence, opportunism, and unethical conduct

According to agency theory, more workers will be motivated to behave in the company's best interests when a firm has organizational incentives that reward hard effort on initiatives that will benefit it in the short and long terms. A hostile takeover of the company is another way to deal with agency issues. These conflicts of interest may even be lessened or eliminated by the possibility of such a takeover. An agent or management group is likely to become more cohesive and disciplined after a hostile business takeover, which encourages the alignment of agency and shareholder interests. A firm's management are more inclined to behave in the best long-term interests of the shareholders in order to keep their leadership positions inside the company when such a possible threat or outright ownership change is made. Agency theory makes an effort to close any gaps between stakeholders, employers, and workers that are brought about by the principal-agent issue by better balancing agent (management) and principal (ownership) aims. While it is acknowledged that it is practically difficult for businesses to completely eradicate the continuing agency issue, it is also acknowledged that its negative consequences may be reduced.

DISCUSSION

ESG Ratings' Effects

Environmental, social, and governance (ESG) aspects are now being used to analyse and score a large number of privately held and publicly listed firms. Most of these assessments are carried out by independent organisations. As a consequence, the investing world is increasingly adopting these reports and ratings to gauge and evaluate the success of company ESG aspects. The assessment of publicly listed corporations by the financial community now heavily weighs environmental, social, and governance problems. According to figure 1 below, each element of what is now known as ESG is given equal weight in continuing business reviews. Any

corporation's top management must keep current on all ESG concerns as they emerge and take prompt remedial action when required. As they often serve as the foundation for both official and informal purchase recommendations by investment experts, ESG metrics and evaluations have grown in significance for businesses. ESG ratings were first created to help assess the overall risk of ESG aspects for any publicly traded firm, but they have since evolved into distinct scores that are used by investors to assess the potential allure of an investment in the target company. Due to the nature of these variables, companies with high ESG metrics ratings are seen to be better investments and to have proactive management teams devoted to enhancing the stock's long-term value. Therefore, as investors are increasingly adopting ESG ratings to shape their investment plans, the effects of a low rating may negatively affect a company's share price and cause serious issues. In any event, it's important to keep in mind that ESG is only a place to start when collecting data about a company and its course. In the end, it doesn't tell a firm's complete narrative. Any investment choices made about the firm in issue should take a substantial quantity of supplementary information into account.



Figure 1: ESG Factors' Importance to a Business Concern (assets.openstax.org)

Customer Relations

Investor relations (IR) is a specialised section of the larger discipline of corporate public relations. IR is intended to manage the information flow from a public company's management to its investors and stakeholders. It incorporates aspects of communication, marketing, and finance. Businesses must establish solid and honest connections with their shareholder or prospective investor audience since the investing community is so important to the development and success of any organisation. To assume responsibility for establishing and preserving these vital connections, IR was created. Investor relations varies significantly from standard public relations techniques [4]–[6].

The IR team of a company must collaborate closely with the accounting and legal teams as well as the CEO and CFO and other senior management members. Due in large part to the corporate reporting requirements mandated by the SEC and the International Financial Reporting Standards (IFRS), internal relations (IR) has far more regulatory duties than traditional public relations roles. With the passage of the Sarbanes-Oxley Act (SOX), also known as the Public Company Accounting Reform and Investor Protection Act, by the US Congress in 2002, IR gained much greater significance. When a business starts the process of going public via an initial public offering, or IPO, it is the optimal moment to establish an internal IR department or hire an IR firm.

The amount of financial reporting for each publicly listed firm has significantly risen as a consequence of the regulations created by this Act. In an effort to avoid corporate financial crises like the well-known one the Enron Corporation committed, as we previously addressed, SOX was put into place. In conclusion, the duties of investor relations services include, but are not limited to:

1. arranging live press conferences and shareholder meetings;
2. providing the investing community with financial information;
3. holding briefings for the community of financial analysts;
4. releasing the annual and quarterly reports; and
5. Resolving any problems that occur from financial transparency.

Conference Calls for Quarterly Earnings

The Securities Exchange Act of 1934 mandates that certain financial reports be submitted to the SEC by all publicly listed corporations. The overarching goal of these standards is to regularly and transparently provide significant operational and financial information to shareholders and the investing community. The annual Form 10-K, quarterly Form 10-Qs, and current periodic Form 8-Ks, together with proxy reports and specific shareholder and affiliate reporting papers, are among the reports submitted to the SEC. Publicly traded corporations are required to submit quarterly 10-Qs, which are continuous and routine reporting requirements, within 45 days after the end of each fiscal quarter. Within this same 45-day period, a business may make an earnings news release and have a conference call with the financial community, depending on the size and complexity of its operations.

Both of these actions are not legally required of businesses, but IR professionals consider them to be best practices. They may provide comments and context to the financial numbers that have been disclosed. Companies should plan ahead so that they are prepared for a quarterly earnings conference call. Companies may study and analyses a wide range of materials to help with planning. The financial reports and earnings calls of rival companies, both inside and outside of a company's primary industry, as well as financial research reports created by various covering analysts who follow the specific company and are employed by financial brokerage firms are a few examples of such resources. Conference calls for quarterly results are essential in the financial environment because they allow businesses to inform shareholders, analysts, and other stakeholders on their financial performance and performance. Companies may use these calls as a forum to explain their financial results, provide insights into how their businesses run, respond to investor questions, and offer direction going ahead.

Conference calls for quarterly results are often held soon after a company's quarterly financial statements are made public. The CEO, CFO, and other senior executives present and discuss the financial results, strategic initiatives, market trends, and any other pertinent information that may have an influence on the company's financial forecast on these calls. During the conference calls, analysts and investors have the chance to ask the management team specific questions on financial data, strategic choices, and potential outcomes. This interactive conversation promotes openness, improves investor comprehension, and makes it easier to make wise decisions. An essential step in the financial reporting process is the holding of conference calls for quarterly profits. They give a forum for businesses to discuss their financial performance, interact with shareholders and analysts, and provide insightful information about their current operations and expectations for the future. These conference calls aid in fostering open and transparent communication, boosting investor confidence, and encouraging efficient decision-making in the financial markets.

Investment Conferences and Meetings

It's not simple for any firm to plan the annual meeting of shareholders, investor roadshows, and investment conferences, but doing so is essential to preserving positive relationships with shareholders and the investing community. By developing a compelling and profitable investment narrative, it is crucial to connect with shareholders and investors on an almost personal level. Key communications supporting any ownership or prospective investment rationale should be concise and consistent for good investor interactions. The foundation of presentations, the corporate website, and annual reports should be these core themes, which should be included throughout the company's publications. During annual meetings, roadshows, and investor presentations, they should also be reinforced with specific instances. Companies have discovered that effective use of senior management's time is crucial to investor relations. Senior executives may maximize their time and enhance their engagement with the investing public at these events by focusing on the ownership and prospective investment audience. If smaller businesses contract out the organisation of investor meetings, the outside company should have a solid understanding of the client's corporate culture.

The most fruitful investor and shareholder meetings start with a strong, clear business introduction and continue with a presentation of an engrossing narrative that highlights the company's accomplishments, a history of development, and the high likelihood of advantageous future prospects. Senior management of a firm should also solicit input from the audience of investors at the conclusion of every meeting and establish deadlines for follow-up. There will always be instances when an unforeseen event necessitates the addition of information or last-minute alterations to the plan. In situations like these, reading an audience's body language and facial reactions may be crucial to ensuring a successful meeting. It is doubtful that the choice to invest or to continue investing will be based on a single corporate event, but over time, impressions—whether positive or negative—will undoubtedly play a role in such decisions. As a result, it's critical for IR officers to comprehend the value of follow-up contact with their audience [7]–[9].

Corporate press releases' objectives

Press releases have long been an essential component of an IR professional's communications toolset. The use of various social media platforms to provide business news and information is also growing in popularity. However, the majority of businesses continue to use the press release as their go-to method for sharing news, information, and ideas. Press releases may be drafted for a number of reasons. All communications have a specific goal, whether it is to provide financial information, introduce new goods or services, announce management changes, or for a variety of other reasons. Press releases come in several forms and are not all equally successful. Any press statement should be as succinct as possible, written in plain language that is clear of business jargon. When producing a press release, it is crucial to keep in mind that a variety of audiences, including clients, stakeholders, investors, prospective investors, and the general public, may see it. News releases with multimedia content have been proven to significantly boost news release views, according to PR Newswire data. A press release is simpler for the reader to comprehend if info graphics and charts are included when appropriate and the important contents are presented in brief, easy-to-digest paragraphs. Senior management quotes may be quite insightful, but they shouldn't include any new information; rather, they should only elaborate on a topic that has previously been covered and support a point.

Significant variations between local, international, and global organizations

The basic study of an organisation by the investing community may get more difficult when it expands globally or becomes multinational. It's crucial to identify the laws that have an impact on a company's governance structure and the accounting standards that are used to create its financial reports in order to comprehend it better. Domestic corporations do their whole business, or the most of it, inside American boundaries. Even while these businesses could end up importing supplies and raw materials from other countries or exporting their final goods to other nations, these global operations ultimately make up a relatively minor fraction of their entire company operations. US accounting and securities regulations that have been developed by the SEC primarily control domestic enterprises.

Additionally, these domestic organisations must complete their financial reporting in accordance with generally accepted accounting principles (GAAP). Despite having their headquarters in the United States, transnational companies often retain high levels of foreign investment and carry out activities that may be highly varied in terms of both geography and culture. Parent company accounting for such multinational corporations will often follow GAAP guidelines. On the other hand, non-US subsidiaries of such multinational corporations may be subject to regulations imposed by their host nations. These will often be very different from those in the US. The International Financial Reporting Standards (IFRS) have recently been given authority over accounting laws in non-American nations. It should be noted that there may be considerable differences between the rules and regulations under IFRS and GAAP.

Due to these regulatory variations, any particular disparities between a foreign subsidiary's accounting and governance practises and those of a US parent company should be indicated and declared in the parent company's financial reports. Global companies may not have a single centre or base of operational activity, but they may have significant activities and investments throughout other nations (global markets). In these situations, the rules of the nation where the parent firm was founded are often what control corporate governance. While some multinational corporations present their financial statements in accordance with GAAP guidelines, often to meet the informational demands of US investors, the majority of multinational parent companies will comply with IFRS reporting guidelines.

GAAP vs. IFRS Financial Reporting Disparities

In order to help public corporations prepare accurate and unbiased financial reporting, generally accepted accounting principles (GAAP) and international financial reporting standards (IFRS) were created with similar goals in mind. However, despite their shared objectives, they vary significantly from one another. These include variations in inventory accounting and reporting, rules for combining subsidiaries, and minority interest accounting and reporting [10].

CONCLUSION

The interests of agents and principals must be aligned via a variety of techniques in order to solve complex agency problems. Effective corporate governance is crucial, and it includes strong board monitoring, open disclosure procedures, and accountability measures. Additionally, agents may be encouraged to behave in the principals' best interests through the creation of suitable incentives and performance-based remuneration plans. Other alternatives include oversight tools like independent directors, internal and external audits, and shareholder action. Organizations may improve accountability, reduce agency conflicts, and encourage long-term value creation for all stakeholders by adopting a complete set of solutions.

Technology-driven solutions can also aid in addressing agency issues. Advanced data analytics and monitoring systems can detect unusual patterns or anomalies, enabling early detection of potential agency problems. Blockchain technology, with its immutable and transparent nature, has the potential to enhance transparency and accountability in corporate transactions. Agency issues can be addressed through a combination of effective corporate governance, incentive alignment, transparency, shareholder engagement, external oversight, and technological solutions. By nurturing alignment and accountability, organizations can mitigate agency problems, enhance stakeholder trust, and ensure the pursuit of long-term value creation and sustainable growth.

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CHAPTER 7

MONEY AND RATES: THE FOUNDATIONS OF ECONOMICS

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ABSTRACT:

Money and rates are foundational elements in economics, playing crucial roles in the functioning of economies and the determination of economic outcomes. This study explores the significance of money and rates as fundamental pillars of economics, highlighting their functions, interactions, and implications for economic systems. Money serves as a medium of exchange, unit of account, and store of value, facilitating transactions and enabling the efficient allocation of resources. It provides a standardized measure of value that simplifies economic exchanges, fosters specialization and trade, and promotes economic growth. The creation, management, and supply of money by central banks influence inflation, interest rates, and overall economic stability. The basis of the financial system is money, which is a basic notion in economics. Money facilitates economic activity and transactions by acting as a medium of exchange, unit of account, and store of value. On the other side, interest rates indicate the cost of borrowing or the return on investment and have an impact on investment, consumption, and economic development. For an understanding of how economies and financial markets operate, it is essential to know the dynamics and interactions between money and rates.

KEYWORDS:

Economics, Financial Markets, Interest Rates, Management, Monetary Policy.

INTRODUCTION

With 350 destinations in 50 countries, American Airlines is one of the biggest airlines in the world. American Airlines' executives are in charge of a complicated business. They must be knowledgeable about aeronautical science, be aware of the rules and legislation that apply to commercial air travel, and be up to date on weather patterns across the world. There is a lot to learn about the aviation sector as a whole. But running a business-like American Airlines needs more than just understanding the science and technology involved. The business of American Airlines is not isolated. It is influenced by the economic climate in which it works, just like any other business. American Airlines must understand how supply and demand will affect fuel prices as well as other expenditures. It also has to be knowledgeable about macroeconomic developments. It could be challenging for the business to sell tickets to those seeking to go to holiday destinations during times of high unemployment. In times of low unemployment, American Airlines can have a hard time finding qualified candidates willing to work for a salary it deems fair. American Airlines will also be impacted by the state of the world economy; if

European economies grow quickly, the value of the euro will rise and have an effect on the price of goods that American Airlines buys for its European routes [1]–[3]. Transparency and disclosure play a pivotal role in addressing agency issues. Clear and comprehensive reporting of financial and non-financial information enhances transparency, enabling stakeholders to evaluate management's performance and make informed decisions. Regular communication with shareholders and stakeholders, such as through annual reports and investor presentations, fosters trust and accountability.

Interest rates are a key mechanism for balancing savings and investment, reflecting the cost of borrowing and the return on savings. They influence borrowing decisions, investment choices, consumption patterns, and asset valuations. Central banks, through monetary policy, adjust interest rates to manage inflation, stimulate economic activity, or maintain financial stability. The interaction between money and rates has profound implications for economic systems. Changes in interest rates influence borrowing costs, affecting investment decisions, business expansion, and consumer spending. Monetary policy actions, such as adjusting interest rates or implementing quantitative easing, impact money supply, liquidity, and credit availability, thereby influencing economic growth, inflation, and employment levels.

Money and rates also impact financial markets and asset prices. Interest rate movements affect bond yields, stock market valuations, and the pricing of financial derivatives. Money supply dynamics influence currency exchange rates, impacting international trade and capital flows. Understanding the foundations of money and rates is essential for comprehending the dynamics of economic systems and informing policy decisions. Economists, policymakers, and market participants analyze money and rates to forecast economic trends, manage risks, and make informed financial decisions.

Demand

Microeconomics is the study of particular agents such as firms or customers in the economy who make choices and do specific actions. The amount and price of an item or service offered in the market will depend on how choices made by firms and consumers interact. Financial managers need solid microeconomics training. With the use of this foundation, they are better able to comprehend the market for the company's goods and services, especially issues related to price. Managers may better grasp the costs and availability of resources by using microeconomics. These resources are needed by the firm to produce its goods and services. A company has to develop a product or service that people will buy in order to be successful; it can't merely design and build something.

Ceteris paribus (Latin for "all other things being equal") refers to the amount of an item or service that buyers are willing and able to buy at different prices over a certain time period. Let's speculate on the potential pizza demand. Let's say that a pizza costs \$30, and nobody will buy one, but a pizza costs \$25, and ten people may buy one. There are two causes for the inverse connection between a good's price and its sales volume. The amount of enjoyment that one more pizza will provide you decreases as you eat more and more, to start. You could be more inclined to pay a high amount for a pizza if you haven't eaten all day and are hungry since that pizza will make you feel really satisfied. On the other hand, you may not be as eager to spend as much for a second pizza after your appetite has been partly filled.

If you can acquire a third pizza at a reasonable price, you may be inclined to buy it (to freeze at home). Second, demand is influenced by both your skill and desire to pay. If your money is restricted, you will be unable to purchase as much pizza as you would want as the price of pizza increases. The connection between the price of the item and the amount that is bought is represented by the demand curve. It highlights the connection between price, quantity, and

demand. A demand curve is created on the assumption that the only significant variable is the product's price. As previously established, this presumption is valid. The demand curve may alter if another important economic element changes. Customer spending power, population density, customer preferences, and the cost of competing products are all significant economic variables. Families could decide to have pizza night instead of a hamburger barbeque, for instance, if the cost of hamburgers quadrupled. Pizza would become more popular as a result.

Supply

Supply, *ceteris paribus*, is the volume of an item or service that businesses are willing to sell at different prices within a certain time period. An imaginary pizza supply timetable is shown below. Higher pricing may motivate manufacturers to provide more of their goods for sale. As a result, there is an inverse connection between supply and price. The link between pizza prices and supply levels is clearly shown by the supply curve. At the time the curve is constructed, it is expected that all other pertinent economic parameters would stay constant. The supply curve will shift if a factor, such as the price of cheese or the wages given to employees, changes. If the curve shifts to the right, more pizzas will be offered by businesses at a given price, indicating an increase in supply. A leftward shift in the supply curve would indicate a reduction in supplies.

Equilibrium Price

Supply stands for sellers, and demand for purchasers. These two groups interact in the market to decide a good's price and the number of units sold. The supply and demand curves may be combined into one graph since they are both shown with quantity on the horizontal axis and price on the vertical axis.

The equilibrium is the location where the supply and demand curves cross. The amount requested and the quantity provided will be precisely equal at the equilibrium price. The product is neither in limited supply or oversupplied. When the price is \$15, as in the example in figure 1, buyers want to buy 30 pizzas, and sellers want to make 30 pizzas accessible for purchase. Market equilibrium is present. In a competitive market, a price above the equilibrium price cannot be sustained. If a pizza cost \$20, the suppliers would produce 40 pizzas, but only 20 pizzas would be needed to satisfy demand. This would be a supply of pizzas in excess or surplus. When a restaurant owner realizes that he or she has 40 pizzas to offer but can only sell 20 of them, they will cut their rates to attract more people.

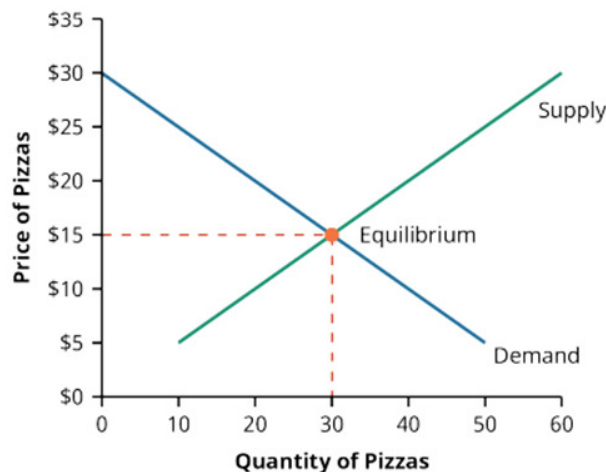


Figure 1: Demand and Supply Graph with Equilibrium Quantity and Price

The restaurant owners will reduce their output of pizza at the same time. The pizza price will decrease from \$20 to the equilibrium price as a result of this procedure. If a pizza cost merely \$5, the reverse would happen. Despite the fact that customers may wish to buy 50 pizzas, restaurants would rather just sell 10 at the discounted price. Demand would outweigh supply in terms of quantity. A scarcity would arise at a price below the equilibrium price. Prices rise towards the equilibrium price as a result of shortages.

Macroeconomics & Inflation

The study of macroeconomics considers the whole economy. It concentrates on big concerns like inflation, unemployment, and output growth. An automobile company's management are examining a microeconomic problem as they examine the steel market and how the price of steel affects the company's manufacturing expenses. Macroeconomics is the area of economic theory that looks at the general environment in which firms function rather than specific markets or goods. You may have overheard your parents discussing the price they spent for their first car. Or maybe your grandparents used to tell stories about paying a quarter for a Coke. These discussions often progress to a discussion of how a dollar simply isn't as valuable as it once was. Inflation, or a general rise in price levels, is the cause of this. The cost of a Coke or a vehicle aren't the only things that have gone up in price. The cost of many other items has gone up over time, from the salt on your table to college tuition. Additionally, the cost of labor has increased; in your first employment, you were paid more per hour than your parents and grandparents were. When economists mention inflation, they are referring to the phenomena of increasing prices across the board. They take into account the cost of buying a basket of commodities rather than monitoring the price of a single item. When there is inflation, the buying power of money decreases. When there is inflation, \$100 will not be as valuable as it once was.

DISCUSSION

How to Calculate Inflation

The US Bureau of Labour Statistics (BLS) compiles pricing information each month and releases indicators of inflation. The consumer price index (CPI) is the measurement that is most often used. The CPI is calculated based on the price of a predetermined basket of goods and services that a typical urban household of four may buy. Food and drink, housing, clothing, transportation, medical care, leisure, education and communication, and other goods and services make up the BLS's eight broad categories that break down these purchases. On occasion, a core inflation index will be mentioned. This index is created by excluding volatile economic factors from the CPI calculation, such as the price of gasoline and food. The price of food and energy might fluctuate from month to month as a result of the weather or other transient phenomena. Food costs may climb sharply during a drought, and petrol costs may briefly increase when a cyclone near the shore. These shocks are momentary in nature and do not reflect the fundamental state of the economy.

The producer price index (PPI), as opposed to the consumer price index (CPI) and the core inflation index, is based on the costs that businesses pay for suppliers and raw materials. The PPI records price changes that take place before they reach the retail level. rises in the PPI may predict rises in the CPI since they signal increased producer costs. The BLS calculates both the CPI and the PPI. The GDP deflator, another indicator of inflation, is calculated by the Bureau of Economic Analysis (BEA). In contrast to how the CPI and PPI are calculated, a separate methodology is utilised to determine the GDP, or gross domestic product, deflator. The GDP deflator incorporates each component of the gross domestic product rather than utilising a defined basket of goods and evaluating the price change of that fixed basket. To determine

what the GDP would have been in a particular year if prices were the same as those in the base year, prices from a base year are used as a starting point [4]–[6].

Historical Trends in the Inflation Rate

As shown in Figure 2 inflation for the period 1947–2020 as calculated by the CPI. The graph demonstrates that inflation has been typical during the last 70 years. Despite the fact that inflation often fell below zero, these periods of negative inflation were brief. You'll also see that inflation was unusually high throughout the 1970s and the first decade of the 1980s; it was over 5% for around ten years. Additionally, this was the sole instance of double-digit inflation in the US economy. Inflation has dropped below 5% by the middle of the 1980s and has stayed there for the most of the last 35 years. A measure of the average monthly change in prices for goods and services paid by urban consumers over any two time periods is the Consumer Price Index for All Urban Consumers: All Items (CPIAUCSL). It may also be a reflection of urban customers' purchasing patterns. This specific index accounts for wage earners, office employees, technical workers, self-employed people, temporary workers, unemployed people, pensioners, and those who are not in the labor force, making up around 88% of the total population. Prices for gasoline, transportation costs, service charges (such as water and wastewater service), and sales taxes are used to calculate the CPIs. Prices from over 26,000 retail businesses and 4,000 dwelling units are gathered each month from 87 metropolitan districts.

Price fluctuations are averaged using weights that reflect their significance in the expenditure of a given group to create the index. The index calculates the percentage change in price from a preset reference date. The BLS additionally disseminates a seasonally adjusted index in addition to the initial unadjusted index. The unadjusted series takes into account all variables that might affect price changes. The seasonally adjusted CPI, which eliminates the impacts of seasonal fluctuations like weather, the school year, production cycles, and vacations, may be highly helpful. Recognizing periods of inflation and deflation may be done using the CPI. Significant CPI gains or declines over a short period of time may be indicative of periods of inflation or deflation, respectively. The CPI may not be a precise indicator of inflationary and deflationary eras, however, since it takes into account variable food and energy costs. The core CPI, which is the CPIAUCSL without food and energy, is often employed for more precise detection. Please keep in mind that the CPI is not relevant to all consumers and should not be used to estimate comparative living expenses. Additionally, since the CPI is based on a sample of prices rather than the whole average, it is a statistical metric that is susceptible to sampling error.

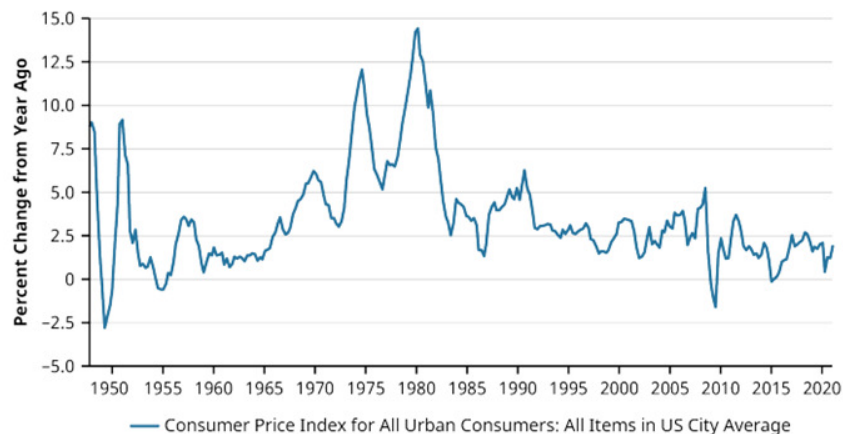


Figure 2: Rate of Inflation Measured by the Consumer Price Index, 1947–2020.

Unemployment

People who are unemployed are counted in statistics. Financial difficulty results from being unemployed for those who are affected. From a macroeconomics perspective, unemployment indicates that society's labor resources are not being used to their maximum potential. Not all people without jobs are jobless. A person must be:

1. Jobless,
2. Actively Seeking Work, and
3. Able to Accept a Job in order to be termed Unemployed.

Keep in mind that the labour force participation rate, not the population as a whole, is used to determine the unemployment rate. Only individuals who match the criteria for being jobless or actively working are included in the labour force statistics. Therefore, a person who is retired or a stay-at-home parent who is not looking for work is not considered to be jobless and is not considered to be a member of the labour force.

Gross Domestic Product

The gross domestic product (GDP) is a gauge of an economy's size. The total cash worth of all the finished products and services produced in a nation during a given year is that nation's GDP. The worth of every vehicle built, apple cultivated, heart operation done, student educated, and every other new item and service created in a given year is measured by the GDP. By summing up all of the products that are bought inside the economy, GDP may be calculated. Four basic types of expenditures are used to categorise purchases: consumption, investment, government, and net exports. Spending on consumption includes things like clothes, coffee, and movie tickets that families buy. About two-thirds of US GDP is made up of consumption expenditures. Investment expenditure generally relates to corporate acquisitions. It's vital to understand that the word "investment" in this context does not mean buying stocks and bonds or trading financial instruments.

The word instead refers to investing in brand-new capital goods like structures, machinery, and equipment that will be utilised to create other products. The category of expenditure on investments also includes inventory and residential dwellings. The investment component of GDP for this year includes goods that producers manufacture but do not sell this year (and are thus excluded from consumer expenditure). In the US, investment expenditure accounts for 15% to 18% of total GDP. Spending by the federal, state, and municipal governments is included. Federal expenditure would cover the cost of goods like a brand-new military fighter aircraft and services like the BLS's economists' labour. State governments spend money on services like hiring state policemen and things like concrete for a new roadway.

Local governments spend money on a wide range of products and services, including hiring instructors for public schools, playground equipment for the neighbourhood park, and books for the local library. Government expenditure in the United States makes for over 20% of the GDP. There are certain products made in the US that are sold to people, companies, or governments outside the country. For instance, tyres made in Ohio may be sold to a Mexican vehicle manufacturer, just as a bottle of Tabasco sauce made in Louisiana can be sold to a Vietnamese restaurant. These goods were produced in the US, hence their exports need to be counted towards the US GDP. On the other hand, not all of the goods that US citizens, companies, and government agencies buy are domestically made. A household may buy a Samsung television made in South Korea or maple syrup from Canada. An organization may buy a Toyota automobile made in Japan. These products are imported from abroad and reflect manufacture elsewhere rather than in the United States. We must deduct the value of imports

from GDP since we previously included these things when combining consumption, investment, and government expenditure. Net exports are calculated as American exports minus foreign purchases. This global commerce is corrected for in the GDP calculation by include net exports [7]–[9].

Historical GDP Trends

US GDP during the last 70 years. The United States' annual GDP was about \$10 trillion at the start of the century. The GDP reached \$21 trillion by 2020, showing that the US economy has grown by more than twofold in the first 20 years of the twenty-first century. GDP might rise because more products and services are produced or because their market value is increasing since GDP is the market worth of all commodities and services produced. A production and sale of 100 vehicles at a price of \$30,000 apiece would generate \$3,000,000 in GDP. The GDP would be increased by \$3,300,000 if the automobiles were sold for \$33,000 apiece rather than \$30,000 as is the case now. Simply increased prices, or inflation, would be to blame for the \$300,000 rise in GDP. Nominal GDP is calculated by dividing the current price of commodities by the quantity of items produced. Nominal GDP must be adjusted for inflation to ascertain the true growth in output. The calculation that arises from this adjustment is the real GDP. The quantity of goods and services produced is multiplied by the price levels in a base year to get real GDP. As a result, the real GDP will only increase if more products and services are created. Real GDP has expanded greatly during the last 70 years as well, but at a slower rate than nominal GDP.

Business Cycle

The US economy has expanded greatly throughout time, but not always at a steady, predictable rate. The economy has sometimes grown faster than usual, while on rare occasions, it has grown less quickly. Any quarter that has an increase in real GDP will see a rise in percentage. When the real GDP growth rate is negative, the economy is contracting. While there has been a clear long-term rising trend in GDP, it has not been linear. Instead, it has grown more like a curve, with periods of rapid expansion followed by slower or even negative growth. The business cycle is the term used to describe these alternating growth phases.

The Business Cycle in Stages

A time of economic growth is followed by a period of economic recession, which together make up the business cycle. GDP increases while the economy is expanding. As firms generate more, employment rises and unemployment declines. Increased new company beginnings and new house building may be used as further indicators of economic expansion. It is believed that the economy is "heating up." Inflation often grows as the growth continues to be an issue. Rapid economic growth cannot be sustained. Growth eventually slows, and unemployment increases. When this happens, the economy has transitioned from growth to decline. The peak is the moment when the business cycle shifts from growth to recession. The trough is the time when the economy stops contracting and starts to grow once again. The period from one cycle's trough to the trough of the next cycle is used to determine how long a business cycle is. The decline is sometimes described as a recession. The National Bureau of Economic Research (NBER), a for-profit research organisation, keeps tabs on the American economic cycle. Recessions in the United States are formally declared by the NBER. In the past, a recession was characterised by two quarters of decreasing GDP. A recession is now defined by the NBER in a wider, less specific way; it occurs when there is a noticeable fall in economic activity that affects the whole economy and lasts for at least a few months. In addition to real GDP, real income, employment, industrial output, and wholesale and retail sales are taken into account.

Previous Trends

The United States is now experiencing an economic downturn. The last low point occurred in June 2009. The US economy was in the expansionary stage of the economic cycle from the summer of 2009 to the beginning of February 2020. This boom reached its height in February 2020, when the economy entered a period of decline brought on by the COVID-19 epidemic. The longest expansion in US history is this one, which lasted 128 months. The 120-month expansion that lasted during the 1990s and the 106-month expansion that occurred through the 1960s are the only two previous expansions to run longer than 100 months. The 65-month recession that took place in the 1870s was the longest recessionary period ever recorded. The second-longest recession in US history was the one that started in 1929. This recession, which lasted 43 months and came to a conclusion in 1933, was so terrible that it was dubbed the Great Depression [10].

CONCLUSION

In economics, money and rates are fundamental components that influence how people, organizations, and governments behave. Money circulation and availability have an effect on economic transactions, while interest rates have an impact on the cost of borrowing, investment choices, and total economic activity. Economists may learn a lot about how economies work, how well monetary policies work, and how financial markets and the overall economy are related by examining the fundamentals of money and rates. Formulating solid economic policies, regulating financial institutions, and fostering sustainable economic development all need a thorough knowledge of these ideas. As far back as the middle of the 19th century, the NBER has recognised business cycle peaks and troughs in the data. The economic cycle of an expansion, a peak, a recession, and a trough is repeated, with each cycle being followed by another expansion, peak, recession, and trough. Events that recur in the same sequence are referred to be cycles. The length of contractions has been around 17 months, while the length of expansions has been approximately 41 months. The average length of a business cycle is 4.5 years.

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CHAPTER 8

FINANCE RELATED INTEREST RATES: EXPLORING THE DYNAMICS AND IMPLICATIONS

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ABSTRACT:

Finance-related interest rates are crucial components of the financial system, influencing borrowing costs, investment decisions, and the overall functioning of financial markets. This study delves into the dynamics and implications of finance-related interest rates, shedding light on their various forms, determinants, and significance in the realm of finance. Finance-related interest rates encompass a wide range of rates, including central bank policy rates, interbank lending rates, corporate bond yields, mortgage rates, and consumer loan rates. Each rate serves a specific purpose and reflects the underlying risks, market conditions, and monetary policy actions. Interest rates are essential to finance because they affect borrowing costs, investment returns, and the value of financial assets. The market's sense of risk, liquidity, and inflation expectations is reflected in them. For people, companies, and governments to make sound financial choices, evaluate investment possibilities, and create monetary policies, they must have a solid understanding of interest rates.

KEYWORDS:

Borrowing Cost, Finance, Inflation, Interest Rates, Investments, Liquidity, Monetary Policy.

INTRODUCTION

Finance-related interest rates are essential to the financial system's operation and have a big influence on a lot of different economic activity. The cost of borrowing or the return on investing in financial instruments is represented by these interest rates. They act as crucial market indicators, affecting the conduct of people, organisations, and decision-makers. Interest rates are a key factor in finance since they impact both the return on investments for lenders and the cost of debt for borrowers. These variables, which include inflation, monetary policy choices, market demand and supply, and general economic circumstances, have an impact on how accurately they represent the amount of risk involved in lending or investing money.

The financial landscape contains a variety of interest rates, including federal funds rate and other central bank policy rates that affect the cost of short-term borrowing in the economy. Mortgage rates and bond yields are examples of market interest rates, and these rates are governed by the dynamics of supply and demand in the financial markets. For people and organisations interested in borrowing, lending, investing, or managing their finances, it is

essential to understand interest rates connected to finance. It assists people in determining if loans are affordable, assessing investment possibilities, and making wise financial choices. Interest rates affect the cost of capital for organisations and have an effect on investment choices, growth strategies, and profitability [1]–[3].

Additionally, interest rates are a key factor in determining monetary policy, controlling inflation, and stabilising financial markets, therefore policymakers pay careful attention to them. Interest rate changes may have a significant impact on employment, economic expansion, and general financial stability. Understanding how the financial system works, assessing economic circumstances, and navigating the complexity of the financial landscape all depend on understanding the dynamics and ramifications of interest rates connected to finance.

The Loanable Funds Market

A financial concept called the loanable funds market may be used to explain how interest rates are set. It depicts the interaction between lenders and borrowers in the capital market. In this market, borrowers want to borrow money, and lenders provide that money in return for interest payments. The laws of supply and demand govern how the market for loanable money functions. On the supply side, lenders (such as people, banks, or other financial organizations) lend money to borrowers in the hope of receiving interest in return. A number of variables, including savings rates, investment possibilities, and lenders' risk preferences, have an impact on the amount of loanable money available.

Borrowers (such as people, companies, or governments) on the demand side look for money to support their spending or investment initiatives. The cost of borrowing, anticipated investment returns, and prevailing economic circumstances are only a few examples of the variables that affect the demand for loanable money. The equilibrium interest rate in the market for loanable money is determined by the interplay of supply and demand. Interest rates often increase when there is a greater demand for capital than there is supply, indicating a higher cost of borrowing. On the other hand, when there are more funds available than there are consumers, interest rates tend to drop, signalling a cheaper cost of borrowing.

Interest rates may fluctuate as a result of changes in the variables that affect supply and demand for loanable money. For instance, a rise in savings rates or a fall in investment possibilities may cause a rise in the amount of money available and a decline in interest rates. On the other hand, higher interest rates may result from greater demand for capital brought on by increasing investment or government borrowing. For different players in the financial system, understanding the loanable funds market is crucial. The cost of borrowing must be evaluated, and borrowers must base their financing choices on the current interest rates. On the other hand, lenders consider interest rates when assessing the risk and return of lending. In order to direct monetary policy actions and affect interest rates to meet macroeconomic goals, policymakers also keep an eye on the loanable funds market. An important idea in interest rates connected to finance is the loanable funds market. It demonstrates how borrowers and lenders interact to set the equilibrium interest rate in the capital market. Interest rates are impacted by changes in supply and demand, which have an effect on borrowing costs and investment choices. For people, companies, and politicians to successfully navigate the financial environment, they must have a solid understanding of the characteristics of the loanable funds market.

The cost of renting money is called an interest rate. Equilibrium, supply, and demand are all relevant ideas in this market, just as they are in other markets. The market for loanable money is what is known as this market. The providers of money in the market for loanable funds are businesses with surpluses in their present budgets. To put it another way, they earn more money

than they now wish to spend and would prefer to store part of it for later use. They may lend that money to someone else rather than merely holding their savings in a box on the shelf till they need it. In effect, they are renting that money out to the other party, who pays the interest rate as the rental fee. The upward-sloping curve in (figure 1) represents the lenders, or sources of loanable capital. An increased interest rate will induce these lenders to provide more loanable cash. Economic entities with budget deficits are the money demanders in the loanable funds market. They intend to spend more money than they already earn.

For instance, a grocery store chain will need to invest money in land and structures if it wants to grow into other towns and construct additional grocery shops. The land and buildings would cost more to purchase than the chain's existing revenue. Long-term profitability of its company development will allow it to repay the borrowed funds. The downward-sloping curve in (figure 1) illustrates the borrowers also known as those who want loanable cash. Less demand for loanable funds will be accompanied by higher interest rates. Because the cost of renting those funds will be lower at lower interest rates, more borrowers will be interested in borrowing bigger amounts of money. The point where the supply and demand curves cross is the equilibrium interest rate. The amount of loanable money provided and requested perfectly balance each other out at that interest rate. Neither a surplus nor a deficiency of loanable money exist.

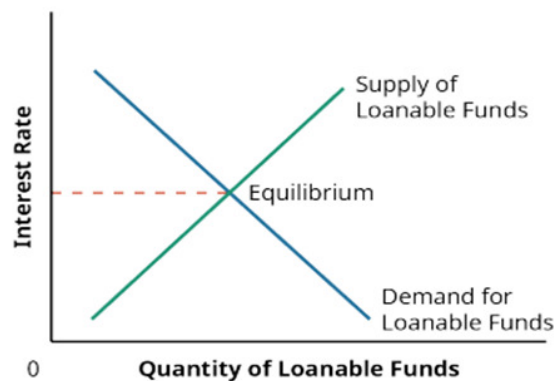


Figure 1: Equilibrium in the Loanable Funds Market (assets.openstax.org)

DISCUSSION

Interest Rates at Nominal Levels

The reported or quoted interest rate is known as the nominal interest rate. The nominal interest rate is 5.5% in the example above if you want to borrow money to buy a vehicle and the bank offers you a 4.5% interest rate on a four-year auto loan. Or let's say you want to deposit \$1,000 into a savings account. The 6% interest rate that the bank advertises for its savings accounts is a nominal interest rate. In other words, if you deposit \$1,000 in a savings account for a year, you will earn \$60 in interest. You will have a balance of \$1,060 in your savings account at the end of the year, which consists of your initial \$1,000 plus the \$60 in interest you earned. A key element of interest rates connected to finance is interest rates at nominal levels. Without taking inflation into account, they indicate the declared or nominal interest rate earned or paid on a financial instrument, such as loans, bonds, or deposits. The most common way to represent nominal interest rates is as an annual percentage. The benchmark for pricing and comparing different financial goods is nominal interest rates. They represent the compensation that lenders demand in exchange for the use of their money or the expected return on investment from investors. The actions of the central bank, the state of the market, and inflation expectations all have an impact on these rates. Numerous financial computations employ nominal interest rates,

including figuring out borrowing costs, forecasting investment returns, and evaluating fixed-income assets. They are crucial in helping people, companies, and decision-makers make financially sound decisions [4]–[6].

It is crucial to remember that although nominal interest rates are useful for providing information, they do not take inflation into account when calculating changes in buying power. Over time, inflation devalues money's real worth, decreasing the real buying power of interest income or the weight of debt. It is crucial to take into account the connection between nominal interest rates and inflation in order to effectively gauge how interest rates affect financial choices. The real interest rate is defined as the difference between the nominal interest rate and the inflation rate. After accounting for inflation, the real interest rate is the actual cost of borrowing or the actual return on investment. For people and companies to make wise financial choices, they must understand nominal interest rates and how they relate to inflation. It aids in determining if borrowing is affordable, appraising investment possibilities, and controlling financial hazards. A key component of interest rates relevant to finance is nominal interest rates. They serve as a standard for valuing financial products and are very important when making financial decisions. To effectively estimate the actual value and buying power associated with nominal interest rates, inflation must be taken into account.

Rates of Real Interest

Let's say you are debating whether to buy a flat-screen TV with your \$1,000 or to save it for the year. The benefit of investing in a TV now is that you may enjoy viewing programs on it for the following 12 months. The benefit of saving the money is that you will receive 6% nominal interest, giving you \$1,060 to spend after a year. If prices for goods and services increase by 2% annually, a \$1,000 television should cost \$1,020 in a year. You will have \$1,060 in a year if you save the \$1,000. For \$1,020, you could buy the TV and still have \$40 left over. You could then spend the \$40 to get pizza to celebrate watching the first significant game on the new TV. It boils down to choosing between having a TV right now and enjoying a TV and \$40 in a year. Your incentive for deferring consumption is the \$40. It is the true benefit of your financial savings. You earned \$20 more in interest, just enough to keep up with inflation. The real interest rate is the name given to this incentive for deferring consumption. Real interest rates are determined as follows:

$$\text{Real Interest Rate} = \text{Nominal interest rate} - \text{Inflation rate}$$

The ultimate determinant of the cost of borrowing and the incentive for lending is the real interest rate, not the nominal interest rate. In 1980, for instance, when inflation was 12% and a company had to pay a nominal interest rate of 15%, the actual cost of borrowing for the company was 3%. For every \$100 borrowed, the corporation would have had to pay \$15 in interest each year, but \$12 of that was just paying the lender back for inflation. In actual terms, the company only had to spend \$3 to borrow \$100. A company could have recently paid 6% interest on a loan. The nominal rate now represents a reduction of 50% from 1980. Inflation, though, has been significantly lower. If the corporation pays 6% nominal interest and inflation is 1%, the resulting real interest rate is 5%. The cost of borrowing is \$6 every \$100 borrowed by the corporation; \$1 is used to account for inflation and the remaining \$5 represents the true cost of borrowing.

Risk Surcharges

We have spoken about how the supply and demand of loanable money affect interest rates as we have talked about interest rates. This reveals the economy's underlying interest rate. However, if you follow financial news, you'll note that there are often many interest rates at

play in the market. the interest rates that three various borrower groups have incurred during the last 20 years. The interest rate that the US government paid for a three-month loan is shown in the bottom line. This percentage is often referred to as the risk-free interest rate. Although it is theoretically conceivable for the US government to fall into default and fail to repay individuals who have lent money to it, the likelihood of that happening is quite slim. When someone borrows money, they commit to paying it back together with any accrued interest. Even if the lender is legally entitled to the money, there are sometimes certain situations that make it difficult for the lender to collect the money. For instance, the lender may not be able to get their money back if a business declares bankruptcy both after borrowing the money and before paying it back.

Credit risk is the possibility that the lender won't be able to recoup all of the money owed when it's due. Because they want to be compensated for taking on this risk, lenders offer higher interest rates to borrowers who pose a greater risk. The US government is less likely to go bankrupt and be unable to make timely payments than are businesses. Therefore, interest rates for companies are greater than for the US government. A lender will only be ready to lend to the riskier firm if they can make more than 1% by lending to the US government. The interest rates that highly creditworthy businesses pay are shown. The prime rate is the interest rate that banks charge their very best clients, who are big businesses with a very low default risk and good financial standing. Lenders often take on more risk when lending to a person vs a company. People are more prone to encounter financial hardships that make it difficult for them to repay their debts, such as illness, job loss, or other financial setbacks.

The interest rate offered to business borrowers is far lower than the interest rate on credit card loans. This is due to the considerable risk that credit card loans pose to the lender. The credit card firm has no collateral to fall back on in the event that a customer defaults, unlike other loans given to a person, such as a vehicle loan. With vehicle loans, the lender may seize the car and sell it to reclaim part of the money it is due if the borrower fails to pay back the borrowed funds. The credit card company cannot seize the food you bought with a credit card if you use it to make a loan and don't pay it back. Credit card loans thus have infamously high interest rates to make up for the substantial risk to the lender.

Exchange Rate Risk

Businesses that do business abroad are subject to currency exchange rate risk. A firm may be influenced by changes in exchange rates in a variety of ways. One of these risks, transaction exposure, is the chance that a change in currency exchange rates may alter the value of a company's anticipated revenues or costs. In order to pay its employees and other expenditures in pesos, a pottery-making firm that has sold goods to a corporation in the United States for \$20,000 must convert the \$20,000 into pesos. Depending on the exchange rate, it will get a different number of pesos for each dollar of \$20,000. If so, the business will get 320,000 pesos in return for its \$20,000 investment. The business will get 400,000 pesos for the \$20,000 if the exchange rate is. when a result, the same amount of dollars will buy more pesos when the value of the peso declines (and the US dollar increases). In contrast, the same amount of dollars will buy fewer pesos when the peso rises (and the US dollar falls in value).

Companies with assets abroad are also subject to translation risk. Items are reported in one currency when a corporation compiles its financial statements. The value of the items that are disclosed on these financial statements may fluctuate when foreign currency rates change. An accounting risk is the one I'm talking about. Economic exposure refers to the possibility that a shift in currency rates may have an effect on the clientele and revenue of a company. For instance, vacationers may choose to spend a week at a resort in Mexico or the United States

[7]–[9]. As the value of the dollar rises, US residents may swap their money for more pesos, increasing their spending power at a resort in Mexico. Mexicans who earn pesos will get fewer dollars when they exchange their pesos since a rising dollar also implies a falling peso. When the peso weakens, a Mexican who wants to book a \$200 per night hotel room in Colorado will have to pay more pesos. More Mexicans will probably spend their vacation week in Mexico rather than the United States as a result of the peso's decline. Even companies that do not consider themselves to be engaged in foreign commerce may yet be financially exposed. When the value of the dollar rises, the Colorado ski resort will see a decline in the number of visitors from Mexico. Similarly, when the value of the dollar rises, some of the ski lodge's US-based guests could decide to go to a resort in Mexico instead because of the country's robust currency.

FRED: Federal Reserve Economic Data

The Federal Reserve Economic statistics (FRED) database is one of the biggest sources of economic statistics. The Federal Reserve Bank of St. Louis manages this database, which has more than 765,000 economic time series in it. The Bureau of Labour Statistics and the US Census are only two of the sources used by the Federal Reserve to construct these time series. The FRED database contains information on a wide range of economic factors, including employment, inflation, exchange rates, gross domestic product, interest rates, and many more. Although the US markets account for a large portion of the data, macroeconomic data from other nations is also accessible. The data may be readily downloaded into an Excel spreadsheet for study in addition to being viewed in graphical and text formats on the FRED website [10].

Indexes

An index is developed to monitor the performance of a certain economic or financial market sector. A variable's level at one point in time in relation to another may be compared using an index. When changes throughout time are more significant than the variable's absolute level at any one moment, indices are often utilised. The CPI's rate of change, which is used to calculate inflation. The CPI is an indicator in its most basic form. Always keep in mind that the CPI represents the price of a market basket of commodities. The market basket's overall cost, whether it is \$300 or \$950, is unimportant when the index is formed. The size of the future cost differential for the same market basket is what economists are most interested in. An initial base year is chosen in order to concentrate on the change over time. An index level of 100 is assigned to the price of the market basket in the base year. Assume that in the base year, the market basket costs \$300. The index level for the next year would be 110 if the same basket of products cost \$330. When the price of the market basket rises by 10%, the index level also rises by 10%. This makes comparing various inflation metrics simple. Consider the scenario where a market basket costs 42,000 yen in the second year and 40,000 yen in the first. The CPI in Japan would be set at 100 in the base year; the following year, the index would increase to 105 (as a result of the 5% increase in the cost of the market basket). You may compare the two nations' inflation rates by comparing the index levels in Japan and the United States.

CONCLUSION

A key element of the financial environment, interest rates have a significant impact on the economy and financial markets. They affect consumer behavior, investment returns, asset values, and borrowing costs. Interest rates have an impact on both the affordability of loans for people and companies as well as the profitability of investments. Interest rates are regularly monitored by central banks and policymakers in order to control inflation, foster economic expansion, and preserve financial stability. For navigating the financial world, making wise financial choices, and being aware of the macroeconomic situation, a grasp of interest rates is essential. Finance-related interest rates play a critical role in the financial system, influencing

borrowing costs, investment decisions, and economic outcomes. The understanding of various interest rates, their determinants, and implications is crucial for stakeholders in finance to make informed decisions and manage risks effectively. By monitoring and analyzing finance-related interest rates, individuals and institutions can navigate the complexities of the financial landscape and respond proactively to changing market conditions.

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CHAPTER 9

ACCRUAL ACCOUNTING: UNVEILING THE PROCESS OF FINANCIAL RECOGNITION

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ABSTRACT:

Accrual accounting is a fundamental method of financial recognition used by businesses and organizations to record economic transactions and report their financial performance. This study sheds light on the process of accrual accounting, highlighting its key principles, steps, and significance in providing a more accurate representation of financial activities. Accrual accounting follows the principle of recognizing revenues and expenses when they are earned or incurred, regardless of when cash is received or paid. This contrasts with cash accounting, which recognizes transactions only when cash is received or paid. Accrual accounting aims to provide a more comprehensive and timely depiction of financial performance, aligning with the matching principle and the economic substance of transactions. To record and report a company's financial activities, accrual accounting is a basic financial accounting technique. Contrary to cash accounting, which records transactions as soon as money is given or taken, accrual accounting records income as soon as it is generated and costs as soon as it is incurred. It gives an overview of the accrual accounting procedure, its advantages, and important factors.

KEYWORDS:

Accrual Accounting, Financial Transactions, Revenue Recognition, Financial Reporting.

INTRODUCTION

A common technique in financial accounting called accrual accounting gives a completer and more accurate picture of a company's financial situation and performance. With accrual accounting, revenue is recognized when it is received and costs are incurred regardless of when the actual cash exchange takes place, in contrast to cash accounting, which records transactions based on cash inflows and outflows. This introduction seeks to provide a general understanding of accrual accounting, including its importance in financial reporting and advantages for companies. The matching principle, which asserts that costs should be recognized in the same time as the corresponding income, is the foundation of accrual accounting. By adhering to this concept, accrual accounting synchronizes the reporting of income and costs with the economic activities that produce them, enabling a more accurate evaluation of a company's profitability. This method gives stakeholders, including investors, creditors, and regulators, a better view of a company's financial situation and empowers them to make more educated choices.

There are numerous crucial phases in the accrual accounting process. When products or services are provided to clients or when contractual obligations are met, revenue is normally recognized at the time it is generated. Contrarily, regardless of when the cash payment is received, expenses are recorded as soon as they are incurred. Recognizing costs for the usage of resources, such as salaries, utilities, and supplies, is part of this. To guarantee that financial statements accurately represent the company's financial situation at the conclusion of the reporting period, accrual accounting also necessitates the use of adjusting entries. These adjustments take into account things like accumulated income or expenditures, pre-paid costs, and unearned income [1]–[3].

Overall, accrual accounting offers a more accurate and trustworthy portrayal of a company's financial activity, facilitating more transparent decision-making. Businesses may more precisely analyse their financial performance and adhere to regulatory standards by matching income and costs to the periods in which they occur. For organizations to retain financial integrity, enable efficient financial management, and communicate their financial information to stakeholders, accrual accounting must be understood and put into practice.

Accounting on a Cash Basis

Cash is unquestionably crucial in business. In fact, it's so crucial that it limits our options for how to account for our company activities to one of two. Just as its name suggests, the cash method only records transactions while cash is flowing. As they happen, we keep track of monetary inflows and outflows. Small companies that mostly deal in cash transactions are more likely to employ this strategy. The accrual approach, which records transactions as they happen rather than waiting for funds to accrue, is the alternative way. We match cash inflows with the outflows necessary to produce them using the accrual approach. The matching concept is what we refer to as. The majority of publicly listed corporations use this strategy. Let's examine a case in point. Chris recently ended the first month of operations for her landscaping company at the end of August, and she calculated her net income using the cash method of accounting.

The cash method of accounting is used by the majority of small start-up businesses because it is straightforward, doesn't need for specialized training, and enables them concentrate on one crucial element of their survival: cash. This implies that she did little more than keep track of the money that entered and left her company. She earned \$1,400 in her first month, which she considered to be a good amount considering it was her first month. But after she subtracted her costs, there was only \$250 left, and she was concerned for the survival of her company. According to the cash-basis method of accounting, transactions are not included in the financial statements until there has been a cash exchange. The timing of revenue and expenditure reporting prior to cash inflows or outlays may sometimes be impacted by cash-basis accounting. For instance, as you can see above, Chris used cash flows to evaluate the success of her landscaping company in August. Comparative to accrual-basis accounting, cash accounting is easier to monitor.

Accounting Based on Earnings

According to requirements set out by the Securities and Exchange Commission (SEC), public corporations reporting their financial status may use either US generally accepted accounting principles (GAAP) or international financial reporting standards (IFRS). The Financial Accounting Standards Board (FASB) and the Governmental Accounting Standards Board (GASB) together developed a set of accounting guidelines known as GAAP. It's important to keep in mind that, although sharing many characteristics with one other, GAAP and IFRS vary in a number of significant ways. Therefore, it's crucial to understand the criteria that guided their preparation while using financial statements. However, public or private businesses

employing IFRS or GAAP are required to compile their financial statements in accordance with the accrual accounting principles. No matter when cash transactions or payments take place, according to accrual-basis accounting, revenues and costs must be recorded in the accounting period in which they were earned or spent. The revenue recognition principle and the cost recognition principle, commonly referred to as the matching principle, were made possible by accrual accounting. The accrual approach standardizes reporting data for comparability and is thought to better match revenues and costs. Comparable data is crucial for internal users making judgements about business performance, budgeting, and growth goals as well as external users seeking to make investment or financing decisions.

For certain kinds of enterprises, including farming or the provision of professional services by attorneys and physicians, cash-basis accounting may be more effective and suitable. Because it considers the time of the transactions (when goods and services are given and when the money involved in the transactions is received), the accrual basis of accounting is theoretically superior to the cash basis of accounting. A long time after the original transaction, cash is often still available. Taking this amount into consideration enables accountants to promptly provide accurate information to stakeholders. There are a number of factors that favour accrual-basis accounting over cash-basis accounting. GAAP mandates accrual-basis accounting because it often gives readers a more accurate picture of a company's financial health.

DISCUSSION

Management may evaluate a company's development using accrual-based accounting data, and management can utilise that data to enhance their operations. Because banks often demand a firm to present accrual-basis financial income statements, accrual accounting is also utilised to help businesses get funding. When completing tax returns, firms must use accrual-basis data, according to the Internal Revenue Service. In addition, while there are few exceptions, businesses with inventory must utilise accrual-based accounting for tax reasons. Cash basis accounting may be used instead of accrual basis accounting by companies that do not publicly trade their shares for internal management needs or because they are exempt from such restrictions under contracts like bank loans. When monitoring real-time revenues and costs, a cash-basis accounting system is easier to use than an accrual-basis accounting system.

Business activity timing in relation to cash flow

The income statement, which details the company's financial performance over a certain time period, is the first financial statement to be produced. Chris, a lone businessman, launched a summer landscaping company on August 1st, 2020, as we have previously seen. She employed the cash-basis method of accounting to record the beginning activities for her firm and classified it as a service organisation. Chris had to pay for the gasoline and any maintenance charges even though she was using her family's tractor to do her task. Chris discovered she had only \$250 in her bank account on August 31. This amount was smaller than anticipated since her net income was just \$250 after expenses (\$1,150 for brakes, petrol, and insurance) and earnings (\$1,400). The most of the August costs (brakes and insurance) were irregular (even though she preferred the bank account to increase each month), and the insurance in particular was an exceptionally high expense. She anticipated receiving more income from a few new clients in September and less spending, so she knew the bank account balance would probably increase more.

Accountability Equation

Thinking of the accounting problem in terms of "sources and claims" may be beneficial. The assets (things held by the organization) were acquired via liabilities or were given by owners under this strategy. To put it another way, every asset has a claim made against it by owners or creditors [4]–[6].

$$\text{Asset} = \text{Liabilities} + \text{Owners Equity}$$

You may remember from math classes that an equation has to be balanced at all times. The two sides of the accounting equation must thus always be equal. Soon, we'll delve further into the accounting equation's constituent parts. The double-entry accounting system, debits and credits, and the "normal" balance for each account that is a component of a formal accounting system are a few of the fundamental ideas that must first be examined since they serve as the basis for the accounting equation. Let's continue investigating the accounting equation, paying special attention to the equity section. Recall that we described equity as an organization's net value. It is useful to consider net worth as the company's accounting value. Also keep in mind that revenue (inflows as a consequence of delivering products and services) raises the organization's accounting value. As a result, every dollar of income an organization brings in raises its entire worth. Similarly, costs (outflows as a consequence of making money) reduce the organization's worth. Therefore, every dollar spent by an organization reduces the organization's total worth. The remaining components of the financial statements may be approached in the same way:

1. Gains raise the organizations worth (equity).
2. Losses reduce the organization's equity worth.
3. Owner investments raise the organization's equity worth.
4. Owner distributions reduce the organization's equity worth.
5. Depending on the net outcome of the transaction, changes in assets and liabilities might either raise or reduce the value (equity) of the organization.

Double-Entry Accounting

The double-entry accounting method used in accounting calls for the following:

1. We are required to document changes in at least two separate accounts each time we record a transaction. We can maintain the accounting equation balanced by having two or more accounts change.
2. There must be an effect on both the debit and credit sides, in addition to at least two accounts changing.
3. For each transaction, the total of the debits and credits must be equal. There is a need for a simple yet comprehensive system so that businesses can record the many transactions they conduct every year. To fulfil this demand, journals are practical instruments.

Debits and Credits

By dividing each account into its left and right halves as indicated, each account may be represented graphically. A T-account is a graphical depiction of a general ledger account. The reason it is named thus is because it resembles a "T," as shown by the T-account in (figure 1).

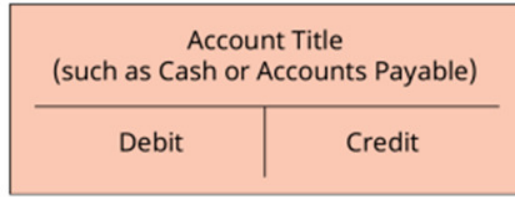


Figure 1: T-Account (assets.openstax.org)

An entry for a debit is made on the left side of each account to record financial data. Financial data is recorded on the right side of an account by a credit. Each account will have a gain on one side and a loss on the other. By computing the difference between debits and credits for each account, the ending account balance may be determined. DR or dr and CR or cr, respectively, are common shorthand notations for the phrases debit and credit. The sides that rise and decrease may differ according on the kind of account. In the form of an enlarged equation, we may show each kind of account and the accompanying debit and credit effects (figure 2).

Assets		=	Liabilities		+	Equity							
Debit	Credit		Debit	Credit		Common Stock		- Dividends		+ Revenues		- Expenses	
Increase	Decrease		Decrease	Increase		Debit	Credit	Debit	Credit	Debit	Credit	Debit	Credit
						Decrease	Increase	Increase	Decrease	Decrease	Increase	Increase	Decrease

Figure 2: Expanded Accounting Equation (assets.openstax.org)

This enlarged accounting equation demonstrates that Assets accounts rise on the debit side and fall on the credit side. The same is true for accounts for dividends and expenses. On the credit side, liabilities rise, whereas on the debit side, liabilities fall. The same is true for revenue and common stock accounts. As you grow more used to an account's typical balance, this becomes simpler to comprehend. The accounting equation is reflected in the balance sheet. It is divided into two sections: one portion is for assets, and the other is for liabilities and equity. It's important to remember that the balance sheet classifies assets and liabilities into current and noncurrent categories in order to give more information and transparency. Assets that are utilized within a year are considered current. Noncurrent assets are those that will be used for more than a year. Obligations having a one-year maturity date are known as current obligations. Noncurrent Liabilities are ones that have a maturity date that is more than one year away. Take note that each account subcategory includes a "increase" side and a "decrease" side, such as Current Assets and Noncurrent Assets. These are known as T-accounts, and their purpose is to examine transactions, as you may remember. Accounts and a general ledger are the fundamental elements of even the simplest accounting system. A record of changes to assets, liabilities, and equity the three main elements of the accounting equation—is called an account. A corporation keeps track of all of these accounts in its general ledger under each of these categories, which in turn comprise several individual accounts. A general ledger is a detailed record of all of a business's accounts, together with each account's current balance.

Revenue or Profit Recognition

The amount of products and services an organization sold or offered to clients during a certain time period is known as revenue. The "revenue," or the value of the services rendered, for the month of August in our present example, Chris' landscaping company, would be \$1,400. It is

the compensation Chris earned for the services she rendered to her customers. Similar to this, a company counts the sum(s) as revenue when it offers clients items or services in exchange for cash at the time of the service or in the future. The \$1,400 in income from a firm increased Chris's checking account balance, just as sales boost a company's worth. Revenue recognition in accounting is documenting sales or fees received during the earning period. The phrase "revenues" (along with other terms) is used to denote the dollar amount of products and services offered to consumers for a certain period of time, much like the term "earning wages" from a company or summer job denotes the number of hours worked for a specific rate of compensation or payments from clients for services done [7]–[9].

Short-Term Revenue Recognition Examples

Two succinct examples might be used to highlight the differences between accrual accounting and cash accounting. Let's say a company sells \$200 worth of goods. Customers may make payments to select establishments using either cash or credit (sometimes known as "on account"). Checks and credit cards are considered cash sales since they are paid in full right away. Credit sales, which should not be confused with credit card sales, let the client take the goods but pay for them within a certain timeframe, often up to 45 days. Both the cash basis and the accrual basis of accounting would result in the recording of a cash sale in the financial statements. Because the client got the product and paid the company at the same time, it makes sense. The simultaneous exchange of two events—the trade of goods for money—is seen as taking place here. However, under each of these methods of accounting, a credit sale would be handled differently.

A credit sale would not be reported in the financial statements on the cash basis of accounting until the seller had received the agreed-upon amount in cash. Assume, for instance, that on April 1 of the next year, Chris, who owns a landscaping company, provides services to one of her clients valued \$500. The purchase is done on credit, and payment is expected 45 days after the transaction. The revenue would not be recorded until May 16 when the cash was received, according to the cash basis of accounting. When the services were rendered, on April 1, this sale would be recorded in the financial accounts using the accrual method of accounting. The transaction would be noted because, according to accrual accounting, the company records that it gave its client services worth \$500. Assume a company pays a supplier (vendor) \$160 for printing materials. Similar to a sale, a purchase of goods may be funded immediately (with cash, a cheque, or a credit card), or later (on account). Both the cash basis and accrual basis of accounting would result in the recording of a purchase made with cash at the moment of sale in the financial statements. It makes sense since the company paid the supplier at the same time as it got the printing materials from the provider. The simultaneous exchange of two events the trade of goods for money is seen as taking place here. However, each of these systems of accounting would treat the transaction differently if it had been conducted on credit (also known as a buy on account). According to the seller's conditions, the \$160 purchase on account would not be reported in the financial statements until the cash is paid, which would not occur under the cash basis of accounting. For instance, if the payment conditions were 15 days and the printing materials were received on July 17, no transaction would be recorded until the products were paid for on August 1. When the company got the printing materials from the supplier (on July 17), this transaction would be included in the financial records according to the accrual system of accounting. The firm states that it paid its suppliers \$160 for printing materials, which is why the transaction would be noted.

Businesses often offer goods for cash as well as on account, which extends the payment terms for a while (for instance, for 30 to 45 days). Similar to consumers, corporations often pay cash or, more typically, an account when buying goods from suppliers (also known as vendors).

These transactions wouldn't be recorded until the cash has been exchanged under the cash basis of accounting. Contrarily, in accrual accounting, transactions are documented at the time they take place, regardless of whether money is paid or received.

Revenue Recognition Ethics

Revenue recognition is one of the most challenging duties for accountants since every business normally has a distinct system for recognizing income and because it contains many moral conundrums connected to income reporting. Accounting Standards Update No. 2014-09 and other relevant revisions were made to simplify revenue recognition procedures and to offer an industry-wide approach. These updates, according to the American Institute of Certified Public Accountants (AICPA), would replace US GAAP's current industry-specific revenue recognition practices with a principle-based approach, potentially affecting both day-to-day business accounting and the execution of business contracts with customers.

Professional accountants are expected by the AICPA and the International Federation of Accountants (IFAC) to operate responsibly and to keep up with new accounting regulations and techniques, including revenue recognition. In order to ensure the quality of financial reporting, the IFAC emphasizes the need of professional accountants working inside a firm: "Management is accountable for the financial information provided by the company. As such, professional accountants in firms consequently have the duty of defending the quality of financial reporting right at the source where the numbers and figures are created!" Accountants do not recognise income before it is generated in line with appropriate revenue recognition [10].

Recognizing Gift Card Sales Revenue

For many companies, gift cards are now crucial to development and revenue generating. Although they are useful for customers and inexpensive for companies, revenue recognition criteria may be challenging to follow. Revenue recognition must be postponed until the expiry or consumer usage of gift cards with expiration dates. The majority of gift cards nowadays do not expire, however. Therefore, based on prior performance or industry norms, Companies may need to present an estimate of predicted (or delayed) gift card income and use over a period. Reporting is subject to a few regulations.

A business may deduct this from revenue if it considers that a fraction of all issued gift cards will never be utilized. In certain places, the unused portion of a gift card is given to the state government if the card is unusable in whole or in part. For the consumer, it is unclaimed property, hence the business cannot retain these monies as income because, in this situation, they have been returned to the state government.

Expense Recognition

An expenditure is a cost incurred in order to provide consumers with products or services. In our first example, Chris spent \$1,150 on costs, which included \$100 for brakes, \$50 for petrol, and \$1,000 for insurance. You may consider costs to be the polar opposite of income since they lower Chris's available balance in his checking account. Similarly, expenditures indicate the dollar amount of costs required to deliver products and services to clients for a certain period of time and reduce the value of the firm.

CONCLUSION

Accurately portraying a company's financial performance and position depends heavily on the accrual accounting procedure. Accrual accounting gives a more complete and relevant view of

a company's financial activity by recording income and costs as they are produced or spent. Businesses may more effectively analyse their financial performance, evaluate profitability, and make wiser business choices thanks to it. Additionally, accrual accounting guarantees adherence to accounting rules and improves openness for key audiences, including regulators, investors, and lenders. In order to keep accurate financial records and successfully convey their financial information, firms must comprehend and put the accrual accounting method into practice.

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CHAPTER 10

CHARACTERISTICS OF A FIXED ASSET: UNDERSTANDING THE KEY ELEMENTS

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ABSTRACT:

Fixed assets are essential components of a company's infrastructure, providing long-term value and contributing to its operations. This study explores the characteristics of fixed assets, shedding light on their key elements, significance, and implications for financial management. Fixed assets, also known as property, plant, and equipment (PP&E), possess distinct characteristics that differentiate them from other types of assets. Firstly, fixed assets are tangible assets, such as buildings, machinery, vehicles, land, and equipment that have a physical existence and can be seen and touched. This tangibility adds to their durability and long-term value. Fixed assets play a crucial role in the operations of businesses by providing long-term value and contributing to their overall success. This study explores the characteristics of fixed assets, highlighting their tangible nature, long-term usefulness, and value appreciation over time. It also discusses the importance of proper management and accounting for fixed assets to ensure accurate financial reporting and effective decision-making.

KEYWORDS:

Fixed Assets, Tangible, Long-Term Usefulness, Value Appreciation, Management, Accounting.

INTRODUCTION

Fixed assets, which are long-term investments that support a company's productivity and expansion, are crucial elements of its operations. These assets stand apart from other kinds of assets because to their distinctive qualities. Businesses must be able to manage and use fixed assets efficiently if they want to achieve the best possible financial results. The tangible aspect of fixed assets is one of its primary features. Fixed assets, as opposed to intangible assets like patents or trademarks, have a physical presence, can be seen, handled, and are used in the business's activities. The following are some examples of tangible fixed assets: land, structures, equipment, machinery, and vehicles.

The longevity of usefulness of fixed assets is another crucial aspect. These resources are bought with the idea that they would be utilised for a long time, often more than a year. They are essential to the company's daily operations, manufacturing procedures, and service delivery and provide continuous advantages to the business. Furthermore, the value of fixed assets often

increases with time. Other assets may increase in value as a result of variables like inflation, market demand, or strategic position, whereas other assets may depreciate owing to wear and tear or technical obsolescence. The increase in value may help the firm maintain its financial stability and total net worth [1]–[3].

For appropriate maintenance, use, and preservation of fixed assets, effective management is crucial. This involves tasks like routine upkeep and repairs, tracking asset locations and conditions, keeping an eye on depreciation, and putting disposal or replacement plans in place. Businesses must have a thorough understanding of fixed asset characteristics in order to make wise choices about their purchase, management, and financial reporting. The essential characteristics that set fixed assets apart from other forms of assets are their tangible nature, long-term utility, and value appreciation. Businesses may improve their operational efficiency, financial performance, and long-term sustainability by carefully maintaining and using these assets.

Fixed Asset

When an economic resource has physical substance that can be seen and handled, it is referred to as a tangible asset. Long-term tangible assets include things like land, buildings, and equipment, whereas short-term tangible assets include things like inventory and supplies. An object must be of substantial worth, have not reached the end of its useful life, be utilized in the regular course of the business for more than a year, and the firm must not have any immediate plans to sell it in order to qualify as a long-term tangible asset. The length of time over which an asset's cost is spread is called its useful life. Fixed assets are long-term physical assets. It's important to keep in mind that businesses will capitalize fixed assets if they have significant worth. For instance, a \$10 stapler used in the workplace may survive for years, but its worth is insufficient to justify capitalizing it. To achieve their goals, businesses often require a wide variety of these assets. These resources are distinct from the company's goods. The computers that Apple, Inc. plans to sell, for instance, are seen as inventory (a short-term asset), but the computers that Apple's staff uses on a daily basis are long-term assets. In Liam's situation, the new silk screen machine would be seen as a long-term tangible asset since they intend to utilise it over a long period of time to help their firm earn income. On a company's balance sheet, long-term tangible assets are categorised as noncurrent assets. Usually classified as Property, Plant, and Equipment (PP&E), these assets may also be referred to as fixed assets or plant assets.

Let's use Liam's new company as an illustration once again. In order to assist make the apparel they will sell, Liam intends to purchase a silk screen machine. Because it will be used in the company's everyday operations for many years, the equipment is a long-term asset. GAAP mandates the distribution of the equipment's expenses throughout its useful life, or the time span over which it will generate revenues, if the machine costs Liam \$5,000 and is anticipated to be employed in their firm for a number of years. Overall, when evaluating a company's financial success, we wouldn't anticipate Liam to incur a \$5,000 expenditure this year and none for this machine in any other years that it is utilised. The cost recognition (matching) principle, which specifies that expenses should be recorded in the same period as the revenues that the expense assisted in generating, solved this issue under GAAP. In Liam's situation, the \$5,000 for this equipment should be distributed across the years that it contributes to the company's revenue-generating efforts. This may happen if the machine is capitalised. As previously mentioned, capitalising entails recording a long-term asset on the balance sheet and deducting its assigned expenses throughout the asset's economic life on the income statement.

The whole cost of purchasing an asset is added to the asset's cost when capitalising it. This comprises charges above and above the purchase price, such as shipping, tax, and assembly costs, as well as professional fees. For instance, if a real estate broker receives \$8,000 as part of a deal to buy property for \$100,000, the land would be valued at \$108,000 when it is recorded. Liam will have to depreciate and recognise the asset's cost as it is utilised to produce income over time.

Depreciation

When a company buys a long-term asset (used for more than a year), it categorises the asset according to whether it is utilised in the operations of the company. A long-term asset will fall under property, plant, and equipment or intangible assets if it is utilised in the operations of the company. The asset is normally capitalised in this scenario. A long-term asset is capitalised when it is added to the balance sheet and its associated expenses are deducted during the asset's useful life on the income statement. Investments are often long-term assets that aren't utilised in regular operations. For instance, the cost of the land on which a company runs a store, warehouse, factory, or offices would be accounted for as part of property, plant, and equipment. However, if a company has an empty plot of land on which it doesn't operate (and presuming there are no immediate or long-term intentions for development), the property would be regarded as an investment. Depreciation is the practise of spreading out the cost of a physical asset over the time that the company anticipates using the asset to contribute to revenue generation, or throughout the asset's useful life.

DISCUSSION

Principles of Depreciation

As you now know, it is not sufficient to simply record an expenditure for the cost of a long-term fixed asset and report the total cash outflow in one accounting period. When you buy or acquire a long-term asset, just like any other asset, it must be recorded at its historical (original) cost, which includes all expenses incurred to get the item and put it to use. There are two phases in the first recording of an asset:

1. Record the original acquisition on the date of acquisition, putting the asset (as property, plant, and equipment) on the balance sheet at cost, and record the sum as notes payable, accounts payable, or a cash outflow.
2. Create an adjustment entry to account for the depreciation charge at the end of the quarter. The amount of the asset's cost to be recognized, or expensed, in the current period is known as depreciation expense. Depreciation costs may be reported by businesses yearly, quarterly, or monthly. The depreciation expenditure is recorded throughout the projected useful life of the asset in accordance with GAAP and the expense recognition principle.

Keeping Track of the Initial Asset

Assets are reported at cost on the balance sheet, which means that all expenses related to the asset's acquisition and setup for use should be taken into account. Shipping, taxes, installation fees, and alterations to the asset may all be extra costs.

Components in the Depreciation Calculation

The process of depreciation is the expenditure recognition concept that mandates that the cost of the asset be distributed throughout the asset's useful life. For instance, we would distribute the cost and record depreciation expenditure over the course of the full five-year term if we

purchased a delivery truck to be used over the next five years. The allocation of the cost of ownership of the asset over the course of its useful life, rather than projected changes in the fair-market value of the asset, is the basis on which the depreciation expenditure for a period is calculated. When calculating and documenting depreciation, the following factors are crucial:

- a. **Useful life:** The time frame during which an asset will be usefully utilized in operations.
- b. **Salvage (residual) value:** the amount an asset will sell for after it is no longer usable or what it would be worth as a trade-in. Since estimating future events is necessary to determine salvage value, it may be a difficult science to master. The salvage value is often calculated based on prior experiences with assets of a similar kind.
- c. **Depreciable base (cost):** the depreciation expense over the asset's useful life. For example, if we paid \$50,000 for an asset and anticipate a salvage value of \$10,000, the depreciable base is \$40,000. We expect \$40,000 in depreciation over the time period in which the asset was used, and then it would be sold for \$10,000

An income statement line item for depreciation expenditure is a typical operational expense. It stands for the total expenditure recorded during the current period. On the other hand, accumulated depreciation is the total of all depreciation expenses for the asset that have been incurred in the past or that have been recognised to date. It is a counter account, which means it is linked to another account and is used to reduce the balance of the primary account, which records the overall depreciation expenditure for a fixed asset during its useful life. In this instance, the asset account is still recorded at its historical cost, but cumulative depreciation is offset against it on the balance sheet. On the balance sheet, accumulated depreciation is deducted from the asset's historical cost to reflect the asset's book value. The amount of the asset that has not been deducted for depreciation is known as book value. However, it is crucial to remember that not all long-term investments decline. For instance, because depreciation is the distribution of an asset's cost over its useful life, land is not depreciated. Since it is thought that land has an endless useful life, it is not depreciated and is recorded at its original cost. The three most popular ways for allocating depreciation expenditure, after it has been decided that it should be accounted for, are the straight-line approach, the units-of-production method, and the double-declining-balance method. The sum-of-the-years-digits approach, a fourth accelerated alternative, is another that has been waning in use and may be discovered in intermediate accounting classes. Keep in mind that these procedures are for accounting and reporting needs. When determining taxable income, the IRS permits businesses to depreciate assets using the same or different techniques.

Depreciation in Units of Production

For assets that are utilised regularly throughout their lifespan, straight-line depreciation is an effective accounting method, but what about assets that are used less frequently? When an asset's life is a function of use rather than of time, the units-of-production depreciation approach is more suited since it bases depreciation on the actual usage of the asset. The number of prints is now crucial when calculating depreciation for a silk screen machine, for instance, whose depreciable base is \$48,000 (as in the straight-line technique) [4]–[6].

Depreciation with a double-declining-balance

Because it takes more money in the early years of an asset's life and accounts for both time and use, the double-declining-balance depreciation technique is the most complicated of the three. By calculating the proportion of depreciation expenditure that would occur under straight-line depreciation, double declining takes time into account. Divide 100 percent by the projected lifespan in years to arrive at this calculation. Utilisation is taken into consideration by the

declining technique by doubling the straight-line percentage. Add 25 percent, or 50 percent, for a four-year asset. Multiply 20 percent, or 40 percent, for a five-year asset. The projected salvage value is not deducted from the total asset cost before determining the first year's depreciation charge, which makes the double-declining-balance technique distinct. Instead, the estimated percentage is multiplied by the overall cost.

An overview of depreciation

Accountants must determine the usable life and salvage value of an item before they can analyse depreciation. On the other hand, "management teams typically fail to invest either time or attention into making or periodically revisiting and revising reasonably supportable estimates of asset lives or salvage values, or the selection of depreciation methods, as prescribed by GAAP."⁵ This strategy of improperly accounting for the usage of assets is unethical. Accountants must examine an asset's depreciation across its full useful life. Expensing an asset's cost requires allocation rather than merely recording it as an arbitrary computation since the asset supports the organization's cash flow. Depending on how an item is used, its depreciation may vary during its lifespan. The reported "gains or losses on the disposition of depreciable property assets seen in financial statements"⁶ are not real best estimates if asset depreciation is arbitrarily calculated. The depreciation expenditure must be regularly reevaluated and changed according to operational changes. Any inaccurate representation of asset utilisation is improper under GAAP and is improper when using accrual accounting. As a result, "financial statement preparers, as well as their accountants and auditors, should pay more attention to the quality of depreciation-related estimates and their possible mischaracterization and losses of credits and charges to operations as disposal gains."⁷ A CPA should always adhere to GAAP standards and allocate an asset's expenditure in accordance with its utilisation.

How to Determine Profit and Loss

Revenues and costs are compared to calculate net income (net loss). Revenues (inflows) exceeding costs (outflows) results in net income. When costs (outflows) exceed revenues (inflows), a net loss results. In accounting, the following format is often used to show net income: Recall that revenue improves a company's worth by representing the value of the products and services it offers to consumers. The value of the firm is reduced by expenses, which are the expenditures associated with supplying the products and services. Companies have net income when sales are greater than costs. This indicates that the company has been effective in generating profits, keeping costs under control, or doing both at once. On the other side, businesses make a net loss if costs outweigh revenues. This indicates that the company failed to generate enough money, keep spending under control, or do both at once. While companies make every effort to prevent net loss situations, it is typical for a corporation to sometimes experience a net loss. However, it is difficult for enterprises to continue operating while incurring long-term net losses. It's critical to comprehend the source of a company's net income while evaluating it.

Achieving "high quality" net income (profits) is a goal for businesses. High-quality profits rely less on occasional, sometimes known as transitory, earnings and more on dependable, also known as permanent, revenues. Remember that profits are rare and include things unrelated to the main goal of the company, while revenues reflect the continual worth of the products and services the company offers to its clients. Assume, for instance, that a bakery makes a profit when it sells the truck it employs to carry wedding cakes. Truck buying and selling is not the bakery's line of work. It works in the bakery industry. As a result, the profit from selling the vehicle would be unrelated to the company's main objective and would not constitute revenue.

If a company generates a substantial amount of its net income through gains as opposed to sales, we should proceed with caution. Similarly, given the rarity of losses, net losses obtained as a consequence of losses should be viewed appropriately. Net losses are unpleasant for any cause, but for the company, they are more of a worry when they are brought on by costs associated with regular operations as opposed to occasional losses.

Cash Flow vs Profit

Understanding the necessity for the statement of cash flows requires understanding the distinction between the cash basis and accrual basis of accounting. The financial performance of the company, as determined by the income statement (i.e., net income or net loss), and the financial position of the company, as determined by the balance sheet (i.e., assets, liabilities, and owners' equity), must be disclosed to stakeholders. The balance sheet, owner's equity statement, and income statement all include this information. Stakeholders, however, do not have a comprehensive view of the business's cash operations since these financial statements were created using accrual accounting. By emphasising the cash inflows and outflows directly, the statement of cash flows addresses this deficiency. Additionally, it makes it easier to distinguish between revenues and cash flow in and costs and cash flow out. Revenue may exist even in the absence of cash flow, as was noted in earlier sections.

Accounting Statements

Accounting is often referred to as the "language of business." Accountants may convey the financial success and well-being of a company using four major financial statements by speaking the language of business. These statements include the cash flow statement, owner's equity statement, balance sheet, and income statement. Every statement offers a unique perspective on the operation and financial standing of the company. Even though certain people may prefer one or more assertions over others, it is essential to utilise them all together to create a whole picture. You'll learn more about Clear Lake Sporting Goods in this chapter. Hunting and fishing equipment is sold by Clear Lake Sporting items, a small merchandising business (a business that purchases completed items and sells them to customers). It requires financial statements to manage cash flow, comprehend profitability and present financial status, and explain finances to stakeholders including investors, governing bodies, and lenders. We will go through each financial statement, its elements, their relationships, and how readers of financial statements interpret them.

The Income Statement's functionality

The income statement displays a company's success over a certain time frame. The statement aids users of financial statements in comprehending the sales made during the reporting period and the costs paid to make those sales. Profitability, or net income, rather than a net loss, is the end result when costs are less than revenues. By segmenting the income statement, customers may obtain a more transparent picture of the company's performance and better understand which parts of the company generated costs. Both management and external users may use this to motivate changes and gauge performance.

Gross revenue and profit

Sales are the first item on the income statement's first section. Although financial statements must adhere to a certain structure, account names might vary significantly across companies. The first line, often known as the top line, may be referred to as sales, sales revenue, revenue, service revenues, or other similar terms. These titles are intended to show the revenue gained by selling goods to clients on a daily basis. Gains and losses from things that are not typical of

the company's everyday operations are presented in the income statement farther down, rather than at the top alongside the company's normal, core business activity. This protects consumers of financial statements from being misled about the overall success of the company and having their expectations for future performance affected by anomalies like the sale of a machine or a loss on the retirement of a bond. Gross profit is a measure of how well a company performed its primary business activity. It solely comprises the primary business activities and their associated direct expenses. If the business were a shoe manufacturer, gross profit would demonstrate how lucrative it was to produce the shoes it sold. If it were a bakery, gross profit would demonstrate how successful the business was even when it was only making the products it sold. Users of financial statements may determine the effectiveness of a company's fundamental business function by looking at its gross profit. It does not represent the performance of other divisions of the company, such as indirect expenses, finance, and other operational expenditures to support the direct manufacturing process.

Net Income

The bottom line, also known as net income, is the last topic we'll cover. The firm's net income (or loss) represents all financial transactions, including those brought on by circumstances outside of regular company operations. Interest costs, gains/losses, and income tax costs are the most frequent things subtracted from operating income to arrive at net income. Keep in mind that profits and losses are the outcomes of unique transactions that occur outside the regular course of business.

EBITDA (Earnings before Interest, Taxes, Depreciation, and Amortization)

Now that we have a complete income statement, we can examine EBITDA, another often used metric of financial success. Earnings before interest, taxes, depreciation, and amortisation is referred to as EBITDA. Depreciation and amortisation are related terms. The cost of an intangible asset is spread out throughout the period of its useful life. Long-term assets that lack physical substance are known as intangible assets; examples include patents and copyrights.

The Accounting Equation and the Classified Balance Sheet

Remember that the income statement displays a company's success over time. The categorised balance sheet depicts a company's financial situation at a certain moment in time. The difference between the two claims is crucial. Sections of the categorised balance sheet are created in accordance with the accounting equation. Always keep in mind that the accounting equation represents both the assets (things held by the organisation) and the method by which they were acquired (by incurring liabilities or being given by owners). Debts due to other parties are known as liabilities. To put it another way, creditors and/or owners have a claim on every asset. Thus, assets, liabilities, and owner's equity are divided into three categories on the categorised balance sheet. The balance sheet's total assets should match the total liabilities and owner's equity if it was properly created. When the balance sheet's assets and liabilities are divided into even more manageable categories, such as current and noncurrent, the balance sheet is said to be categorised as shown in figure 1 [7], [8].

In order to give more information and transparency and to adhere to the reporting standard of reporting in decreasing order of liquidity, both assets and liabilities are divided into current and noncurrent categories on the balance sheet. Assets that may be utilised or converted to cash within a year are referred to as current assets. Cash, inventories, accounts receivable, and short-term investments are common examples of current assets. Noncurrent assets are those that will be used for more than a year. Noncurrent Assets include things like property, buildings, equipment, and notes receivable. You could notice a few minor variances in the balance sheet

depending on the kind of business, just as we identified a few significant differences in the income statements. Retailer Clear Lake Sporting Goods is. As a result, their resale inventory is denoted on their balance sheet as simply "Inventory." These are the items they've bought to resell but haven't yet moved. A manufacturing will have a range of inventory kinds, including raw materials, work-in-progress, and completed products inventories, like Apple, Inc. in the Link to Learning sections. These stand for the inventory's different statuses (available for use, half finished, and completely completed). On the other side, a service company could not have any inventory at all. If it does, it could only be basic items that assist it provide its service. An inventory of cleaning products, for instance, may be kept by a cleaning service.

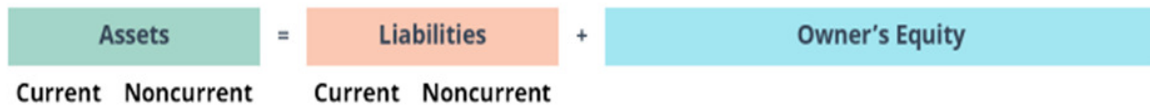


Figure 1: Graphical Representation of the Accounting Equation (assets.openstax.org)

After discussing the assets side of the accounting equation, let's focus on the liabilities and equity sides of the equation and the other two areas of the balance sheet. Similar to the assets part, the liabilities section is divided into current and noncurrent obligations. Obligations having a one-year maturity date are known as current obligations. Current liabilities often include unearned income, wages due, and accounts payable. Noncurrent Liabilities are ones that have a maturity date that is more than one year away. One such noncurrent debt is notes payable. In addition to having accounts due, Clear Lake Sporting Goods has unearned income from a few clients to whom it hasn't yet delivered its goods. On a note payable, it also owes money [9], [10]. There are two main kinds of accounts in the area of the balance sheet for businesses devoted to shareholders' equity. Owners' contributions, or donated money, come first. Earned capital, or money the company receives as part of doing business, is the second type. Retained profits play a significant role in the earned capital area of the balance sheet, whereas the contributed capital section is mostly made up of stock accounts such ordinary stock, preferred stock, and extra paid-in capital.

CONCLUSION

Fixed assets are crucial resources for companies because they provide long-term value and improve operational effectiveness. Effective financial management and decision-making depend on an understanding of fixed asset features, such as their tangible nature, long-term utility, and value appreciation. Accurate reporting of fixed assets is made possible by good management and accounting procedures, allowing companies to evaluate their financial standing, make plans for future investments, and adhere to regulatory obligations. Businesses may maximize the value of their fixed assets and promote sustainable development by recognizing the importance of these assets and putting the right management strategies in place.

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CHAPTER 11

BALANCE SHEET AND INCOME STATEMENT RELATIONSHIP: UNRAVELING FINANCIAL PERFORMANCE

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ABSTRACT:

The relationship between the balance sheet and income statement is crucial in understanding the financial performance and position of a company. This study explores the intricate connection between these two financial statements, highlighting their interdependence, key components, and implications for assessing an organization's financial health. The balance sheet and income statement are primary financial statements that provide insights into a company's financial condition and operating performance. The balance sheet presents a snapshot of the company's assets, liabilities, and shareholders' equity at a specific point in time, while the income statement summarizes the revenue, expenses, and net income earned over a particular period. Two crucial financial statements that provide useful insights into a company's financial situation and performance are the balance sheet and the income statement. It is essential to comprehend the connection between these two claims in order to evaluate the financial health of a business and make wise judgments. This study examines the interrelationship and complementary nature of the balance sheet and income statement in order to offer a complete view of a company's financial situation.

KEYWORDS:

Balance Sheet, Financial Statements, Income Statement, Interdependence, Relationship.

INTRODUCTION

The balance sheet and income statement are two essential financial statements that provide crucial details on the health and performance of a company's finances. They have various functions but are closely tied to one another and operate as a team to provide a complete picture of a company's financial health. A company's balance sheet offers a picture of its financial situation at a particular period. It displays the firm's assets, liabilities, and shareholders' equity, outlining the things the company owns, the debt it has to pay, and the remaining value that the shareholders are entitled to. For determining a company's liquidity, solvency, and overall financial soundness, a balance sheet is crucial [1]–[3].

The income statement, on the other hand, concentrates on the business's financial success over a certain time frame, usually a month, quarter, or year. It provides information about the company's sales, costs, profits, and losses in order to calculate the net income or net loss. The

income statement emphasizes the business' capacity for revenue generation, cost management, and eventually profitability. The balance sheet and income statement serve separate but related functions. Increased sales or decreased costs on the income statement have a direct influence on the company's net income, which in turn has an impact on the retained profits section of the balance sheet. Additionally, transactions that are shown on the income statement have an impact on certain items on the balance sheet, such as accounts receivable and accounts payable.

For financial analysis and decision-making, it is essential to comprehend how the balance sheet and income statement relate to one another. It allows stakeholders to evaluate a company's financial stability, profitability, and sustainability, including investors, creditors, and management. A more complete and accurate view of the company's financial status may be gained by examining both statements together. Together, the balance sheet and income statement comprise a crucial part of financial reporting and provide crucial information about the health, efficiency, and profitability of a business. Stakeholders may examine a company's overall financial health and make educated judgments thanks to the connection between these statements. The relationship between the balance sheet and income statement lies in the fundamental accounting equation: $\text{Assets} = \text{Liabilities} + \text{Shareholders' Equity}$. The balance sheet components, such as cash, accounts receivable, inventory, property, and debt, impact the income statement through revenue generation, cost of goods sold, operating expenses, and interest expenses.

For instance, changes in the balance sheet items can directly affect the income statement. An increase in accounts receivable on the balance sheet may result in higher revenue recognition on the income statement, while an increase in inventory may lead to higher cost of goods sold. Additionally, the net income reported on the income statement impacts the shareholders' equity section of the balance sheet. Retained earnings, a key component of shareholders' equity, increases or decreases based on the net income earned or net losses incurred by the company. Analyzing the relationship between the balance sheet and income statement provides valuable insights into a company's financial performance, liquidity, solvency, and profitability. It helps stakeholders assess the efficiency of asset utilization, evaluate the company's debt and equity structure, and determine its ability to generate profits and cash flows.

Financial ratios, such as return on assets (ROA), return on equity (ROE), and debt-to-equity ratio, are derived from both the balance sheet and income statement. These ratios assist in benchmarking performance, comparing results across periods or with industry standards, and evaluating the company's financial health and stability. Understanding the interplay between the balance sheet and income statement is crucial for financial analysis, decision-making, and strategic planning. It allows stakeholders to assess the overall financial health of a company, identify trends, and make informed judgments about investment opportunities, creditworthiness, and long-term sustainability.

DISCUSSION

The value of a balance sheet

What do we utilize the classified balance sheet for now that we have taken the time to properly put it together? The accounting equation itself contains the solution. Consider the accounting equation from the standpoint of "sources and claims". The assets (things held by the organization) were acquired via liabilities or were given by owners under this strategy. To put it another way, every asset has a claim made against it by owners or creditors. The balance sheet reveals the firm's assets, equity owners, and debtors. It also reveals the firm's obligations.

Issues with the Balance Sheet

Although the balance sheet is a highly useful financial statement, it also has several drawbacks. First, according to generally accepted accounting standards (GAAP), assets are recorded at historical cost on the balance sheet. The price paid for the item at the time it was acquired is known as the historical cost. The balance statement does not take market value changes for expensive things like land or buildings into account. Depreciable assets, such as buildings, are recorded at their current book value (historical cost minus cumulative depreciation), whereas land is retained at historical cost. If an asset has increased in value over time, the balance sheet would not reflect the increasing market value of the item. Another restriction on the balance sheet is estimates. Estimates are the basis of items on the balance sheet like the provision for doubtful accounts and the allowance for bad debt. Another frequent estimate is the useful life for calculating depreciation. The net worth of the asset may be understated or exaggerated if these estimations are inaccurate.

The fact that a balance sheet only shows balances at one specific moment in time is another significant constraint. This indicates that the account value on the day before or the day after the balance sheet date may have been significantly different. For instance, a company may decide not to make multiple vendor payments during the last week of December if it were worried about specific ratios or investor/lender expectations of its cash level. So, the company's financial statement shows a large cash position as of December 31. By the end of the first week of January, however, it had made up for the late vendor payments and once again displayed a low cash balance. Finally, there are likely numerous valuable items that are not shown on the balance sheet. Examples include internally produced assets and the company's human capital.

Retained earnings and net income

The financial statements must be created in a certain sequence since, as was already established, they are connected by specific components. The income statement came first since the balance sheet must include a number for net income (or loss). All temporary accounts are connected to the income summary account during the period closing procedure, which is followed by the connection to retained profits. Since they are just temporary, all income and spending accounts have been closed. The amount in the income summary account is the net outcome, which is either a net profit or net loss. Keep in mind that any dividends given to shareholders are deducted from the retained profits account, which displays every revenue the company has received from its beginning. As a consequence, the income statement's outcome (net income) feeds the balance sheet's retained profits account.

Equity

Recall that the accounting equation may show us who is owing what (liabilities), what is owned (assets), and who is the owner (equity). By outlining the equity components of the company and emphasizing changes in these components over the course of the period, the statement of owner's equity thoroughly covers the last component of the accounting equation. Equity stands for the company's ownership. There are two main kinds of accounts in the area of the balance sheet for businesses devoted to shareholders' equity. The first is paid-in capital, also known as contributed capital, which consists of sums that owners have paid in. Earned capital, or money the firm has made via doing business, is the second type. Retained profits play a significant role in the earned capital area of the balance sheet, whereas the contributed capital section is mostly made up of stock accounts such ordinary stock, preferred stock, and extra paid-in capital. Common stock is the company's ownership stake.

Typically, common shareholders enjoy voting privileges. Unique privileges attached to preferred stock make them "preferred," or preferable, to shareholders over ordinary stock. Preferred investors often do not have voting privileges or receive dividends on their common shares, in contrast to regular stockholders. Instead, stockholders who are classified as "preferred" are entitled to a set payout (provided enough dividends are declared). The term "treasury stock" refers to shares that were in circulation but have since been bought back by the company. They are still issued, however they are no longer outstanding. The difference between the common stock's issue price and par value is known as additional paid-in capital. For instance, if a company issued and sold stock with a \$5 par value at a market price of \$20, \$5 of each share would be recorded as common stock, and the remaining \$15 would be recorded as extra paid-in capital.

Distributions to Owners

Businesses have two choices for what to do with their profits when they make a profit. They may either keep them or reinvest them back into the company, or they can distribute them as dividends to their shareholders. Although dividends are often given out in cash, they may also be received in the form of stock or other assets. The business must have enough cash on hand and retained profits to pay a cash dividend. Beyond the available retained profits, they are not permitted to pay out a dividend. Some businesses distribute stock instead of money or other assets as a dividend. This often happens when a business is short on funds but yet wants to satisfy its investors. A corporation distributes more shares of stock to current owners when it declares a stock dividend. When a company distributes dividends in the form of anything other than stock or cash, often one of its assets or something they have in inventory, this is known as a property dividend. The Walt Disney Company, for instance, may decide to give out passes to enter its theme parks. A corporation may declare a property dividend if it wants to reward its investors but lacks the funds to do so or if it needs to hold onto its cash for other investments. Remember that the retained earnings account shows a company's total profits from its inception, minus dividends given to shareholders. All dividends (cash, shares, and other assets) are included in this. It should be noted that only shares of stock that are still in circulation will receive dividend payments. There are no existing Treasury shares, hence there are no dividends to announce or distribute. Whatever the dividend type, the declaration always results in a reduction in the retained profits account [4]–[6].

Elements of the Statement of Owner's Equity

We now have the fundamental components necessary to construct the statement of owner's equity since we have discussed the fundamental components of equity and understand what dividends are. Each equity component common stock, preferred stock, extra paid-in capital, retained profits, and treasury stock is represented by a separate column in the statement. The balance of each segment as of the first day of the period is shown on the first line of the statement. The following lines detail any occurrences throughout the time that altered the value of any of the accounts. The net income or loss for the period, the issuance of common or preferred shares, the purchase or sale of treasury stock, and the declaration of a dividend are typical examples of events that may be found on the statement.

Importance of the Statement of Cash Flows

Keep in mind that most businesses employ accrual accounting. When things happen, not necessarily when the money flows, is when revenues and costs are recorded. Profits and cash flows may arrive at different times as a result of this. Even if a business is lucrative, its cash flow may still be insufficient. It is also possible for it to incur a net loss while still having cash on hand. While making a profit is great, it's not the only objective a company has. Additionally,

it has to have enough cash flow to sustain everyday operations. The statement of cash flows is generated to assist with cash planning and to provide external users of financial statements, such as lenders and investors, information about the company's cash flow. Another important statistic for estimating a company's worth is cash flow. The statement of cash flows is used by external consumers of financial statements to assess the caliber of the company's profits. Users evaluate the accuracy of the earnings data by comparing profits to cash flow. For instance, a company that reports a significant profit but minimal cash flow can raise concerns about what was recorded to generate earnings but not cash flows.

The statement of cash flows also aids outside users in understanding the factors that influence the firm's cash flows. They can determine if everyday activities are the main source of cash generation or whether outside of typical company operations, events are the main source of cash generation or consumption. The preparation of the statement may be done in one of two ways: directly or indirectly. The direct approach is preferred by the Financial Accounting Standards Board (FASB). Despite this, the indirect technique is overwhelmingly adopted in general practice. While the indirect technique links income to cash flows, the direct method lists cash flows straight from revenues and costs. In order to arrive at net cash flow, the indirect technique starts with net income and reconciles all of the accounts. In essence, it ties cash basis, or cash flow, accounting to accrual basis accounting.

Operating Activities

The statement of cash flows is divided into three main categories: operating, finance, and investment, in order to clearly show which parts of the firm earned and spent cash. The cash flows created and consumed by the business's ongoing activities are shown in the operational section. Investments may be made in the company itself (things like equipment, land, or other fixed assets) as well as investments in other businesses. The last category of activity is finance, which includes lending money and charging interest on loans. Operating activities are those that the company uses or produces in the course of its daily business, as was previously indicated. Net income is the first item in the statement of cash flows' operational activities section. Adding back noncash costs like depreciation and correcting for changes in asset and liability accounts, all lines in that column after that are adjustments to bring net income to real cash flows. Depreciation is one kind of noncash expenditure. Depreciation is thus added back to net income.

The further reconciliation of net income to real cash flow is then done using changes in operating assets and liabilities. For instance, the accounts receivable for Clear Lake grew from the previous quarter to the present period. This indicates that there were more sales in this period than in the previous quarter that were recorded but not yet paid for in cash, turning a rise in accounts receivable into a drop on the statement. Inventory grew, which meant more money was spent to buy it. As a result, it was either used as cash or reduced from net income to get closer to cash. Both liability accounts for accounts payable and unearned income grew. Since they are liabilities, an increase would mean that the obligation was created but not immediately satisfied; as a result, the statement would show an increase. Investing Professions In addition to investments in the company itself things like equipment, land, or other fixed assets, investing activities also involve investments in other businesses. These are things that were capitalized, which means they were added to the balance sheet and will be depreciated over time, without affecting net income. However, they had an effect on cash flow.

Financial Operations

Keep in mind that finance activities are those that supply money for the operation of the firm. Dividend payments, the issuing of ordinary or preferred shares, and the issuance or payment of

notes due are typical items in this area of the statement. Total net cash produced or utilized by adding all three components is the last step to complete the statement of cash flows. Following that, this sum is applied to the balance sheet's initial cash balance. The amount should match the final cash balance on the balance sheet, if the statement was properly generated.

Analyzing Results

Both internal and external readers of the financial statements may evaluate the performance of the company in a variety of ways using the statement of cash flows. Internal users may evaluate cash sources and uses to help with any required adjustments to guarantee appropriate future cash flows. The statement is also used by outside parties. Remember that evaluating the quality of profits may be done by comparing net income to operational cash flows. You will learn about operational cash flow and free cash flow to the company in the next section, two crucial areas of research when evaluating cash flows [7]–[9].

Flow of Operating Cash

We can now discuss a few important components of the statement used to evaluate the effectiveness of an organization's cash management after we have a statement of cash flows ready. In the first component of the statement of cash flows, operational cash flow, also known as net cash flow from operating activities, is computed. It shows the money that is produced (or spent) by the main company operations. Always keep in mind that the indirect method of calculating operational cash flow entails adjusting net income for noncash costs like depreciation as well as adjustments for changes in current asset and liability accounts (changes in working capital).

When evaluating organizational cash management effectiveness in relation to operations, the fundamental company function, operating cash flow is beneficial. The cash flow of the company may be significantly impacted by important management practices in this area. Customer payment terms, collection policies and practices, and vendor payment terms are examples of practices and policies. Although altering a customer's or vendor's payment terms won't affect the company's profit or loss, it will affect the timing of cash flows. It's important to manage operational cash flow in this way.

Cash Flow Free

Operating cash flows minus capital outlays are used to determine free cash flow (FCF). Free cash flow is a crucial metric since it shows how much money is available to fund operations and maintain fixed assets for the company. It is frequently used by investors as a component of their overall assessment of an investment because it is a crucial indicator of cash flow management techniques and a company's capacity to generate enough cash to cover operations and capital assets as well as whether any is left over for other considerations like dividend payments, debt repayment, and contributions to increase working capital for future growth.

In charge of cash flow

It's difficult to manage financial flow. There are many locations where a company's cash flows to or from. To manage or enhance cash flows, there are a few crucial areas that need attention. First, think about where the consumers are getting their cash. A company's cash flow may be significantly impacted by how it handles terms and collection attempts with consumers. It's crucial to evaluate the cash flow from both sides and how it affects the company's relationships with its clients and suppliers. A better payment period may be easily negotiated with certain clients in order to increase the company's cash flow. However, some people may not be open to shorter payment periods. When examining its client payment terms, the company must

evaluate the relationships with its customers, industry norms, and its own capacity to maintain cash flow in order to remain competitive in the market.

It is essential to identify cash flow gaps as soon as possible with accurate cash flow forecasting so that funding may be secured to close the gap. An open line of credit with a bank is a typical instrument used to manage the ebb and flow of cash flow for a company. Because cash flow varies from month to month, this enables the company to borrow and repay. Now that you are better knowledgeable about the four fundamental financial statements, let's move on to a technique that may be used to assess them: statements of a common size. Vertical analysis, another name for common-size financial statements, restates the financial statement items as a percentage of a base item.

Typical Income Statements

Restating each line as a percentage of net sales results in the creation of a common-size income statement. It is significantly simpler to compare items on the income statement to other divisions or rivals of different sizes when they are expressed as percentages rather than absolute amounts. We can see how each line item in the current year income statement of Clear Lake Sporting Goods is split by net sales to create a common-size income statement. Balance Sheet of Common Size The common-size income statement and balance sheet both serve similar purposes. The balance sheet is restated as a proportion of total assets for each line item.

Organizational Performance Analysis By reducing each statement's component to a percentage, common-size financial statements make it easier to analyse financial performance. Compare organizational departments, the company to other businesses of any size, and the industry averages. Analysts can see how much of the sales revenue is used for each sort of expenditure on the income statement. They may see this breakdown for each company and contrast how various businesses operate in terms of expenditures. In order to determine if they are spending more or less on certain facets of the company, such as research and development, they may also examine the % for each item over time. Analysts often examine the balance sheet's percentages of debt and equity to assess capital structure. Additionally, they may easily assess the ratio of current to noncurrent assets and liabilities. Cost of products sold also grew, although it did so proportionately to sales growth. The company's cost of goods sold did neither increase nor decrease. The same holds true for utility, depreciation, and rent costs. Salary costs were a significant factor that did see a small percentage change. The rise in wages expenditure as a proportion of sales resulted in a 2 percent drop in operating income from 38 percent in the preceding year to 36 percent in the current year.

Financial Periods

Although an accounting term may be any length of time, the months, quarters, and years are the most typical accounting periods. There are certain cutoffs for recording transactions since accounting periods are significant, especially in accrual accounting. The need that businesses submit quarterly financial statements under Generally Accepted Accounting Principles (GAAP) should not be overlooked. To give timely information to their financial statement users both internally and internationally, the majority of businesses even those not subject to GAAP prepare financial statements on a monthly basis [10].

Time Period Theory

Our next important concept, the time period principle, is connected to giving consumers of financial statements information in a timely manner. Information must be timely in order to be valuable. This implies that consumers of financial statements must have access to them

promptly enough to utilize them to inform important choices. The core of the time period accounting concept is timely statement delivery.

CONCLUSION

The link between the income statement and balance sheet is crucial to financial reporting because of their tight ties. The income statement displays the company's revenue, costs, and net income during a specified time period, whereas the balance sheet gives a snapshot of the company's assets, liabilities, and shareholders' equity at a particular moment in time. Stakeholders may learn more about a company's financial performance, profitability, liquidity, and overall financial stability by understanding the link between these statements. To have a thorough picture of a company's financial situation and to make educated choices about investments, loans, or possible partnerships, the balance sheet and income statement should be examined jointly. The relationship between the balance sheet and income statement is fundamental in evaluating a company's financial performance and position. The balance sheet components impact the income statement, while the income statement influences the shareholders' equity section of the balance sheet. By analyzing this relationship, stakeholders can gain insights into a company's financial health, liquidity, profitability, and overall financial performance.

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CHAPTER 12

CALENDAR YEAR VS FISCAL YEAR: UNDERSTANDING REPORTING PERIODS IN FINANCIAL STATEMENTS

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ABSTRACT:

The choice between a calendar year and a fiscal year as the reporting period for financial statements is a significant decision for businesses and organizations. This study explores the differences, considerations, and implications of using a calendar year versus a fiscal year, shedding light on their impact on financial reporting and analysis. A calendar year follows the traditional January 1st to December 31st period, aligning with the standard calendar used in daily life. On the other hand, a fiscal year is a reporting period that does not necessarily align with the calendar year and is typically chosen based on an organization's operational cycle or industry practices. The decision to use a calendar year or a fiscal year is influenced by various factors. For many businesses, especially smaller enterprises and sole proprietorships, a calendar year may be the default choice due to its simplicity and alignment with personal tax filing requirements. A firm may opt to align its operations with a 12-month period called a fiscal year, which differs from the calendar year often. This essay examines the distinctions between the calendar year and the fiscal year, how they affect financial reporting and analysis, and the criteria businesses use to choose their fiscal year.

KEYWORDS:

Calendar Year, Financial Reporting, Fiscal Year, Reporting Period.

INTRODUCTION

Time is a fundamental element in financial reporting and analysis. It provides a structure for choosing the financial reporting period, which may be either a fiscal year or a calendar year. While the fiscal year gives businesses the freedom to choose a different reporting period that is in line with their operating cycles, it is generally accepted that the calendar year, which begins on January 1 and ends on December 31, is the traditional twelve-month period. The decision between a calendar year and a fiscal year may have a big impact on budgeting, financial analysis, financial reporting, and tax preparation. Businesses and people engaged in financial management and decision-making must comprehend the distinctions between these two strategies.

This essay examines the distinctions between a fiscal year and a calendar year, their importance in financial reporting, and the variables that affect a company's decision to choose a certain reporting period. It attempts to provide a thorough grasp of the differences between the fiscal year and the calendar year and how they affect financial statements and analysis. Stakeholders may learn more about how financial information is presented, assessed, and contrasted across various businesses and sectors by examining the specifics of these reporting periods. Additionally, comprehending the justification for picking a certain reporting period may provide insight on the underlying operational factors and business customs that affect financial reporting choices. The discussion over the proper reporting period for financial reporting and analysis seeks to provide a greater knowledge of the ramifications and factors to be taken into account [1]–[3].

Despite a company's ability to provide financial statements on a monthly, quarterly, and yearly basis, not all reporting intervals are created equal. Companies might decide between a fiscal year and a calendar year. The typical year we are used to be the calendar year, which runs from January 1 to December 31. However, a company's business cycle may not necessarily coincide with the calendar year. An organization may decide to establish a fiscal year with its own start and end dates due to seasonality or other circumstances. For instance, a business could decide to begin and conclude its fiscal year on June 1 and June 1, respectively. A company may choose to go from a fiscal to a calendar year or vice versa, but only if there is a good basis for doing so. The choice between the two reporting periods has implications for financial reporting, tax obligations, and data analysis. Using a calendar year allows for straightforward year-end closing processes, aligns with standard tax filing deadlines, and simplifies comparative analysis across companies that follow the same reporting period.

On the other hand, using a fiscal year provides flexibility in managing financial performance and aligning financial reporting with the organization's specific operational and budgetary cycles. It may facilitate more accurate tracking of revenue and expense patterns, making it easier to evaluate the company's financial performance within its unique context. The decision between a calendar year and a fiscal year should consider factors such as regulatory requirements, tax implications, industry practices, and stakeholder expectations. Organizations must assess the advantages and disadvantages of each reporting period and choose the one that best suits their specific needs and objectives. It is important to note that the choice of reporting period does not affect the accuracy or integrity of financial statements. Both calendar year and fiscal year financial statements provide a snapshot of the organization's financial performance, position, and cash flows, regardless of the reporting period chosen.

DISCUSSION

The Annual Report

Each year, publicly listed companies are required to submit a 10-K filing to the SEC and investors, which includes an annual report. The company's operations, performance, and present financial situation are all covered in depth in the report. The management discussion and analysis (MD&A) statement, the firm's financial statements, notes to the financial statements, various required disclosures pertaining to accounting policies, a letter from the CEO to the shareholders, and the firm's audit report are all included in the report.

SEC Reporting Requirements

Publicly traded companies are required to submit a number of reports on a regular basis by the Securities and Exchange Commission (SEC). The 10-K and quarterly report (10-Q) are the two most popular types. A separate filing known as an 8-K is also necessary for certain uncommon

circumstances. Numerous occurrences might need reporting. Changes in the control of the firm, modifications to the company charter, and changes to shareholder rights are a few notable instances. The quarterly report closely resembles the yearly report that was previously covered. It includes a management discussion and analysis (MD&A) letter, the company's financial statements, necessary accounting disclosures, and declarations on internal control. Since companies are not audited on a quarterly basis, it is missing an auditor's report. Due to the timely nature of the information provided, quarterly reports are beneficial to investors.

Financial Health Indicators

Business financial analysis is essential, but personal finance may also benefit from it. Depending on the position and viewpoint of the person doing the analysis, it varies. Your personal accountant, for instance, would have various objectives and requirements while advising you about your financial situation. Financial analysis is a tool used by all accounting professionals to verify facts, data accuracy, reporting compliance, and other factors. Some strategies for handling your personal money may also be used to handle funds for your company. For instance, it's usually a good idea to cut costs and increase returns on long-term investments. When utilized wisely, debt may also be a useful instrument in both personal and professional finances. Debt is neither intrinsically good nor evil; it only has to be handled well to provide a fair return in exchange for the expense and risk it entails. Financial analysis has distinct demands and aims from a business viewpoint, despite the fact that the method and instruments may be comparable. Investors are attempting to determine the profitability, financial stability, and performance of the company. In order to make wise company choices, financial analysts carefully examine the data on financial accounts. A firm may learn a lot about its overall performance and particular areas for development by analyzing its income statement, statement of retained profits, balance sheet, and statement of cash flows, among other financial data, for internal and external stakeholders. The study may aid in budgeting, decision-making, and the identification of cost-cutting options for the business as well as prospects for revenue growth and capital investment.

Importance of Ratios and Analysis

Financial ratios aid both internal and external stakeholders in making well-informed choices about, among other things, investments, supplier relationships, loans, and adjustments to internal processes. Ratio analysis produces information that may be used to evaluate rivals in the market, identify performance patterns, and define budget expectations. Liquidity, solvency, efficiency, and profitability are the four basic categories of ratios. Although the results for certain ratios can appear more perfect, the business's industry of operation might alter how much of an impact these results have on stakeholder choices. Financial statement analysis has several advantages. When making future business choices, the data may be used to highlight patterns over time. Making facts into percentages or ratios helps stakeholders make educated judgments by removing some of the differences in competitor sizes and operational capacities. Understanding the structure of present company processes and what internal changes are necessary to boost efficiency may be helped.

Limitation of Financial Statement Analysis

It's vital to remember that financial statement analysis has its limits while being effective. Stakeholders must keep in mind that success in the past does not guarantee performance in the future. Economic factors that may affect the data being analyzed include inflation and recession. A business may also alter its reporting practices over time. Users of financial statements may not immediately notice changes in the location and timing of some transactions, for instance. It is also important to remember that, although though all publicly listed

corporations in the United States are expected to adhere to GAAP, there are several estimations and latitudes in how certain rules are applied. This implies that businesses may still adhere to accounting rules while presenting certain data in a unique way from other businesses. In order to effectively budget, manage expenditures, boost revenues, and make long-term investment choices, a firm should employ financial statement analysis to direct its future operations. Financial statement analysis is a helpful tool for forecasting growth and financial health as long as stakeholders are aware of its limits.

Despite their drawbacks, ratios may still be a useful tool when used correctly. The operational efficiency ratios for accounts receivable turnover, total asset turnover, inventory turnover, and days' sales in inventory are covered in the following section. Users may determine how well management is managing the company's financial resources by using operating efficiency ratios. Efficiency ratios, a crucial component of financial health, demonstrate how effectively a firm utilizes and controls its resources. The administration of sales, accounts receivable, and inventories are crucial areas of efficiency. An effective business will often be able to use the assets it has purchased to produce income fast. Let's look at four efficiency ratios: days' sales in inventory, total asset turnover, inventory turnover, and accounts receivable turnover.

Accounts Receivable Turnover

The financial statement analysis of Clear Lake Sporting Goods will be the topic of our discussion. Hunting and fishing equipment is sold by Clear Lake Sporting items, a small merchandising business (a business that purchases completed items and sells them to customers) [4]–[6].

Operating Cycle

A period is one whole business cycle. The accounts receivable cycle (described below) and the cash conversion cycle are both included in the operational cycle. In essence, it is the period of time needed for a firm to create or buy inventory, then sell it. Assume, for instance, that on June 1 Clear Lake Sporting Goods places an order and gets a delivery of fishing lures. It keeps track of its inventory and sales while stocking the shelves with lures. All of the lures from that shipment had disappeared by July 15. The operational cycle in this illustration for Clear Lake is 45 days.

Cash Conversion Cycle

However, cash doesn't always move linearly with accounting or operational cycles. The time it takes to spend money on inventory purchases, make the product, sell it, and then get payment from the client is known as the cash conversion cycle. A part of the cycle is accounts receivable. Consider the June 1 shipment of lures from Clear Lake that were sold by July 15. Assume that some of the buyers were fishing guides with active Clear Lake accounts. This business did not pay for their lures until it paid its account on August 15. The currency cycle for Clear Lake in this illustration is 75 days. The accounts receivable turnover ratio, which aids in evaluating that component of the cash conversion cycle, is worth examining.

Accounts Receivable Turnover Ratio

Receivables ratios demonstrate a company's success in proportion to its current accounts receivable (what customers owe), as well as the impact of credit policy on sales growth. The accounts receivable turnover ratio is one kind of receivables ratio. This ratio establishes how often accounts receivable are collected over the course of a year and turned into cash. Receivables are easily collected when there are more instances. This early cash collection might be seen as a good thing because it increases liquidity and allows the corporation to

reinvest in its business earlier when the dollar's purchasing power increases (time value of money). The increasing frequency might also be a bad thing, indicating that the conditions of the credit extension are excessively stringent and preventing eligible buyers from making purchases. By turning away these clients, you run the risk of them switching to a rival, which will lower your chances of making sales. A lesser number of instances, however, indicates a slower pace of receivables collection.

A lower collection rate may indicate that lending conditions are too lax; management may decide to tighten lending conditions and pursue consumer payments more vigorously. The reduced turnover also indicates that the company's capacity to reinvest its capital in other ongoing initiatives is hampered by how long it has been locked up in receivables. The lower turnover rate can be a symptom of several accounts with bad debts. The criteria of the company's industry are essentially what determine whether the turnover rate is high or low. It's important to consider the tradeoff while changing lending terms. More clients may be drawn in by loose lending conditions, but the cost of bad debts may rise as well. Tighter lending conditions could turn away some clients, but they might also lower the cost of bad debt.

Sales done only on credit are considered net credit sales; sales made in cash are not included since they don't result in receivables. In this instance, "net sales" may be used in place of "net credit sales," since many businesses do not record credit sales separately from cash purchases. Accounts receivable's starting and ending balances for a period are referred to as its beginning and finishing balances. The initial balance of accounts receivable is equal to the ending amount from the previous period. Clear Lake Sporting Goods may assess its ratio performance by comparing its turnover to sector averages, significant rivals, and its own past ratios. As a result, the management may wish to think about adopting more stringent credit lending policies to ensure that consumers are of better caliber.

Total Asset Turnover

Total asset turnover gauges a company's capacity to utilise its assets to produce income. In order to maximise net revenues, a business would like to employ the fewest assets feasible. Therefore, a greater total asset turnover indicates that the firm is utilising its assets to generate net sales extremely effectively. Finding the average total assets is done by dividing the sum of the balances for the starting and ending total assets on the balance sheet. The ending total assets balance from the previous year is used to calculate the following year's commencing total assets balance.

Inventory Turnover

Inventory turnover counts the number of times a firm sells and replaces inventory over the course of a year. This might reveal a company's inventory management efficiency. Although a greater ratio is ideal, a very high turnover might indicate that the business does not have enough inventory to fulfil demand. A poor turnover might indicate that the organisation has an excessive amount of goods on hand. The income statement contains the cost of items sold for the current year. The balance sheet's initial and ending inventory balances are added together, and the average inventory is calculated by dividing the result. The ending inventory balance from the previous year is used to calculate the following year's starting inventory balance.

Earnings per Share (EPS)

The amount of a corporation's profit given to each existing share of common stock is measured by earnings per share (EPS). A stock price may rise when profits per share increase. On the other hand, declining profits per share may drive down a stock's market value. The price-to-

earnings ratio, which many investors consider to be a crucial measure of the value of a company's stock, is calculated by dividing the market price of the stock by its earnings per share. Earnings per share is also a factor in this calculation. However, it's important to keep in mind that EPS, like any ratio, has to be utilized with care and in conjunction with other ratios and contextual information. Many financial experts believe the cash flow statement offers more accurate and insightful information than income statement data and, similarly, EPS.

Calculating Earnings per Share

The profit a firm makes for each of its outstanding common shares is expressed as earnings per share. To determine profits per share, you need both the balance sheet and income statement. The preferred dividend rate, total par value of the preferred stock, and number of outstanding common shares are all shown in the balance sheet. The net income for the time period is shown on the income statement. The profit accessible to common shareholders is represented in the numerator by subtracting the preferred dividends from net income. This part of the revenue is plainly unavailable to common shareholders since preferred dividends indicate the amount of net income to be given to preferred shareholders. While there are several ways to measure a company's profit in the financial world, including NOPAT (net operating profit after taxes) and EBITDA (earnings before interest, taxes, depreciation, and amortisation), GAAP requires businesses to calculate earnings per share based on a corporation's net income because this sum is directly on a business's income statement, which is required to be audited for public companies. Because earnings per share is a measure of earnings for each common share of stock, only common shares are included in the denominator [7]–[9].

An organisation may issue and repurchase shares of its own stock during the course of the year, causing the denominator to change. Due to this variability, the weighted average number of shares is utilised as the denominator. Consider an example where a company issued 1,000 more shares on April 1 after having 600 outstanding shares of common stock at the start of the year. The initial 600 shares of the firm were issued from January 1 to March 31. Following the issuance of the additional shares, the corporation possessed 1,600 shares total 1,600 from April 1 to December 31 of the original 600 plus the new 1,000 shares.

Measuring Performance with Earnings per Share

Earnings per share is a crucial profitability indicator that future and present common investors keep an eye on. Because GAAP compels public corporations to publish profits per share on the face of a company's income statement, its significance is amplified. The only ratio that necessitates such significant reporting is this one. In reality, basic and diluted profits per share levels must be disclosed by public firms on their financial statements. We have shown how to calculate basic profits per share. The calculation of diluted profits per share, which is not shown here, takes into account all instruments, including stocks and bonds that might theoretically dilute or lower the basic earnings per share.

Investors often buy common stock shares with the intention of selling them at a profit later on or to take advantage of dividend income. Investors are aware that low profits per share may cause irregular or unsatisfactory dividend payments as well as shifting stock values. Companies aim to develop profits per share figures that increase each period as a result. As there are many possible causes for a rise in profits per share, it is possible that it does not necessarily signify better performance. Increasing net income is one strategy to raise profits per share. On the other hand, it may also go up if a business buys back its own stock.

Price/Earnings (P/E) Ratio

The current market share price of a company's stock in relation to its earnings per share (EPS) is measured by the price/earnings (P/E) ratio. When comparing a company's performance and stock price to other firms, the ratio is useful. It is useful in determining the price point at which investors are ready to accept an earnings performance. This ratio is used by investors in particular and is based on two important factors: historical performance (trailing) and future projections (ahead). Trailing data is a popular statistic given on financial websites, thus it may be computed but is also readily available online. P/E TTM, or the price-to-earnings ratio for the trailing 12 months (the past years' worth of earnings data), is a measure that investors often look at. Investors may use this to see how a stock's price on a given day compares to its yearly profits per share. Investors often use the P/E ratio to assess if a company is over or undervalued.

Book Value per Share

Market value per share and book value per share are often used interchangeably. Investors contrast the two to see if the stock may be overvalued or undervalued. Accounting procedures provide book value, which represents the firm's worth on paper. The difference between supply and demand and what investors are prepared to pay for the stock define the stock's market value. The stock is deemed overpriced if the market value per share exceeds the book value. It is deemed undervalued if the market value is less than the book value. The entire value that common shareholders would get if the company was liquidated is represented as book value per share, in principle. It is calculated as total equity divided by the number of outstanding shares, minus preferred equity [10]. Return on Assets Totals the Company's efficiency in turning a profit from its assets is gauged by the return on total assets. Profit from asset utilization increases as the return (ratio result) rises. Finding the average total assets is done by dividing the sum of the balances for the starting and ending total assets on the balance sheet. The ending total assets balance from the previous year is used to calculate the following year's commencing total assets balance.

Time Value of Money

The temporal value of money (TVM) is among the most important ideas in the study of finance. This argument puts forward the notion that receiving money now is more valuable than receiving money in the future and is thus desirable. The three main reasons for this are that (1) any promise of future cash payments will always carry the risk of default; (2) money received now can be saved or invested now and earn interest or a return, resulting in more money in the future; and (3) it is basic human nature for people to prefer making their purchases of goods and services in the present rather than delaying them until some future time. It is crucial to encourage individuals to abandon their current purchasing habits by promising them more value in the future. According to the theory of total value money (TVM), a dollar had more value for us yesterday than it does for us now. Therefore, it therefore follows that a dollar that we now hold has a higher worth for us than a dollar that we could obtain tomorrow or at another time in the future.

It is crucial to understand the time value of money in its entirety because it enables investors and savers to make more intelligent financial choices. A user may use TVM to determine which choice could be the best depending on the important variables of total risk, interest rates, inflation, and return. In order to attain a desired financial goal, such as saving \$50,000 in 10 years in an account that generates 4% compound interest each year, TVM may also be used to assist a person comprehend how much money they'll need to save in an interest-bearing account. TVM is the fundamental idea that guides crucial financial analytical tasks like retirement planning, capital project appraisal in businesses, and even choosing your own

personal investments and bank accounts. You could assume that a person would be better off spending their money now rather than storing it for later use if the basic idea underlying the TVM is that a given quantity of money in hand now is worth more now than that same amount of money will be worth tomorrow. We are aware that this isn't always the case, however. Saving money is sometimes the wiser course of action. While inflation may cause a dollar to be worth less tomorrow than it is now, the beneficial impact of compound interest benefits investors and savers. The idea of the temporal value of money (TVM) is based on the notion that money deposited in an investment or interest-bearing account has the potential to generate interest income. As time passes, interest is collected on the money you have invested (present value), thus increasing the worth of your investment (future value). The amount of interest income you get will increase the longer you keep your money invested. Additionally, your money will increase at a faster pace the more interest your account or investment is making.

The receipt or lump sum payment the most fundamental sort of financial transaction comprises a small, one-time payment or receipt of cash, which might be an inflow or an outflow of funds. The term "lump sum" is often used to describe such a one-time transaction. A lump amount is a one-time monetary flow that may happen in the past, present, or future. The lump sum cash flow serves as the standard for how all other forms of cash flow are handled since it is always feasible to break down more complicated transactions into simpler ones. Every form of cash flow stream is capable of being separated into a number of lump amounts in accordance with the basic concept of adding value.

Single-Period Scenario

Imagine you want to purchase a new vehicle next year, and the model you have your eye on should go for \$20,000 then. How much money must you save now at 5% interest in order to have \$20,000 in a year? In essence, you're attempting to calculate what \$20,000 at 5% annual interest will be worth today. We use the growth idea backwards to decrease or discount the future value to the current period in order to calculate the present value. Because it moves the value of the money back in time, the interest rate that we use to calculate the present value of a future cash flow is known as the discount rate. The discount rate is the opposite of the growth rate and describes the yearly rate of decrease on a future value. Knowing this discount rate allows us to solve for the present value (PV), or the worth of a future cash flow today.

CONCLUSION

For businesses, deciding between a calendar year and a fiscal year for the financial reporting period is a crucial issue. Although the calendar year is the most typical and generally used method, businesses may choose for a fiscal year that better fits their operating cycles or standard practices in the sector. The choice may have an impact on financial reporting and analysis, including when financial statements are released, how taxes are handled, how much money is allocated to various projects, and how the financial performance of other businesses is compared. When choosing their fiscal year, businesses must take into account a number of elements, including seasonality, industry customs, legal obligations, and internal operational issues. In the end, choosing the best reporting period ensures that stakeholders get accurate and insightful financial information that supports sound decision-making. The decision between a calendar year and a fiscal year as the reporting period for financial statements carries implications for financial reporting, tax obligations, and data analysis. Organizations must carefully evaluate their operational cycles, industry norms, and stakeholder expectations to determine the most appropriate reporting period. By choosing the optimal reporting period, organizations can streamline financial reporting processes, enhance comparability, and align financial analysis with their unique business context.

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