

RETHINKING OF ECONOMICS



Yelahanka Lokesh
Dr. Mounica Vallabhaneni



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CHAPTER 1

AN EXPLORATION OF THE BANKING AND THEIR SYSTEM

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ABSTRACT:

A network of financial institutions and middlemen known as banking enables the provision of a range of financial services, including deposit-taking, lending, payment processing, and investing operations. By mobilising deposits, distributing capital, facilitating transactions, and managing risks, banks play a crucial role in the economy. Commercial banks, central banks, investment banks, and other specialised financial institutions make up the banking system in most cases. The most prevalent kind of banks that provide services to people, corporations, and governments are commercial banks. The history of contemporary banking begins in antiquity. The New Testament makes reference of money changers' activities in Jerusalem. Ephesus, Delphi, and Olympia were well-known temples in ancient Greece that served as depositories for persons with extra money. Customers' deposits are accepted, and they also provide for the banking system to remain stable and safeguard depositors' interests as well as the interests of the whole economy, regulation and oversight are essential. For the purpose of ensuring responsible banking practises, proper capitalization, and compliance with anti-money laundering and know-your-customer legislation, regulatory authorities such as central banks and financial regulatory agencies establish rules and guidelines.

KEYWORDS:

Banks, Commercial, Deposits, Interest, Financial, Money.

INTRODUCTION

According to legend, the Greek word "banquet," which means bench, is where the word "banking" originated. 'Banc' is the German name for a joint stock company. Commercial banking plays a significant role in today's economies. It plays a significant role in the financial system of a nation. The history of contemporary banking begins in antiquity. The New Testament makes reference of money changers' activities in Jerusalem. Ephesus, Delphi, and Olympia were well-known temples in ancient Greece that served as depositories for persons with extra money. These temples served as the locations for money lending. The Vedic era's lending transactions are mentioned in India's ancient Hindu scriptures. During the Ramayana and Mahabharata eras, banking developed into a full-fledged profession. The Vaish group engaged in considerable banking activities throughout the Smriti period, which came following the Vedic and Epic ages. The majority of the tasks carried out by modern banks during the Smriti era by the bankers included receiving deposits, making secured and unsecured loans, serving as the state's treasurer and banker, and maintaining the nation's currency. In the industrialized nations of the world, the modern commercial banking system did not emerge until the nineteenth century[1].

Commercial Banks

A financial entity that lends and receives money is a bank. It is a business that mostly deals in money. As a result, a bank is a type of financial institution that allows customers to deposit money that may later be withdrawn using checks. Banks use the money they have gathered to lend to individuals, businesses, and the government. People put their extra cash in banks for two reasons: for the money's protection and to earn interest. A bank is defined as one that "accepts for the purpose of lending or investing money from the public, repayable on demand

or otherwise, and with draw able by cheques, draught, order or otherwise." This is in accordance with the Banking Regulation Act of 1949. A bank is a type of financial institution that trades with money, according to the definitions given above. It accepts surplus funds from the public and advances loans to borrowers.

Functions of Commercial Banks

Today's commercial banks serve their clients in a variety of ways and carry out a variety of tasks. The following headings can be used to discuss the crucial duties performed by commercial banks:

Accepting of Deposits

The public's ability to deposit money is what commercial banks do best. Banks take money from customers or depositors who have excess funds. Banks typically accept deposits by creating accounts in their clients' names. Demand deposits and term or fixed deposits are the two types of deposits they take. Demand deposits can be withdrawn at any moment, whereas term deposits cannot be withdrawn until the time period for which they were deposited has passed. Current accounts, savings accounts, and fixed deposit accounts are the three major types of accounts in which people want to deposit their money. Current accounts are especially designed for businesspeople who frequently need to deposit or withdraw money. Therefore, these deposits are payable upon demand.

In lieu of paying interest on these accounts, banks instead charge their customers an incidental charge, often known as a maintenance fee, for a variety of services. Bank savings accounts are likewise demand-payable. Banks set restrictions on the volume and frequency of withdrawals during a given time period. The general public opens these accounts. On these deposits, a respectable interest rate is paid. Money is retained in fixed deposit accounts for a predetermined amount of time, such as a year, five years, or six months. Although these deposits pay a greater interest rate, they cannot be withdrawn immediately. In other words, the sum of these deposits can only be removed after they mature. It should be noted that these deposits can be withdrawn by presenting the fixed deposit receipt (FDR) that was provided when the account was opened. FDR cannot be substituted with checks. Time deposits are another name for these deposits. Recurring deposit accounts, which require payments for a regular term at regular intervals, are a subset of fixed deposit accounts. For instance, a person could select a maturity time of five years and earn a particular amount each month for five years. Additionally, these deposits have a high interest rate.

Advancing of Loans

Offering loans and advances to consumers is another crucial duty of commercial banks. The interest that banks demand from borrowers is generally higher than the interest that they offer on client deposits. Banks profit from these deals. Banks offer advances in a number of ways. By crediting the entire sanctioned loan amount to the borrower's current account, they offer term loans for a predetermined duration. The total amount borrowed plus interest is paid by the borrower. Another technique to give loans, especially to businessmen, is through cash credit. In this arrangement, the sanctioned amount is not granted entirely at once; instead, an account is formed, from which the borrower may withdraw funds as needed. Only the money that is actually removed from the account is subject to interest charges by the bank. Banks also offer loans to their clients through overdraft facilities.

In accordance with the allowable overdraft limit, a customer who uses this service may withdraw money up to the amount of his credit balance. Only current accounts are eligible for overdrafts. Banks only assess interest on amounts that are overdrawn. Discounting bills of exchange is a significant additional method of lending. The creditor issues a bill to the debtor that includes the debt's amount as well as the due date. These bills are typically issued for a

90-day period. This indicates that the debtor must wait 90 days before paying the creditor. However, if the creditor requires cash prior to this time, he may sell (also known as being discounted by the bank) to a bank. After deducting any commission or discount, the bank pays the amount mentioned on the invoice. The bank obtains the matured bill amount from the debtor.

Transfer of Funds

By using different credit instruments including checks, draughts, mail transfers, internet communications, etc., banks assist in the remittance or transfer of money from one location to another.

Agency Functions

Payment and collection of insurance premiums, pensions, scholarships, dividends, interest, and other payments made on behalf of clients; (i) collection of checks, draughts, bills of exchange, and dollars; (ii) sale and purchase of securities. By serving as underwriters and bankers for new public securities issuance, (iv) buying and selling foreign currency on behalf of clients, (v) acting as trustees and executors, they offer investment services to the corporations. For instance, they safeguard their clients' wills and carry them out after they pass away.

Miscellaneous Services

Banks offer services such safe-deposit boxes for jewels and other valuables, the issuance of traveler's checks, gift checks, credit cards, ATM (automated teller machine) services, internet banking, tax preparation, and investment guidance.

Credit Creation

Credit creation is a crucial role that modern banks play in the economy. Banks have the ability to generate credit. By taking deposits from and disbursing loans to their clients, they are able to build credit. Simply put, banks can greatly expand the initial deposits, a process known as credit creation [2]–[5].

DISCUSSION

Classification of Commercial Banks

Scheduled commercial banks and Non-scheduled commercial banks make up the majority of the categories for commercial banks in India. Those commercial banks listed in the Second Schedule of the RBI Act of 1934 are considered scheduled commercial banks. These banks operate in the interest of depositors and have paid-up capital and reserves with a combined value of at least Rupees. 5 lakhs. Commercial banks that are not included in the Second Schedule of the RBI Act of 1934 are referred to as non-scheduled commercial banks. Twenty-seven public sector banks, thirty private sector banks, of which twenty-two are old private banks and eight are new, forty foreign banks, and 169 regional rural banks make up the schedule of commercial banks. The State Bank of India, its seven subsidiaries, and the other 19 nationalized banks are all public sector commercial banks.

Central Bank

The supreme institution in a nation's banking and financial system is its central bank. It is crucial to the development, organization, and supervision of a nation's banking and financial system. Every nation has a central bank with a unique name. For instance, it is known as the Reserve Bank of India in India, the Bank of England in England, and the Federal Reserve System in the USA. On April 1, 1935, the Reserve Bank of India was created. A central bank is a type of financial organization that is normally in charge of controlling and supervising

the monetary system of a nation. Maintaining price stability, fostering economic expansion, and ensuring the strength and integrity of the financial system are its core goals. Here are some crucial ideas regarding central banks: Formulating and carrying out monetary policy is one of a central bank's primary responsibilities. To accomplish certain macroeconomic goals, this entails controlling the money supply, determining interest rates, and affecting credit conditions. Open market operations, reserve requirements, and discount rates are just a few of the tools that central banks use to manage financial stability, curb inflation, and promote economic growth.

Central banks often have the power to control the issuance of a nation's currency. They are in charge of making sure there is an appropriate supply of money and preserving its reliability. To maintain the exchange rate, central banks may also control foreign exchange reserves and make interventions in currency markets. **Bank Supervision and Regulation:** To guarantee the stability of the banking system and to safeguard the interests of depositors, central banks frequently have the responsibility of monitoring and policing it. They create prudential standards, carry out bank inspections, and enact regulations concerning capital sufficiency, risk management, and financial reporting. In times of financial stress, central banks also provide banks with emergency liquidity by serving as lenders of last resort.

Financial Stability: It is the responsibility of central banks to protect the stability of the financial system. They keep an eye on and evaluate changes in the financial markets, evaluate systemic risks, and take action to deal with any threats to the stability of the financial system. Macro prudential measures may be used by central banks to reduce excessive risk-taking and strengthen the financial sector's resilience.

Economic Research and Analysis: To better understand how the economy operates and guide policy decisions, central banks frequently conduct economic research and analysis. They gather and examine economic data, produce reports and projections, and offer policymakers, financial institutions, and the general public economic analysis. **International Financial collaboration:** Central banks are essential to this form of collaboration. To communicate information, coordinate policy, and advance financial stability worldwide, they take part in forums and organizations. On issues including monetary policy, financial regulation, and crisis management, central banks frequently work with other central banks and international organizations [6], [7].

In order to ensure the efficiency of monetary policy and preserve public confidence, central banks are normally created to be independent from political meddling. Central banks must answer to the public and the government as well. To maintain accountability and openness, they can be compelled to submit reports on their operations, defend their policy choices, and submit to audits. However, there are several, significant ways in which a central bank differs from commercial banks. First of all, unlike commercial banks, it is not a for-profit organization. In order to manage and oversee the nation's banking and financial system, it acts in the public interest. Second, a central bank doesn't carry out typical banking tasks like taking deposits from the public and disbursing loans to them. A country's government controls and owns its central bank, but shareholders in commercial banks might be either the government or private persons. Despite the fact that each nation has a single central bank, there are several commercial banks across the globe.

Functions of a Central Bank

Several crucial tasks carried out by a central bank are outlined below.

Bank of Note Issue: The nation's central bank has the authority to print banknotes. Legal tender consists of banknotes that have been issued by the central bank. A central bank's

issuance division is responsible for issuing money and coins. In order to offset the issuance of notes, the central bank must keep a specific quantity of foreign securities and gold on hand.

Banker and Government Advisor: A central bank serves as the government's banker, representative, and advisor. It accepts government deposits of cash, checks, and draughts, among other things, in its capacity as banker to the government. It offers the government short-term loans and acts as the government's agent for buying and selling foreign currency. Additionally, it oversees the management of the nation's public debt, issues new loans, collects subscriptions for them, pays interest on them, and ultimately repays them. The government receives financial guidance from the central bank. It aids in the formulation of various economic policies and provides the government with advice on all fiscal and monetary issues [8], [9].

Banker to Banks: The central bank serves a number of purposes as a bankers' bank. It serves as the custodian of commercial and other banks' cash reserves. Additionally, it keeps cash reserves deposited as the commercial banks want. Additionally, it reduces commercial banks' expenses. It regulates the activities of all banks and offers recommendations to them.

Custodian of Foreign Reserves: The custodian of foreign exchange is a central bank reserves a nation has. A country completes all of its foreign exchange transactions online via means of the central bank. It manages both foreign exchange payments and receipts. By purchasing and selling foreign currencies on the market, it aids in keeping the exchange rate stable.

Lender of Last Resort: The lender of last resort is the central bank. By discounting recognized securities, collateral loans, and advances, it meets all banks' financial needs in the most fundamental way possible.

Clearing House for Transfer and Settlement: The commercial banks' mutual claims are transferred and settled through the central bank, which serves as a clearing house. Since commercial banks retain their cash reserves with the central bank, clearing and settling claims between them is simpler and more straightforward when transfer entries are made in their accounts kept with the central bank.

Credit Controller: The primary duty of the central bank is to regulate the issuance of credit by commercial banks. To guarantee the economy runs smoothly, the supply of credit must be controlled. Quantitative and qualitative techniques are used by the central bank to manage credit in the economy. While qualitative methods have an impact on the use and direction of credit, quantitative methods try to control the cost and availability of credit.

Development and promotion of a sound financial system: This is done by the central bank. It supports the growth of financial organizations like developmental banks, which offer investable cash for the development of industry, agriculture, and other economic sectors. It promotes the growth of the nation's currency and capital markets.

Budget

A budget can be characterized as a financial plan or statement from the government that includes specific information on the anticipated receipts, intended expenditures, and disbursements (payments) under several headings for the upcoming year. In other words, a budget is a summary of the taxes and spending priorities of the government, along with the financial plans that will be implemented in line with these priorities. A budget lists the income and expenses for the most recent completed fiscal year, the likely estimates for the current fiscal year's income and expenses, and the projected income and expenses for the following fiscal year. A budget is a financial strategy that describes expected earnings and spending over a predetermined time frame. For people, companies, organizations, and

governments to efficiently manage their finances, this is a crucial tool. A budget facilitates resource allocation, prioritization of expenses, and monitoring of financial results. Here are some crucial ideas regarding budgets:

Budgets enable individuals and organizations to prepare for the distribution of resources necessary to meet their financial goals. One can assess how much money is available for certain costs and savings by creating a budget. Budgeted income sources, such as salaries, investments, or grants, are estimated in the budget. Additionally, it includes predicted costs for many categories, including housing, utilities, groceries, transportation, debt repayment, and discretionary expenditures.

A budget offers a structure for keeping track of and reining in financial activity. Individuals and organizations can spot areas of overspending or underutilizing finances by comparing actual revenue and expenses against anticipated amounts and making the appropriate adjustments. Budgets assist people and organizations in allocating finances for saving and investing. One can strive towards financial objectives, accumulate an emergency fund, or earn returns on assets by designating a percentage of income for saves or investing.

Budgets are essential for keeping track of and paying off debts. They give people and organizations a clear picture of their financial commitments and allow them to set aside money for on-time payments, low interest rates, and ultimately lighter debt loads. Budgets serve as a foundation for making well-informed decisions. Budgets assist in determining the viability of options and in making wise financial decisions by taking into account the financial ramifications of various decisions, such as buying a new asset, growing a firm, or starting a project [10], [11].

Budgets are used as strategic financial planning by both enterprises and governments. They choose how to allocate resources, priorities investments, and set spending caps. Sales projections, production costs, marketing costs, and profit projections are frequently included in business budgets. Revenue sources, governmental spending, social program, infrastructure development, and economic policies are all included in government budgets. For example, the budget projection for the period 2005–2006 will include the following:

1. Real numbers for the 2004–2005 fiscal year.
2. The budget and updated numbers for the year 2005–2006.
3. Budgetary projections for the period 2006–2007.

Budget, in other words, shows the fundamental nature of the government's fiscal policies. It is the instrument used by the government to take over the economy. At the start of each fiscal year, the finance minister prepares and presents the budget to the parliament. A statement of the estimated receipts and expenditures of the Central government must be prepared for each fiscal year in accordance with Article 112 of the Indian Constitution. The budget is traditionally announced on the final business day of February. When it comes to state budgets, they are presented to state legislatures.

There is a general discussion about both situations. Review and criticism of the government's budgetary recommendations are the main topics of discussion. The budget is then put to the vote, followed by a vote on the grant requests. The tax ideas are approved by a Finance law that is passed when the requests have been decided upon. Finally, a bill authorizing funding is passed, known as an appropriation. So, when the Finance Bill and Appropriation Bill are approved, the budget is said to have been passed. All awards awarded for the year, whether votable or not, are included in the appropriations bill. When the House has moved demands for funding, it is then moved. It also goes by the name Money Bill. The government's

proposals to impose new taxes, change current taxes, or maintain the same taxes are embodied in the Finance Bill.

CONCLUSION

The financial system's foundational element, banking, is essential to the economy. Banks act as a middleman between savers and borrowers, mobilizing personal and institutional savings and directing them towards profitable ventures. The roles that banks play go beyond simple lending and deposit-taking. In addition to processing payments, they also offer advisory services, asset management, foreign exchange, and other financial products and services. By extending credit to people, companies, and governments, banks also play a crucial part in fostering economic growth. The banking industry is governed by a regulatory framework that strives to safeguard depositors, encourage stability, and guarantee the stability of financial institutions. Risks are reduced and the stability of the banking system is preserved via prudential laws, capital requirements, and oversight. Recent technology developments have changed the banking sector. The growth of online banking, mobile banking, and financial technology (fintech) services is a result of digitalization and innovation. Through these improvements, financial services are now more widely accessible, more effective, and better for customers. However, they also bring forth fresh difficulties in terms of data protection, cybersecurity, and regulatory adaptation.

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CHAPTER 2

GOVERNMENT BUDGET MEANING AND ITS COMPONENTS

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ABSTRACT:

A budget for a government is a financial plan that details its anticipated receipts and outlays over a given time period, typically a fiscal year. The examination looks at the goals and relevance of government spending plans, as well as the essential elements that go into creating one, like the funding sources, expense categories, and fiscal policy measures. Additionally, it discusses how budgets affect economic stability, advance social welfare, and further governmental goals. For policymakers, economists, and citizens to evaluate the economic health and priorities of a government, an understanding of government budgets is crucial. The budget is traditionally announced on the final business day of February. When it comes to state budgets, they are presented to state legislatures. There is a general discussion about both situations. Review and criticism of the government's budgetary recommendations are the main topics of discussion. The budget is then put to the vote, followed by a vote on the grant requests. The tax ideas are approved by a Finance law that is passed when the requests have been decided upon.

KEYWORDS:

Budget, Capital, Government, Income, Revenue, Tax.

INTRODUCTION

One way to describe a budget is as a financial plan or statement from the government that contains particular information on the anticipated receipts, projected expenditures, and disbursements (payments) under several headings for the future year. In other words, a budget is a summary of the government's tax and spending priorities, as well as the monetary plans that will be carried out in accordance with these priorities. A budget lists the revenue and outlays for the most recent fiscal year that has ended, the likely projections for the revenue and outlays for the current fiscal year, and the anticipated revenue and outlays for the following fiscal year[1], [2]. For example, the budget projection for the period 2005–2006 will include the following:

1. Real numbers for the 2004–2005 fiscal year.
2. The budget and updated numbers for the year 2005–2006.
3. Budgetary projections for the period 2006–2007.

In other words, the budget demonstrates the fundamentals of the government's budgetary policy. It is the tool the government uses to take control of the economy. The finance minister creates and delivers the budget to the parliament at the beginning of each fiscal year. According to Article 112 of the Indian Constitution, a statement of the estimated receipts and expenditures of the Central government must be created for each fiscal year. Traditionally, the budget is unveiled on the last working day of February. State legislatures receive presentations of the budgets for their respective states. Both circumstances are discussed in general. The primary subjects of conversation are a review and critique of the government's fiscal suggestions. The vote on the grant requests is then put to the people, and subsequently the budget. When the demands have been decided upon, a Finance law is passed that approves the tax proposals. An appropriation, a bill that authorizes spending, is then

approved. Therefore, the budget is considered to have been passed when the Finance Bill and Appropriations Bill are adopted. The appropriations bill covers all rewards given out for the year, regardless of whether they are votable or not. Funding requests are moved after the House has done so. Money Bill is another name for it. The Finance Bill contains the government's suggestions for new taxes, changes to existing taxes, and maintenance of present taxes [3], [4].

Components of Budget

The revenue budget and capital budget are the two sections of the budget that are presented. The government's receipts are listed in the revenue budget together with the expenses paid for by these sources. As a result, it consists of revenue expenditure and revenue receipts. The capital budget outlines the government's capital needs as well as possible financing options. It includes the government's capital income and capital outlays.

Revenue Budget

All non-redeemable receipts are considered revenue for the government. Tax revenue and non-tax revenue are included in this. The income from the government's-imposed taxes and duties makes up tax revenues. Interest and dividends on the government's investments, along with fees and other receipts for services provided, make up non-tax revenues.

Tax receipts are a significant source of funding for the government. The Indian government imposes a number of different taxes. Income tax, customs charges, and excise duties are the three main sources of tax revenue. Capital taxes such as gift, wealth, and estate taxes are available in addition to this [5], [6].

Income Tax

The government levies income tax on the earnings of both people and businesses. Agriculture-related tax income and non-agriculture-related tax income make up the two categories of income tax in India. The taxes of non-agricultural income is a key topic, while the taxation of agricultural income is a matter for state legislation. There are two forms of non-agricultural income taxes: personal income tax and business tax. On top of each person's salary comes a personal tax. The whole revenue from all sources is subject to taxation. Salary income, rental income from real estate, business or professional profits and gains, capital gains, and other types of income are all included in the calculation of total taxable income. The ability to pay principle underlies the income tax. Income taxes are not a requirement for everyone.

Regardless of the size of the business, all corporations must pay corporate tax on their earnings. Instead of being withheld at the source like income tax, it must be paid in advance. The government also imposes a number of taxes on the exchange of goods and services for money, including wealth tax, gift tax, and estate duty. On the acquired wealth or property of individuals, Hindu undivided families, and closely owned businesses, wealth tax is levied. The major goal of enacting this tax is to lessen income and wealth disparities. The government has levied a tax on gifts in accordance with the Gift Tax Act of 1958. When a gift is given that exceeds a specific amount, the tax is applied to either the donor or the recipient. The capital value of any item that passes to a person's heirs upon his or her death is subject to estate duty. All of these are direct taxes, sometimes known as income and property taxes [7], [8].

Taxes known as custom duties are levied on goods coming into or leaving India. In India, import duties make up the majority of customs fees. Ad valorem taxes are the norm for imports. Ad valorem refers to taxes that are assessed as a percentage of a product's price. The central government imposes excise duties on the domestically produced commodities

(primarily industrial goods). A wide variety of goods are subject to excise duty. The value, weight, volume, or unit may all be taken into consideration for determining the excise charges. Non-tax revenues, including interest payments, dividends, and profits, are the government's additional sources of income. Interest payments made by the central government to state governments and union territories, interest paid by the railroads and telecommunications, and interest on loans from cooperatives and other public sector organizations are all included in interest revenues. Profits from the Reserve Bank of India, nationalized banks, and the Life Insurance Corporation of India (LIC) are included in dividends and profits. The Industrial Development Bank of India (IDBI), The General Insurance Corporation (GIC), and other non-banking financial organizations' dividends are also included. Fig. 1 shows component of budget.

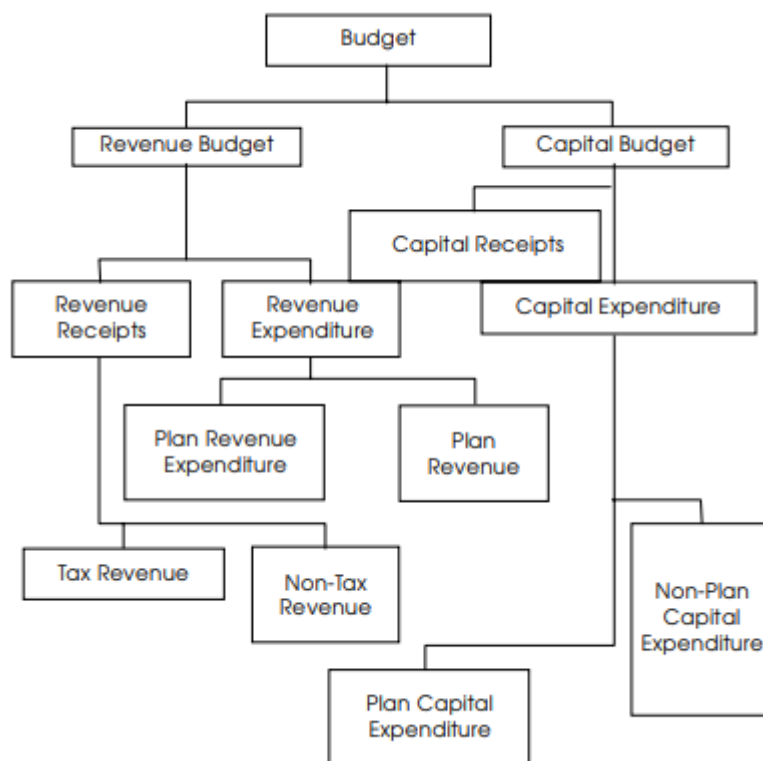


Fig. 1 shows component of budget.

Fiscal services (profits from coin circulation), social services (receipts from commercial offences and services), economic services (receipts from animal husbandry, fisheries, transport and communications, tourism, etc.), general services (examination fee of UPSC, sale of forms, passport fees, visa fees, etc.), and grants-in-aid (cash grants-in-aid from foreign nations and international organizations) are all examples of non-tax revenue. Revenue expenditures are related to maintaining the government as is and paying interest on government debt. These costs don't produce any new material or financial assets. Revenue expenditures in Indian budget documents are divided into plan and non-plan revenue expenditures. The expenditure of plan revenue relates to the Central Plan and the Central aid offered for plans in the states and union territories. Such spending satisfies the financial requirements of the national and state-level development programmes. At both the federal and state levels, it covers plan aid for the growth of agriculture, rural development, irrigation and flood control, industry and mineral, transport, communications, science, and technology.

Several different types of general, social, and economic services provided by the government are included in non-plan revenue expenditures. Spending on general services includes administrative costs for the President, the Council of Ministers, and Parliament, as well as

administrative services, tax collection, and interest payments. Spending on social services comprises spending on labor and employment, social security and welfare, medical services, family planning, public health, information and broadcasting, and education, arts, culture, science, and research. As it helps to raise the general population's standard of living and productivity, this spending head becomes essential. Economic services include investments in agriculture, irrigation, industry, and minerals, as well as in foreign commerce and export promotion, animal husbandry, dairy development, fisheries, forestry, community development, industry, and minerals, as well as in the development of water and power systems [9], [10].

DISCUSSION

Capital Budget

The government's capital budget covers both its capital inflows and outflows, as detailed below:

Capital receipts are government payments that increase liabilities or decrease financial assets. Borrowings of various kinds and other parties' repayment of loans and advances make up the bulk of these receipts. Market loans, special deposits, outside help, loan and advance recovery, modest savings, and provident funds are some significant capital receipts.

Market loans are those that the government offers for sale on the financial and capital markets. These are computed on a net basis, which is defined as gross borrowing less loan payback.

Special deposits investments made with the government by non-government provident funds, gratuity funds, and investment surplus funds from LIC, GIC, and Employees' State Insurance Corporation, among others, are known as special deposits.

External assistance the loan taken out from other nations and international organizations is known as external assistance.

Recovery of loans and advances refers to payments paid by the federal government to state and union territory governments, foreign governments, industrial undertakings, municipalities, cooperative organizations, private businesses, and public employees.

Small Savings another significant category of capital receipts is small savings. These include automatic deposits made through post offices, Kisan Vikas Patra, National Savings Certificates, and post-savings account time.

Provident Funds state provident funds and public provident funds are examples of provisional funds.

Capital Expenditure

Capital expenditures are those that the government makes that result in the production of tangible assets, reduction of financial liabilities, or both. These costs are incurred while purchasing tangible and intangible assets, including real estate, buildings, machinery, equipment, and stock, as well as when lending money to state governments, public companies, and other entities. Capital expenditures are divided into plan and non-plan categories in budget documents.

The central government's spending on projects included by the central plan is referred to as plan capital expenditure. It also includes support given by the federal government to state and union territory governments in order to help them meet the financial needs of their respective plan projects. This investment supports the nation's economic growth.

Non- plan Capital Expenditure

The government offers several general, social, and economic services. Capital expenditures on defense and civil services, such as spending on office and administrative buildings, construction projects for defense, and defense-related machinery and equipment, are examples of general services. Spending on hospitals, schools, technical institutions, scientific research, and other facilities is considered to be a social and communal duty. Economic services include spending on a variety of economic development plans, including those for agriculture, industry, and minerals, power development, the construction of roads and bridges, etc.

Objectives of Budget

The following list outlines the goals of a budget:

1. To develop a clear strategy for the anticipated revenue, intended expenditures, and payments under several headings.
2. Making methodical decisions about taxation, borrowing, spending, and other fiscal actions.
3. To list the various government departments and evaluate their effectiveness in terms of economic growth.
4. To create a tool for attaining diverse economic policy goals, such as preserving economic stability and avoiding market swings.
5. To serve as a gauge of how well government is operating.
6. To efficiently manage public companies.

Balanced Budget and Unbalanced Budget

Either a balanced or unbalanced budget exists. A balanced budget, in Dalton's words, is one in which revenue consistently exceeds spending throughout time. The budget is said to be out of balance if expenses outweigh revenues.

In other words, a budget is balanced when government's tax revenue and expenditure are equal. Thus, in case of balanced budget:

$$\text{Revenue} = \text{Expenditure}$$

Surplus Budget and Deficit Budget

An unbalanced budget is one in which government revenue and expenditure do not equal each other. This imbalance may result from either an excess of income over expenditures or an excess of expenditures over income. It leads to a deficit budget in the first scenario and a surplus budget in the second scenario. A surplus budget is one where income exceeds expenses. A surplus budget reduces the government's liabilities. So, in the event of a budget surplus.

$$\text{Revenue} > \text{Expenditure}$$

The major goal of a surplus budget is to reduce the economy's excess spending. The community's spending stream is reduced when government revenue exceeds expenditures, which has a multiplier effect that lowers national income and total demand. Thus, when there is severe economic inflation, a surplus budget is put into effect. A surplus deficit can be created by reducing government spending, raising taxes, or combining the two.

The term "deficit budget" refers to the surplus between expenditures and income. Either public borrowing or taking money from the government's accumulated surplus are used to

cover the deficit's full amount. A deficit budget therefore raises the government's liabilities. Consequently, in the event of a budget shortfall

$$\text{Revenue} < \text{Expenditure.}$$

Deficit budgets are implemented when the level of economic activity needs to be increased.

Through a multiplier effect, a deficit budget increases the level of spending and overall demand. As a result, the country's income increases. The economy must, however, be operating below full employment in order for deficit fiscal policy to prevent the economy from further inflating. A budget deficit can be controlled by raising spending, cutting taxes, or combining the two strategies. When the government increases spending, total spending also rises (revenue stays the same), and through the multiplier effect, aggregate demand in the economy rises. When the government lowers tax rates or eliminates specific taxes, the community's disposable income rises, which encourages spending and raises aggregate demand.

Types of Deficits

Deficits come in four different forms. These include the revenue deficit, primary deficit, fiscal deficit, and budget deficit. The difference between the government's total expenditures, current revenues, and net internal and foreign capital receipts is its budget deficit. The difference between the government's overall spending and its whole revenue plus any capital inflows that are not the result of borrowing is known as the fiscal deficit. The primary deficit is the difference between interest expenses and the fiscal deficit. The difference between the government's revenue expenditures and revenue receipts is known as the revenue deficit.

CONCLUSION

A country's financial management and governance are greatly influenced by its budget. It functions as a thorough strategy that directs the allocation of government spending and revenue creation over a given time frame. The parts of a government budget might change based on the nation and its unique requirements. However, a government budget often contains a few standard components.

These elements consist of: Government budgets list the many sources of money that the government anticipates using to fund its operations. Taxes like income tax, corporate tax, value-added tax (VAT), customs duties, and excise duties can be included in this. Fees, fines, grants, loans, and earnings from state-owned businesses are examples of other revenue sources. Budgetary Categories: Depending on the priorities and policies of the government, funds are allotted to several budgetary categories. Education, healthcare, defense, infrastructure development, social welfare programmers, governmental administration, and debt payment are common expenditure categories. Reserves and other arrangements for emergencies are also included in the budget. Government budgets frequently include fiscal policy measures used to accomplish particular economic goals. This can involve taking steps to boost economic expansion, rein in inflation, lessen income disparity, advance sustainable development, or deal with budget deficits. Changes in tax rates, expenditure modifications, subsidies, grants, or borrowing are all examples of fiscal policy actions.

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CHAPTER 3

FOREIGN EXCHANGE RATE FOREIGN EXCHANGE RATE MEANING AND DETERMINATION

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ABSTRACT:

Foreign exchange rates are the costs associated with exchanging one currency for another on the international foreign exchange market. The examination looks at the market attitude, interest rates, inflation, macroeconomic indicators, supply and demand dynamics, and other factors that affect currency rates. The importance of exchange rates in global trade, investment, and monetary policy is also covered. For firms, investors, policymakers, and individuals engaged in cross-border transactions, it is essential to understand foreign currency rates. Currency value is also affected by a country's current account balance, which comprises its trade balance (exports minus imports), net foreign income, and net transfer payments. A nation that has a positive current account balance (surplus) is considered to be a net exporter, meaning that its export revenues exceed its import expenses. The country's currency is in more demand due to this excess, which supports its exchange rate. A country's currency will lose value and its exchange rate if it has a negative current account balance (deficit), which indicates that it is a net importer and spends more on imports than it makes from exports. Foreign exchange market speculation has a big influence on currency prices. Based on a variety of variables, including economic statistics, political developments, and market mood, traders and investors may make predictions about how exchange rates will fluctuate in the future. Their combined activities may affect a currency's supply and demand dynamics, causing changes in its value.

KEYWORDS:

Exchange, Foreign, Currency, Demand, Supply, Payments.

INTRODUCTION

The balance of payments and the foreign exchange rate are strongly correlated. In actuality, a country's balance of payments status is mirrored in the foreign exchange rate. The phrase "foreign exchange" refers to foreign currency that is accepted by all nations on a global scale. For instance, the dollar is a foreign currency, but the rupee is our native currency. It is important to remember that not all global currencies can be used to fulfil commitments related to international trade. Nevertheless, the U.S. dollar, a strong currency globally, is widely accepted.

Let's use India and the United States as examples to illustrate the idea of the foreign exchange rate. Let's say India purchases capital goods from the US for a specific amount. India is compelled to pay for capital goods in dollars rather than its own currency, the rupee, which is not recognized worldwide. Therefore, converting Indian rupees into dollars is necessary to complete the aforementioned transaction. There must be a price established between the two currencies in order to convert rupee, our native currency, into dollar, a foreign currency. Foreign exchange rate is the cost of one currency in terms of another currency. The amount of national currency required to be paid per unit of foreign exchange is, in other words, the foreign exchange rate. For instance, the currency exchange rate between India and the United States will be \$1= Rs. 40 or Re. 1= \$ 0.025 if a machine costs Rs. 200000 in India and \$ 5000 in the United States [1], [2].

Demand for Foreign Exchange

The following balance of payments transactions require foreign currency:

1. To purchase products and services from abroad.
2. To send payments unilaterally.
3. To deposit money in foreign institutions.
4. To extend short- and long-term loans to people, businesses, and governments abroad.

The need for foreign currency is thus a result of our desire to import foreign goods and services as well as export money. In other words, the current and capital accounts' debit transactions in the balance of payments cause the demand for foreign currency to arise. The demand curve for foreign exchange has a downward slope to the right, which indicates that domestic importers will find it more cost-effective to purchase rupee as the foreign exchange rate declines, that is, as the value of the rupee in terms of dollars decreases, because they will now have to pay a decreasing amount of dollars to purchase one unit of rupee. Increased demand for the rupee results in increased demand for imported products and services. In other words, demand for rupees increases as their price decreases and vice versa [3], [4].

Supply of Foreign Exchange

The supply of foreign exchange is made up of short- and long-term capital inflows, unilateral payments received from overseas, and foreign currency gained through the export of various goods and services. Therefore, a country's supply of foreign money is obtained from credit transactions in its current account and capital accounts on its balance of payments. In other words, all international income, such as wages and borrowings, represents the supply of foreign currency, while all foreign outflows, such as spending and loans, and represent the demand for foreign currency. It's not required for foreign exchange supply and demand to be equal all the time. The balance of payments must be in equilibrium for this to occur, meaning that the sum of the autonomous current and capital account receipts must equal the autonomous current and capital account payments. The equilibrium foreign exchange rate is the rate that prevails in the foreign currency market when the balance of payments is balanced. The supply curve for foreign exchange is positively sloped, which indicates that as the value of the rupee rises, exporters have access to more dollars per rupee. This would motivate homegrown exporters to market their products and services to more international markets. The rupee supply would increase as a result of this. As a result, exporters sell more goods overseas as the price of the rupee increases relative to the dollar, increasing the amount of rupees available to the government [5], [6].

The autonomous debit transactions in the balance of payments are represented by the demand curve for foreign exchange, which is D. The supply curve of foreign exchange S represents all autonomous credit transactions. The two curves cross at point E, where the OR quantity of the supply of foreign exchange equals the same quantity of the demand for foreign exchange. At this moment of equilibrium, the foreign exchange rate is OF. Balance of payments is said to be in equilibrium at this moment. Point F is the only point that can be regarded as having an equilibrium foreign exchange rate. If the rate is higher than F, there is a surplus of foreign currency available compared to demand, which would cause the rate to decline until it is F. Similar to the last example, any rate below F indicates that there is an imbalance between the supply and demand for foreign exchange, which will cause the rate to rise until it reaches F. Although this is the only natural rate that should prevail in the market, it is important to keep in mind that there are daily variations in the foreign exchange rate that could result in a change in the current foreign exchange rate. Fig. 1 shows foreign exchange rate determination with the help of demand and supply forces.

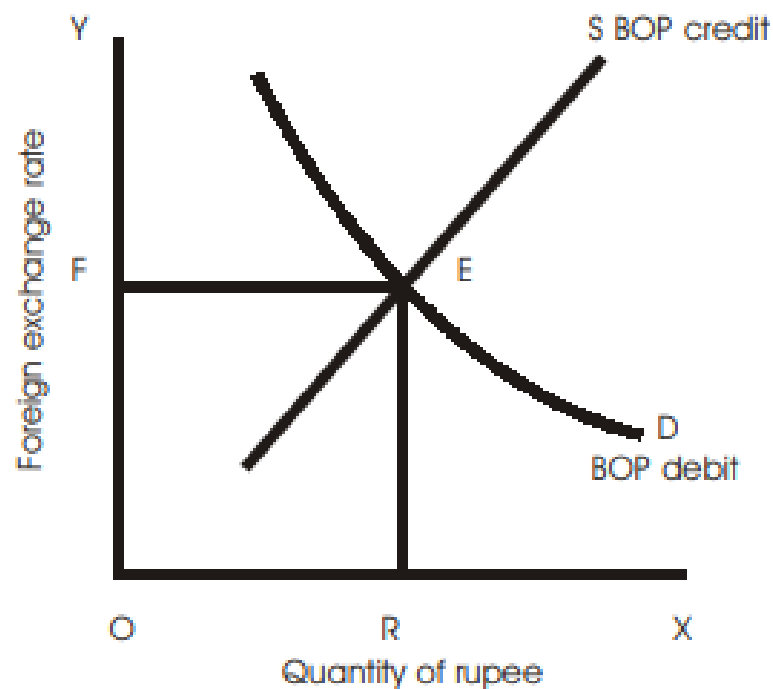


Fig. 1 shows foreign exchange rate determination with the help of demand and supply forces(scholar.cu.edu.eg).

The availability of foreign currency in the foreign exchange market is referred to as the supply of foreign exchange. It is an indicator of the amount of foreign currency that people, companies, and financial institutions are willing to swap for local currency. Here are some essential details about the supply of foreign currency. Exports are one of the main ways that countries obtain foreign currency. Foreign currencies are used to pay domestic producers who export their products to other nations. These exporters may then decide to exchange the foreign currency for their home currency, so supplying the market with foreign money. Foreign Direct Investment (FDI): FDI can also help to increase the supply of foreign currency. Foreign businesses often bring capital that is denominated in their home currency when they invest in a nation. These investments may take the shape of loans, stock, or other financial products. The amount of foreign exchange available rises as these monies are converted into the local currency.

Another important source of foreign exchange supply is remittances from overseas employees. When people who work overseas bring money home, they frequently exchange the foreign currency they earned for the local currency. These remittances help the recipient nation's supply of foreign currency [7], [8]. Loans from abroad and international investments are other ways that nations can get foreign currency. Receiving money in foreign currencies is frequently involved when a government or business borrows money from foreign lenders or draws in foreign investors. The amount of foreign exchange available increases as a result of the conversion of these monies into local currency. Tourism: The availability of foreign currency can be impacted by the tourism sector. When tourists arrive at a destination, they often convert their money into the local currency to pay for food, lodging, and other necessities. The amount of foreign currency available rises as a result of tourist spending within the domestic economy. Foreign Reserves: Central banks keep foreign exchange reserves to control exchange rate fluctuations and protect the stability of the home currency. These funds are gathered from a variety of sources, such as trade surpluses, overseas investments, and borrowings. By reselling some of these reserves on the foreign exchange market, central banks can generate foreign currency [9], [10].

DISCUSSION

Spot and Forward Foreign Exchange Transaction

The term "spot foreign exchange transaction" describes the buying or selling of foreign currency for prompt delivery. The spot rate is the exchange rate at which the transaction is conducted. For instance, if Rupees. 1000 could be purchased right away for \$ 25 then the spot exchange rate is \$ 1 = Rs.40. An agreement established today to buy or sell a specific amount of foreign currency at a specific future date at the rate that is agreed upon today is referred to as a forward foreign exchange transaction. For instance, someone might have promised to buy \$100 three months from now at the predetermined exchange rate of, say, \$1 = 40 Rupees. The person will pay Rupees. 4000 to buy \$100 at that agreed-upon rate when three months have passed, regardless of what the spot rate is at the time of the transaction. If the spot rate is \$ 1 = Rupees. 50 after three months, the individual will have made a profit of Rupees. 1000. on the other hand, if the spot rate is \$1 = Rupees. 20, the person will lose Rupees. 2000. Contracts for forward exchange rates are typically made for a maximum of six months. Forward exchange rates are governed by the demand for and supply of foreign currency for future delivery, as opposed to spot exchange rates, which are determined by the market demand curve and market supply curve of foreign currency for immediate delivery.

Exchange Rate Systems

The system can be broadly categorized as follows:

1. Floating Exchange Rates
2. Pegged or rigidly fixed exchange rates
3. Managed Flexibility.

Floating Exchange Rates

In this system, a nation's government or central bank does not intervene in the market for foreign exchange rates. Thus, a flexible exchange rate allows for the pursuit of an autonomous economic strategy. Its monetary policy is not rigidly based on a particular currency rate. It is preferable to allow this equilibrating element to operate freely and spontaneously since the exchange rate has an equilibrating effect on the balance of payments. Floating rates prevent pressures of inflation and deflation from affecting the economy. Contrary to popular belief, fluctuating currency rates do not deter long-term investments.

Pegged or Rigidly Fixed Exchange Rates

This method completely involves the government in the foreign exchange market. The exchange rate is set at a specific equilibrium level, and if the equilibrium is broken in any way, the government will step in and try to restore it. The government achieves this through pegging or supporting the equilibrium exchange rate, which involves buying or selling foreign currency. The government is able to do this by keeping a reserve of foreign currency. This entails buying foreign currency when there is an excess supply and selling it when there is an excess demand. Therefore, the system's goal is to maintain the price of foreign exchange at a certain equilibrium rate. Such a system maintains exchange rates, which fosters a friendly environment where international trade operations run smoothly and in an orderly fashion. Additionally, it regulates and stops speculative actions related to foreign exchange. Additionally, it prevents currency appreciation or depreciation and gives the national currency strength. But this approach has drawbacks as well. The strain it places on the government is significant. Another issue facing the government is the need to accumulate sizable foreign exchange reserves. Furthermore, the technique only hides the balance of payments issue by government action rather than genuinely solving it. Once more, there is a

growing demand for international institutional frameworks to accommodate balance of payments activities when borrowing and lending foreign liquidity.

Managed Flexibility

We have the following categories under this system:

1. Adjustable peg system
2. Crawling, trotting, or gliding parity
3. System of clean float and dirty float.

1. Adjustable peg system: In a system of adjustable pegs, a nation should make every effort to maintain a system of fixed exchange rates for as long as possible, or until the nation uses up all of its foreign exchange reserves. The nation should support or anchor its fixed exchange rate till then. When the country's foreign reserves are depleted, it should devalue its currency and switch to another equilibrium exchange rate at put it another way, the method includes fixing the exchange rate at a specific level at a specific period. As circumstances change, the old peg is thrown out when it can no longer be used, and the process continues by adjusting to a new peg. Because a sudden, significant devaluation of currency occurs after a wait that is comparatively long, the adjustable peg system is also known as the maximum devaluation system. The adjustable peg system, often referred to as a managed exchange rate system, is an exchange rate regime in which a nation's currency is locked to a certain reference currency or a basket of currencies, but with the flexibility to occasionally modify in reaction to shifting economic conditions. It is situated halfway between fixed exchange rates and variable exchange rates. The adjustable peg system has the following important features:

Exchange rate is originally fixed at a given level in the adjustable peg system relative to the reference currency or currency basket. International trade and investment are made stable and predictable by this fixed rate Adjustment Mechanism: In contrast to a rigid fixed exchange rate system, the adjustable peg system permits sporadic changes to the currency rate to take into account shifting economic conditions. Usually, the nation's central bank or other monetary body is in charge of making these modifications.

Economic Factors: In the adjustable peg system, the decision to change the exchange rate is dependent on a number of economic variables, including inflation, the balance of payments, economic growth, and competitiveness. A nation may think about changing its exchange rate to regain equilibrium if it has ongoing trade deficits, rising inflation, or other economic difficulties. To keep the target exchange rate within a predetermined range, the central bank will intervene in the foreign exchange market under an adjustable peg system. In order to adjust the value of its own currency relative to the reference currency or currency basket, it may buy or sell it on the foreign exchange market

2. Crawling, trotting, or gliding parity: We have seen that the aforesaid system causes a quick devaluation of currency, which is bad to an economy and must be avoided. Crawling peg systems promote constant exchange rate adjustment to changing supply and demand situations, as well as periodic exchange rate regulation. With this approach, we can switch from one peg to another quickly without having to wait for all of our foreign reserves to be depleted at a certain exchange rate.

3. System of clean float and dirty float: While the crawling peg system is more in line with flexible exchange rate policy, the adjustable peg system is closer to fixed exchange rate policy. Clean float and dirty float system: In a clean float scenario, the exchange rate is left up to the free market forces of supply and demand for foreign currency. The foreign

exchange market is not influenced by the government. As a result, it is the same as a policy of freely fluctuating exchange rates.

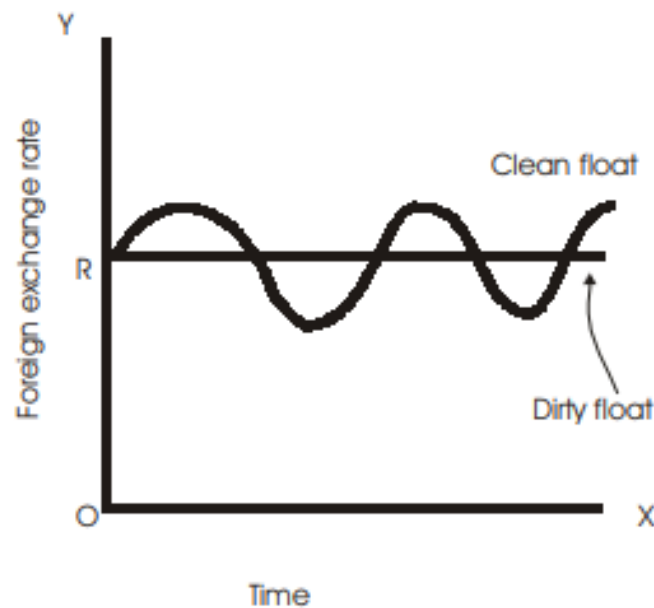


Fig. 2 shows the two cases the above two systems discussed (scholar.cu.edu.eg).

A "dirty float" is when we allow the market forces of supply and demand for foreign exchange to decide the exchange rate, but we also let government intervention in the market to smooth out ups and downs in the exchange rate movement. While a dirty float system adheres to exchange rate stability and forbids any exchange rate movement, a clean float system assures exchange rate stability with some degree of exchange rate flexibility. Fig. 2 shows the two cases the above two systems discussed.

Band System

A somewhat stable exchange rate system was the Bretton Woods system, which was popular from 1944 to 1971. A fixed exchange rate system can be flexible within a certain range or band of exchange rate movements. The band system, often known as the Bretton Woods system, is this system of fixed exchange rates. The band within which the exchange rate is permitted to fluctuate is the range between the two exchange rates. The government determines the top and bottom bounds of the band, or the IMF makes recommendations to its member nations. The government permits market forces to affect the exchange rate as long as the rate swings within the government-set range. The level of fluctuations that the authorities deem desirable or possible determines the band's size. At first, the IMF allowed member-country exchange rates to fluctuate by up to 1% on either side of the band. It was then increased to 2.25% on either side of the set parity. It should be noted that the exchange rate cannot exceed the band's boundaries.

CONCLUSION

In terms of international trade, investment, and monetary policy, foreign exchange rates are crucial. They govern the cost of changing currencies for international transactions and represent the value of one currency in relation to another. The process of determining foreign currency rates is intricate and subject to many influences. The dynamics of supply and demand on the foreign exchange market are important movers of exchange rates. A currency's value increases and an exchange rate is strengthened when demand for it is greater than supply. The value of the currency declines, resulting in a worse exchange rate, on the

other hand, if there is too much supply or not enough demand. Exchange rates are also influenced by macroeconomic variables including economic growth, inflation, and interest rates. Strong economic fundamentals and higher interest rates frequently draw capital inflows, strengthening the currency of the receiving nation. Differences in inflation rates between nations can also have an impact on exchange rates because higher inflation reduces a currency's buying power. Foreign exchange rates are also influenced by investor expectations and market mood. To forecast future currency movements, market participants examine economic and political trends, geopolitical conflicts, and global events. Short-term changes in exchange rates might result from speculation and emotionally charged trading. For international trade and investment, exchange rates have a big impact. They have an impact on the trade balance of a nation by affecting the competitiveness of exports and imports. A stronger currency can reduce the price of imported goods, while a weaker currency can increase exports by making them more accessible to overseas consumers.

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CHAPTER 4

BALANCE OF PAYMENTS ACCOUNT MEANING AND COMPONENTS

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ABSTRACT:

The balance of payments account measures a country's transactions with the rest of the world over a given time period and is a crucial economic indicator. It offers insightful information on a country's financial situation, trade performance, and economic linkages. The purpose and elements of the balance of payments account, including the current account, capital account, and financial account, are discussed in this article. It emphasizes the importance of each element in comprehending a nation's foreign trade and economic health. Since each transaction has a matching record, the total of the current account, capital account, and finance account balances should be zero. However, there can be some imbalances because to statistical inconsistencies and data gathering restrictions. The BOP account is a crucial instrument for determining a nation's place in the global economy, comprehending its trade patterns, calculating its requirements for external funding, and tracking the effects of economic policies on its ties with other nations. Significant statistical data points for any nation is the balance of payments. It is a systematic record of all economic transactions that took place during an accounting year between citizens of one country and citizens of other countries. It is important to remember that the term "payments" include both a country's payments and receipts, not just the payments themselves. Similarly, the term "balance" simply refers to a balance sheet of receipts and payments that has an accounting balance rather than a state of equilibrium or a positive condition.

KEYWORDS:

Account, Balance, Capital, Payments, Trade, Transaction

INTRODUCTION

One of the most significant statistical data points for any nation is the balance of payments. It is a systematic record of all economic transactions that took place during an accounting year between citizens of one country and citizens of other countries. It is important to remember that the term "payments" include both a country's payments and receipts, not just the payments themselves. Similarly, the term "balance" simply refers to a balance sheet of receipts and payments that has an accounting balance rather than a state of equilibrium or a positive condition. Therefore, it is evident that all of a country's foreign payments and receives made over the course of a year are included in balance of payments transactions. The earnings and foreign exchange borrowings that are recorded as credit items in the balance of payments accounts are referred to as receipts. On the other hand, payments refer to all of a nation's lending and expenditure of foreign currency, and these are shown as debit items. Thus, we can observe that all of a country's receipts are financial inflows, and all of its payments are financial outflows, within a given year. We must always keep in mind that the balance of payments, which is a schedule displaying debit and credit transactions that must be equal, must always be in balance in terms of pure accounting or bookkeeping. This equivalence does not imply that the balance of payments is favorable or in equilibrium [1], [2].

The balance of payments may be out of equilibrium with deficits and surpluses. The following significant accounts are typically included in balance of payments statements:

1. Goods Account
2. Services Account.
3. Unilateral Transfers Account.
4. Long-Term Capital Account.
5. Short-Term Capital Account
6. International Liquidity Account.

Goods Account

A record of the value of goods imported and exported can be found in this account. In the balance of payments, these sources of income and sources of expenditure are known as "visible items." We refer to a scenario as having a zero "goods balance" if the proceeds from exports of goods equal the payments for imports of goods. Positive goods balance is when receipts exceed payments, and negative goods balance is when payments fall short. A country is said to benefit from a positive goods balance while suffering from a negative one [3].

Services Account

The value of intangible goods and services exported and imported is tracked in this account. In the balance of payments, these are referred to as "invisible items." These are invisible in the sense that, unlike the imports and exports of goods, service receipts and payments are not documented at the port of entry or exit. Transportation, banking and insurance, tourism, travel services, the purchase and payment of goods and services by tourists, the costs associated with students studying abroad, diplomatic and military costs, interest, profits, dividends, and the receipt and payment of royalties are all examples of transactions relating to services. These are typically referred to as investment income, investment expenses, or receipts and payments resulting from what are referred to as "capital services." The total of every item in the services account, whether positive, negative, or zero, is referred to as the "service balance." A positive amount is seen favorably by a nation.

Unilateral Transfers Account

The value of gifts, grants, and payments for reparations made to other nations is tracked in this account. Government transfers and private transfers make up both of its components. Government to government transfers occur when a country receives foreign aid or military assistance from another nation during a crisis or war. Private transfers are sums of money sent to or received from individuals in other nations. An Indian software engineer employed by Microsoft in the United States. Private transfers include sending money to one's parents who live in India [4], [5].

Long-Term Capital Account

The amount of capital that has entered or left the nation over the course of a year is included in this account. Long-term capital mobility is defined as any quantity of money that has entered or left the country over the course of a year or longer. Private direct investments, private portfolio investments, and loans from the government to other nations make up this account. Private direct investments are those made by citizens, businesses, and individuals of a nation both domestically and abroad. Private portfolio investments are those made in foreign securities by individuals and businesses within a nation as well as those made in domestic securities by foreign individuals. Loans from the home country to the foreign government as well as loans from the foreign government to the home government comprise government loans to foreign governments. A nation's balance of payments includes the long-term capital account, which keeps track of transactions involving the purchase and sale of

non-financial assets by citizens and non-residents over a protracted period of time. It entails actions like loans, other capital transfers, portfolio investment, and foreign direct investment (FDI). The long-term capital account includes the following essential elements:

Foreign Direct Investment (FDI): An FDI is an investment made into a business enterprise in another country by a resident entity (person or company) of one country. It entails starting new firms, buying existing enterprises, or growing current ones. Due to the significant and long-lasting investment involved, FDI helps to support long-term capital flows [6], [7].

Portfolio Investment: Portfolio investment refers to the buying or selling by non-residents on the domestic financial markets of equity and debt assets, such as stocks, bonds, and mutual funds. These investments often have no direct control over the invested company and are made with the intention of earning financial returns.

Loans: The long-term capital account is also influenced by loans made by non-residents to residents or vice versa. These can take the shape of bank loans, bonds, or other debt securities issued by corporations, governments, or private citizens.

Other Capital Transfers: Non-financial transfers of assets between residents and non-residents, including gifts, inheritances, grants, and other asset transfers, are considered other capital transfers.

The long-term capital account is made up of investments and deals that have a longer-lasting impact on the economic structure of a nation. It displays the monetary inflows that are anticipated to stay in the nation for a long time [8], [9].

DISCUSSION

Short-Term Capital Account

Bank deposits and other short-term payments and credit agreements are included in the short-term capital account. These are payments and receipts that were made in less than a year. The majority of short-term capital transactions are bank transfers that support trade and business. Along with the current account and the long-term capital account, the short-term capital account also makes up a nation's balance of payments. It keeps track of any short-term transfers of financial assets and liabilities between residents and non-residents.

The country's foreign assets and liabilities that are regarded to be transient in nature, such as short-term financial flows, are principally captured by the short-term capital account. The short-term capital account includes the following essential elements: Buying and selling of financial assets including stocks, bonds, money market instruments, and other short-term securities fall under the category of short-term portfolio investments. These investments are usually held for a brief period of time, frequently less than a year.

Short-Term Loans: Financial borrowings with a maturity of one year or less are classified as short-term loans between residents and non-residents. These loans may be used for a number of things, including trade financing or working capital financing.

Currency and Deposits: The short-term capital account records transactions involving currency and deposits held by non-residents, such as foreign currency deposits in domestic banks or deposits kept overseas by domestic residents. The category "Other Short-Term Financial Flows" includes a variety of short-term financial transactions that do not fit into the other categories. Trade credits, product and service-related advances and repayments, as well as other short-term financial arrangements, might all fall under this category.

A country's immediate and reversible financial flows are reflected in the short-term capital account. These transactions may affect a nation's economic and financial stability over a significantly shorter period of time depending on variables including interest rate differentials, exchange rate movements, and investor mood [10].

Balance of Trade

The difference between the value of goods and services that citizens and businesses of the home nation sell to foreigners and the value of goods and services that they buy from foreigners is known as the balance of trade (BOT). In plain English, it is the number of products and services that a country exports minus the amount that it imports. The balance of commerce is considered to be in equilibrium when the value of goods and services imported and exported is equal. A deficit trade balance exists when the value of imported goods and services exceeds the value of exported goods and services. And there is a surplus balance of commerce when imports are more than exports of goods and services. The value of a country's exports and imports of goods over a specific time period is measured by the balance of trade, a crucial element of a country's balance of payments. It excludes services, investment income, and other financial flows and only focuses on the trade in goods. A country has a trade surplus when it exports more items than it imports, which is represented by a positive trade balance. In contrast, a country has a trade deficit if it buys more goods than it exports, which is expressed as a negative trade balance. By deducting the value of imports from the value of exports, the balance of trade is determined:

Value of Exports - Value of Imports makes up the balance of trade

A positive trade balance means that the nation is exporting more items than it is importing, which results in a net inflow of foreign currency. This surplus will help the economy grow, create more jobs at home, and strengthen the nation's standing in international trade. A negative trade balance, on the other hand, indicates that the nation is bringing in more items than it is exporting, which causes a net outflow of capital to foreign markets. This gap can raise issues with dependence on imports, competitiveness, and potential strain on the nation's currency and foreign exchange reserves. It's important to remember that the balance of trade is only one component of a country's overall trade performance. To obtain a more complete understanding of the country's trade and financial ties with the rest of the world, the balance of trade is frequently examined in conjunction with other indicators like the balance of services, investment income, and transfers.

Balance of Payments on Current Account

There are three balances in it: a balance for goods and services and one for unilateral transfers. Because the total of the three components represents the contribution of foreign commerce to GNP, it is also known as net foreign investment. It should be remembered that the balance of payments on the current account includes all receipts for income and all payments that resulted from spending. The value of a country's exports and imports of goods over a specific time period is measured by the balance of trade, a crucial element of a country's balance of payments. It excludes services, investment income, and other financial flows and only focuses on the trade in goods. A country has a trade surplus when it exports more items than it imports, which is represented by a positive trade balance. In contrast, a country has a trade deficit if it buys more goods than it exports, which is expressed as a negative trade balance. By deducting the value of imports from the value of exports, the balance of trade is determined:

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Balance of Payments on Capital Account

The long- and short-term capital accounts are included in the capital account's balance of payments. Consequently, it covers transactions involving the inward or outward flow of capital and investment. A country's balance of payments includes a component called the capital account that tracks transactions involving the purchase and sale of non-financial assets by citizens and non-residents. It stands for capital exchanges as well as the acquisition or disposal of non-financial assets. The following subaccounts are part of the capital account:

Capital Transfers: This sub-account keeps track of transfers between residents and non-residents of financial or non-financial assets that are unrelated to income or production. Examples include the transfer of fixed asset ownership, inheritance, and debt forgiveness.

Non-Financial Asset Acquisition/Disposal: This sub-account covers transactions involving non-financial assets, such as real estate, buildings, intellectual property rights, and raw materials. It keeps track of when residents and non-residents buy or sell these assets.

The balances of these sub-accounts are added together to determine the capital account's balance of payments. A net influx of capital or the purchase of non-financial assets from abroad is indicated by a positive balance, whilst a net outflow or the sale of non-financial assets to foreign companies is indicated by a negative balance.

It's vital to keep in mind that the financial account balance, which keeps track of transactions involving financial assets and liabilities, including direct investment, portfolio investment, and other sorts of financial flows, frequently works in conjunction with the capital account balance.

A complete picture of a nation's foreign transactions and financial flows can be obtained from the balance of payments on the capital account, current account, and financial account. It aids in evaluating the total financial and economic ties between a nation and the rest of the world.

Basic Balance

This is the total of the current account and long-term capital accounts' balance of payments. Since short-term capital account balances are comparatively unstable and unpredictable, they are not included here. In addition, a lot of nations lack distinct short-term capital accounts.

Balance of Payments

This amount represents the balance of payments on both capital and current accounts. It encompasses all of a country's financial transactions with other nations abroad.

Accounting Balance of Payments

Equivalence of balance of payments debit and credit entries is referred to as the accounting balance of payments. The balance of payments, as used in bookkeeping, must always be equal. This sum is produced by modifications to the International Liquidity Account on either the credit side or debit side of the balance of payments schedule.

Autonomous and Accommodating Transactions

Independent of the magnitude of other things in the balance of payments, autonomous transactions occur. Consider the export of commodities to a foreign nation. It is a standalone transaction, the value of which comes from payments made by foreigners to their nation of origin and is recorded as a credit item. All transactions that occur in a country's goods account, service account, unilateral transfer account, long-term capital account, or short-term capital account are regarded as autonomous transactions. These result from independent economic operations such as credit or debit transactions that happen regardless of the state of the balance of payments.

Contrarily, accommodating transactions happen as a result of a nation's balance of payments conditions. For instance, if a nation is required to export gold valued at \$100 million to pay off its balance of payments deficits, we would describe this gold export as an accommodating transaction that was carried out to address the nation's balance of payments issue. The export of gold is recorded as a credit item in the country's balance of payments account. In other words, all credit and debit entries in the current and capital accounts of the balance of payments are treated as independent transactions, whereas all credit and debit entries in the accounts for international liquidity are treated as accommodating transactions. The purposeful goal of accommodating transactions is to balance out any imbalance in autonomous transactions.

Deficit and Surplus Balance of Payments

When autonomous payments (debits) exceed the value of autonomous receipts (credits), the balance of payments is in deficit; conversely, when autonomous payments (debits) are less than the value of autonomous receipts (credits), the balance of payments is in surplus. There is a balance of payments equilibrium where autonomous payments (debits) are equal to the value of autonomous receipts (credits). If a sum is recorded as a credit in the International Liquidity account, it is referred to as a deficit balance of payments in terms of accommodating transactions. On the other hand, if a sum is placed on the negative side, it indicates a country's balance of payments surplus. The balance of payments is in equilibrium if there are no debit or credit entries in the international liquidity account. An unfavorable balance of payments scenario is one in which there is a deficit, and a favorable one is one in which there is a surplus.

CONCLUSION

An extensive framework for monitoring a country's economic interactions with other countries is the balance of payments account. Policymakers, economists, and analysts can better comprehend a country's trade patterns, competitiveness, financial flows, and general economic health by dissecting its components. The daily transactions that influence a nation's external balance are reflected in the current account, which includes trade in products, services, income, and current transfers. The financial account keeps track of transactions involving financial assets and obligations, while the capital account documents the purchase and sale of non-financial assets, including capital transfers. The balance of payments account as a whole provides a comprehensive view of a nation's economic standing in the world, empowering decision-makers to formulate well-informed economic strategies, exchange rate management plans, and trade policies. If a sum is recorded as a credit in the International Liquidity account, it is referred to as a deficit balance of payments in terms of accommodating transactions. On the other hand, if a sum is placed on the negative side, it indicates a country's balance of payments surplus. The balance of payments is in equilibrium if there are no debit or credit entries in the international liquidity account.

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CHAPTER 5

AN OVERVIEW OF THE NATIONAL INCOME AND ITS SPECIFICATION

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ABSTRACT:

An important metric for assessing a nation's economic health is its national income. It offers useful insights on the total output and income produced inside a country over a certain time frame. The purpose of this essay is to examine the idea of national income, its importance, and the methods employed in its calculation. It also looks at what affects national income and what effects that has on the economy. The research presents a thorough grasp of national income and its ramifications through the use of statistical data and economic theories. The results underline the significance of accurate national income assessment for firms, researchers, and policymakers in making sensible judgments and developing efficient economic policies. Income that is available to families after taxes and government transfers (such social security and unemployment benefits) are subtracted is known as disposable income. It indicates the potential revenue available to families for spending or saving.

KEYWORDS:

Capital, Consumption, Economic, Income, Investment, Savings.

INTRODUCTION

The total amount of output generated across all industries over a specific time period. In actuality, it is the movement of commodities and services created in an economy over a specific time period, such as a year. The following factors set the gross national product (GNP) apart from the gross domestic product (GDP):

- a) Gross National Product (GNP) is defined as the sum of the market values of all final goods and services produced in a nation during a specific year, plus net factor income from abroad. GDP, however, refers to the entire market value of all products and services generated in a given year on the nation's internal market.
- b) The Gross National Product (GNP) of a nation includes all income earned abroad, including foreign investments. However, the GDP does not account for the money that the nation receives from outside.

There are three different methods for calculating a nation's national income. It can be broadly seen from the revenue, output, and expenditure sides [1], [2]. Let's talk about these approaches:

Product Method

The output method is not scientific; only those goods and services that are paid for, that is, marketed, are counted; the value-added method may be used; here, only the value added by each firm in the production process is included in the output; and the value-added output of all sectors, at factor cost, represents the gross national product (GNP).

Income Method

Before taxes, all earnings from work and asset ownership derived from productive activities must be included.

1. The factor income approach is used.
2. The private sector's unreported gains are added.
3. The public sector corporations' trading surplus is also included.
4. These do not include some goods like sickness benefits, interest on the national debt, etc. that do not result from economic activity.

Expenditure Method

It is determined by measuring total domestic expenditure, which has two components: consumption expenditure of the household sector on goods and services, and consumption outlays of the business sector and public authorities. Investment expenditure is used to create fixed capital, such as buildings, machinery, and other items.

Usefulness of National Income estimates

1. It demonstrates how production is evolving, together with output and the results of policies and initiatives put out by the government.
2. In examining the connection between an industry's input and output.
3. It indicates how different economic sectors' income is distributed.
4. Trends and taste changes are made known, which aids businessmen in choosing what to make or for whom to manufacture it.
5. A country's ability to pay its share for international purposes, such as membership in the IMF or World Bank, is shown by the national income quantum [3], [4].

National Income and Economic Welfare

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Concept of Consumption, Savings and Investment

Consumption

According to Keynes, current consumption is based on current gross income less tax obligations. Men are typically predisposed to raise their spending when their income rises, although typically not by as much as their income rises, according to him. As a symbol, $1 > C > 0$. This is the consumption-related psychological law [5], [6].

Consumption Law

Consumption propensity reveals the relationship between income and consumption, $C = F(Y)$. Here, Y is an independent variable, and C is a dependent variable that measures consumption. It should be highlighted that tendency to consume refers to effective consumption rather than desire to consume. As Y and C move in the same direction, C becomes an increasing function of income. Fig. 1 shows income vs consumption.

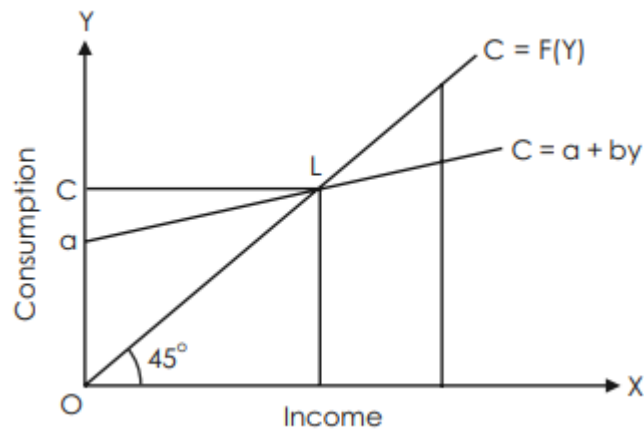


Fig. 1 shows income vs consumption (scholar.cu.edu.eg)

DISCUSSION

Average Propensity to consume

The proportion of total consumption to total income is implied.

$$APC = c / y$$

Marginal propensity to consume

This means that increased income has an impact on consumption. MPC is the ratio of increased consumption to increased income, or MPC 1. In other words, MPC is inferior to unity. The relationship between income and willingness to consume is largely steady.

Determinants of Consumption Function

Both subjective and objective elements affect how consumption functions. Among the objective elements, we may list a few.

- a. **Tax policy**- A higher tax rate will decrease personal income, and to a lesser extent, consumption.
- b. **The Rate of Interest** – A higher interest rate might encourage more saving and less consumption. A larger interest income, however, might increase consumption by increasing overall income.
- c. **Holding of Assets** - Consumption will be reduced if people wish to hold more assets like jewellery, real estate, etc.
- d. **Windfall Profits or Loss** - The consumption of those social classes that experience unexpected profit or loss varies.

Saving

Overage of income compared to consumption costs; symbolically, $S = Y - C$. National Savings is the portion of the community's total national income that is not utilised.

The sum of home savings, business sector savings, and government savings is the total domestic savings.

Determinants

Overage of income compared to consumption costs; symbolically, $S = Y - C$.

National Savings is the portion of the community's total national income that is not utilised.

The sum of home savings, business sector savings, and government savings is the total domestic savings.

Income

Savings and income are correlated functionally via $S = f(Y)$.

1. With an increase in income, the saving income ratio tends to increase.
2. In the short run, the savings function is a stable function of income.
3. Savings as a whole are not a consistent function of income.
4. Marginal propensity to save (ds/dy) is consistently larger than 0 but less than 1.
5. People only save a portion of their new income.
6. Figuratively, either $1 > MPS > 0$ or $1 > ds/dy > 0$

Distribution of income

The "demonstration effect," which is the urge for people to follow the higher consumption level of their neighbours or relatives, aids in the process of saving. This makes a man want to acquire pricey items, which reduces his ability to save [7], [8].

Sound financial instruments and the rate of interest

1. The existence of various types of financial instruments encourages people to save more. A greater rate of interest encourages us to save more.

Subjective or psychological factors

A man's attitude towards saving depends on his foresight, desire to leave a wealth, want to enjoy a better quality of life in the future, or desire to own any tangible object. In order to prepare for future uncertainty and instability, a man saves or buys insurance.

Investment

Investments have two sides. It alludes to the creation of brand-new capital goods, including machinery and equipment. Second, a difference in a firm's inventories or capital stocks between two periods.

Determinants

The marginal efficiency of capital (MEC) and interest rate are the two main factors.

- a) MEC assumes the supply price of the asset as well as the potential yield from the capital asset.
- b) In symbolism, $C = Q/P$. where Q represents the potential yield from a capital asset and P represents the asset's supply.
- c) The investor must have some notion of future returns, or yields from the actual asset over the course of its life, before deciding on a specific investment project.
- d) We must discount all predicted future returns in order to determine their present value.
- e) In general, interest rates and investment costs have a negative relationship.

- f) Investment spending may grow in response to a decline in interest rates, but investment is likely to decrease at higher rates.
- g) Instead of utilising funds for capital equipment, a company may choose to invest in financial assets at a greater interest rate.
- h) As a result, the relationship between investment level and return rate is negative.
- i) Risk, unpredictability, and volatility frequently deter companies from making investment projects.
- j) A company may increase its investment expenditure for innovation, such as the introduction of a new product or method.
- k) Innovations may give the innovative company a higher return on its investment by either boosting sales or lowering costs.
- l) The price of capital goods has an impact on investment decisions.
- m) A business often determines the initial cost of purchasing capital goods as well as the ongoing costs of maintenance and operation [9], [10].

Marginal Productivity of Capital (MPC)

The increased physical output that results from using one additional unit of capital (do/dc) per unit of time. The MPC is the capital good's net current product less the capital good's cost. MEC, on the other hand, stands for the series of output increases predicted over the course of the capital equipment.

Investment Multiplier

The Keynesian multiplier illustrates how many times a certain initial investment boosts overall revenue.

- a) M is equal to dY/dI if dI represents an increase in investment, dY an increase in income, and M the multiplier.
- b) The multiplier is the amount that must be added to the initial investment to obtain the consequent change in revenue.
- c) The marginal propensity to consume can be used to demonstrate the relationship between an amount of investment and the resultant change in income [11].

Acceleration Principle

Changes in the output of consumer products lead to investments in the creation of the capital goods required to produce those consumer goods. The acceleration coefficient is the ratio of stimulated investment to net change in consumption outlay.

1. Where dI stands for net change in investment and dC stands for net change in consumer expenditure and for the accelerator, $a = dI/dC$.
2. The capital output ratio and the longevity of capital products affect the value of an accelerator.
3. A higher capital output ratio and more durable capital equipment will have a greater acceleration effect.

Economic Growth and Fluctuation

Economic growth

It is believed that the business world in a capitalistic system goes through ups and downs in terms of its economic activity. In economics, the waves-shaped variations are referred to as the trade cycle or business cycle.

Anti- Cyclical Policy

A nation's government may implement some policies to curb cyclical swings.

1. The central bank can regulate the business cycle by enacting either an expansionary or a contractionary credit policy.
2. The government should spend more money and levy fewer taxes during a depression.
3. The rising effective demand, or people's purchasing power, should be the goal.
4. During a period of prosperity, the government should increase taxes and cut spending.
5. According to socialists, cyclical swings are a by-product of a market-based economy.
6. In this case, the profit motive is the dominant impetus.
7. If the economy transitions from capitalism to socialism, the issue could be solved.

Economic Growth

The gradual increase in a country's ability to create products and services through time.

1. A frontier movement in an economy's producing possibilities.
2. It displays the various maximum combinations of quantities of two items that can be produced using all of the available resources and current technology.

Measurement

Different approaches to measure economic growth have been proposed.

1. A nation's overall ability to generate goods and services is one metric.
2. Price changes can affect the GNP's monetary value.
3. Real income or constant Rupees must be used to calculate the economic growth rate.
4. If a rise in real GNP is accompanied by a faster rate of population growth, the people's standard of living may decline or remain unchanged.
5. Real GNP per capital equals Real GNP divided by population.
6. Real GNP per capita will increase and quality of life will improve if the numerator (GNP) grows more quickly than the denominator (Population).

Relation between stability and growth

Economic expansion depends on financial stability.

1. By encouraging the entrance of foreign capital, a stable economy can aid in the production of capital.
2. Currency stability is required to encourage a sharp rise in production.

3. The existence of well-organized financial institutions is likely to speed up economic growth by mobilising savings for investment objectives.
4. If prices are not constant, corporations can make "easy" profit and return their old loans in depreciated currency.

CONCLUSION

A vital instrument for evaluating a nation's economic health and performance is its national income. It gives decision-makers and economists important knowledge about the level of economic activity, income distribution, and the state of the economy as a whole. The ability to compare national income across time and between nations facilitates the discovery of trends, patterns, and areas for development. The many national income techniques, including the income approach, production approach, and spending approach, offer a thorough framework for encapsulating the various elements of economic activity. However, it is crucial to be aware of the restrictions and difficulties related to measuring national income, such as issues with data quality, unofficial sectors, and the exclusion of non-monetary activities. Numerous and intricate factors, such as investments, government spending, consumer behavior, technical developments, and global economic situations, affect national income. For policymakers to execute effective measures that encourage economic growth, lessen inequality, and improve general welfare, it is imperative that they have a thorough understanding of these elements and how they interact.

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CHAPTER 6

AN OVERVIEW OF THE MONEY AND THEIR USE IN INDIAN ECONOMY

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ABSTRACT:

As a means of exchange, a unit of account, and a store of value, money is essential to the study of economics. It supports economic activity, promotes economic expansion, and has an impact on a number of economic variables. This essay tries to examine the idea of money in economics, as well as its uses and importance. It looks at several types of money, how central banks create money, and how the amount of money in circulation affects inflation and economic stability. The study offers a thorough grasp of the function and significance of money in the economy via the use of economic theories and empirical data. The central bank, often the main agency in charge of issuing and regulating the nation's money supply, is essential to managing the economy. In order to reduce inflation, maintain financial stability, and stimulate the economy, it develops and executes monetary policy. Interest rate setting, reserve requirements, open market operations, and other actions to affect the money supply and interest rates are examples of monetary policy instruments. A fundamental idea in economics, money is a necessary instrument for business dealings and the operation of markets. A stable and thriving economy depends on its stability, availability, and efficient administration.

KEYWORDS:

Income, Increase, Inflation, Money, Price, Supply.

INTRODUCTION

A means of exchange. Any exchange of products and services is possible with the aid of money. Money is regarded as the most liquid asset among all of a man's possessions because of its widespread acceptance as a form of payment and liquid characteristics. This concept is known as liquidity preference. As there is a legal requirement for their acceptance, legal tender money also known as cash money is often generated by the central bank or government of a nation. Credit Money is another sizable flow of funds that commercial banks generate through their loan activities [1], [2].

Value Money

1. It stands for Exchange Value and denotes the quantity of goods and services that may be exchanged for one unit of currency.
2. Price and money value are inversely related.
3. The value of money declines when prices rise, and vice versa.

Forms of Money

Cash money and credit money make up the two major categories that best describe the overall amount of money in a nation.

1. All additional cash resources are also included.
2. The level of wealthiness differs significantly from asset to asset.

Gresham's Law

According to the Law, bad money removes good money from circulation. This is valid for bimetallism, in which two metal standards (gold and silver) coexist. In this scenario, one metal money eliminates the other from use. It also means that expensive money is driven out by cheap money. People will utilize the paper money and hold the metal money if a nation uses both types of currency [3].

Fisher's Theory

The connection between the money supply and the level of prices is explained by the theory.

Irving Fisher utilized the formula $MV = PT$.

M is an acronym for the total money supply.

1. V stands for velocity of circulation, which denotes the typical frequency with which a unit of currency is exchanged over the course of a given period.
2. P stands for price level, or the average GNP price.
3. T stands for Total National Product.
4. Fisher developed the equation to demonstrate the direct and proportionate relationship between the money supply and the level of prices.
5. The rate of change in P (dP/P) is equal to the rate of change in the money supply (dM/M).
6. The curve representing the relationship between M and P will be represented graphically as a 45-degree line that passes through the origin [4], [5].

Assumptions

When V and T's values do not fluctuate, or when they are constant variables, the relationship between M and P will only be proportional.

(A) People's spending habits affect the speed of money circulation. People's spending patterns are largely consistent. V will thus typically remain constant.

(a) When all available production factors are fully utilized, T or GNP will remain constant under a condition of full employment. More money will increase output by utilizing underused factors when there is less than full employment. P won't therefore increase.

(c) According to Fisher's thesis, payment is only required for transactional needs. People use all of their available funds for transactions right away [6], [7].

Criticism

Abstract and unquestionably mathematical, Fisher's equation. It doesn't go into detail on how M influences P.

(b) It is assumed that the entire M is used up in the immediate purchase of T. It's not real. Nobody spends all of their money as soon as they get it. Keynes emphasized that money is needed for transactional, preventative, and speculative purposes. The last two uses of money are not explained by Fisher.

(c) Full employment is an urban legend. Every nation has a natural rate of unemployment.

(d) Even with full employment, a nation can increase national output by importing factors from other countries that are not present in its own economy.

(e) It is assumed that transactions are the only uses of money. As a result, the theory is frequently called Cash Transaction Theory. The other uses of money are neglected in this.

DISCUSSION

Cash Balance Approach

It claims that what people spend out of their remaining cash balance, not the overall amount, determines price level.

1. Instead of using up all of their money at once, true people keep some cash on hand.
2. M equals PKT is the formula.

Here, M stands for the amount of money available, P for the price level, T for the total number of transactions, and K for the desire of people to hold money in their hands.

The Quantity theory by Keynes

The Quantity Theory of Money was revised by Keynes.

1. According to him, money supply has no real impact on price level.
2. A change in the amount of money could cause the interest rate to alter.
3. The volume of investment is quite likely to fluctuate with a change in the interest rate.
4. A change in investment will result in a change in revenue, output, and employment as well as a change in the cost of production, which will affect how much goods and services cost to produce.
5. The general theory of value and the monetary theory are combined in the Keynesian interpretation of the Quantity Theory [7], [8].

Inflation

1. It appears when an economy's price level keeps steadily increasing.
2. It is open inflation, and an economy can experience it even if there isn't a visible increase in prices.
3. Repressed inflation is this.
4. According to classical authors, inflation occurs when there are too many people chasing too few products. There is an unbalance between the money supply and the GDP. According to Keynes, inflation results from an imbalance between total supply and total demand.
5. Prices will continue to rise in an economy if the total demand for goods and services exceeds the whole supply.

Open Inflation

The annual rate of increase in the price level can be seen, and the price level has been rising continuously.

Repressed Inflation

There is an oversupply of goods and services, but some repressive measures adopted by the government, such as price control and rationing, prevent the oversupply from raising prices.

Hyper Inflation

The price level continues to rise quite quickly; frequently, this increase occurs hourly. It frequently results in demonetization.

Creeping Inflation

Over time, the price level grows quite gradually.

True Inflation

1. It happens after an economy has reached full employment for all of its input factors.
2. The National production becomes utterly inelastic in a full employment scenario.
3. Here, additional money will only result in higher prices rather than greater output.

Semi Inflation

Even before full employment, a nation may face inflation brought on by bottlenecks. Some economic sectors may experience inflationary price increases.

Impacts of Inflation

A country's economy may benefit from inflationary pressure, especially if it is "creeping" or "walking," as it is sometimes called.

Positive effects

(a) Higher profits: Because producers can sell their goods for more money, inflation often benefits their bottom lines.

(b) Increased investment: Since they may charge higher prices during an inflationary period, entrepreneurs and investors are more motivated to invest in profitable ventures.

(c) Greater output: If productive investment increases during an inflationary period, the economy's output of a range of products and services will increase.

(d) Increased employment and income: During an inflationary period, an increase in the output of various items would also result in an increase in the demand for various production elements. Therefore, it is anticipated that as inflation rises, so will prospects for employment and income.

(e) The potential for higher shareholder income: During inflationary periods, if businesses generate more profits, they may choose to distribute dividends to shareholders. Therefore, amid inflation, shareholders' dividend income may also increase.

Gain for the Borrowers: An increase in inflation is the depreciation of the value or purchasing power of money. The borrower will benefit if the interest rate they must pay is lower than the rate of inflation.

Because the amount returned by the borrower has a lower real value than the amount originally borrowed [9], [10].

Unfavorable Impacts

Real income is defined as the purchasing power of money income [Real income = (money income) / (price level)]. (a) Fall in real income of fixed-income categories. The real income will decrease during inflation given the fixed income groups' money income. Inflation thus has a negative impact on those who are employed, paid a salary, and receive a pension.

(b) **Income distribution inequality:** During inflation, businesspeople and entrepreneurs' profit incomes increased while the real income of the average paid worker decreased. Inflation causes the income distributional inequality to worsen.

(c) **Disrupts planning:** Any investment project undertaken during any planning period will require additional funding to be spent on its completion if the cost of goods, materials, and factor services continues to rise. Plan targets must be lowered if the government is unable to collect more funds through taxation or savings.

(d) **An increase in speculative investment:** If the price level rises quickly, speculative investment—such as buying stocks, real estate, diamonds, etc. only for speculation—may surge in the economy in an effort to make rapid money. The development of productive capital in the economy is not aided by these kinds of investments.

(e) **Negative effects on capital accumulation** include consumers favoring things over money (since the actual worth of money will decline in the future) if the price increase becomes chronic. Additionally, they favor present consumption over future consumption. Thus, they have less of a drive to preserve. Less ability and less willingness to save means less money is accessible for additional investment.

As a result, since capital accumulation in an economy depends on the increase of investment, it has a negative effect on it.

(f) **Lenders suffer a loss** the fact that debtors will profit from inflation has already been mentioned. Lenders will experience a loss during inflation for the same reason. Since the amount they are receiving actually has less worth (or purchasing power) than it did previously.

(g) **Negative effect on export revenue:** If export goods' prices rise along with inflation, their demand abroad can decrease. As a result, a country's export revenue declines.

Effects of Inflation on Production and Distribution of Wealth

Effects on Production

Production may or may not increase as a result of inflation.

1. Below the point of full employment, inflation benefits output.
2. In general, profit rises as the price level does.
3. When there is inflation, businesspeople are encouraged to charge more for their goods in order to make more money.
4. If wages and production costs increase very quickly, this beneficial effect of inflation will only last for a short time.
5. If inflation is of the cost-push sort, the loss in output may be related to an inflationary condition.
6. There is no clear correlation between output and prices.
7. A supply shock will increase prices and decrease output, whereas an increase in aggregate demand will boost both prices and output.

Effects of Distribution of Wealth

1. Inflation typically results in income increases for most people.
2. When there is inflation, some people profit at the expense of others.

3. Some people profit because their salaries increase faster than prices
4. Some people lose due of inflation because prices increase faster than their wages.

Investment and Rate of Interest

Investment is defined as a shift in the capital stock over time.

1. Investments are made until the yield from an asset equals the cost of the investment.
2. The cost of an investment is represented by the rate of interest.
3. The return on a loaned cash is directly impacted by changes in the interest rate.
4. Future incomes are more heavily discounted when the interest rate is higher.
5. As a result, some investments are avoided since they don't make a profit. As a result, some less profitable investments are given up.
6. Under the assumption that all factors remain constant, the level of planned investment is inversely related to the interest rate ($dI/dr < 0$).

Money Supply

1. The money supply is the total amount of currency in use in an economy.
2. The money that is in circulation takes the shape of cash, printed notes, deposits, and other liquid assets.
3. The supply of money is a concern for a nation's monetary policy.

Narrow money supply is referred to as M1.

4. It is made up of demand deposits with banks and the central bank, along with notes and coins that are in use.
5. They are known as transactions money since they may be used for transactions swiftly and easily.
6. The broad money supply, M2, is made up of M1 and additional deposits (such as savings deposits and time deposits).
7. The terminology used to define the money supply varies from nation to nation.
8. To provide the finest description of the money supply, we like to refer to it as the sum of deposits and the currency owned by the general population.
9. Ms is the symbol for Cp plus D. Ms = money supply, Cp = currency in circulation, and D = deposits] M1, M2, M3, and M4 are the four money supply measurements used by the RBI.
10. M1 is equal to Cp plus demand deposits plus other RBI deposits.
11. M2 = M1 plus deposits made at post office savings banks.
12. M3 is equal to M2 plus bank time deposits.

Liquidity Preference

The craving for money, which is regarded as liquidity, is referred to as liquidity preference. Keynes first proposed the idea to explain how the supply and demand for money determine the interest rate. The expected rate of return from investment is shown by the marginal efficiency of capital at a specific point in time. The rate of interest is contrasted with the

marginal efficiency of capital. The company would be better off keeping the money rather than investing it if the marginal efficiency of capital was lower than the interest rate.

CONCLUSION

Modern economies cannot function without money, which also serves a crucial role in promoting economic activity. It is essential for carrying out transactions and determining value because of its roles as a unit of account, a medium of exchange, and a store of value. Specialization, commerce, and the effective distribution of resources within an economy are all made possible by the existence of money. Physical money gave way to digital and electronic forms of payment as time went on. The power to generate money can be exercised by central banks in a number of ways, such as open market operations, reserve requirements, and interest rate setting.

The maintenance of price stability and the encouragement of economic growth depend heavily on central banks' control over the money supply. Inflation and economic stability are significantly influenced by the amount of money in circulation, also known as the money supply. The purchasing power of people and businesses can be reduced by inflationary pressures brought on by an excessive growth in the money supply. On the other hand, a decline in the money supply may bring about deflationary pressures that impede economic growth. Therefore, to keep a balance that supports stable pricing and long-term economic growth, central banks and governments must carefully manage the money supply.

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CHAPTER 7

AN OVERVIEW OF THE INDIAN ECONOMY AND ITS ROLES

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ABSTRACT:

The Indian economy has grown at one of the quickest rates in the world and has had a big influence on the world scene. The main objectives of this essay are to analyse the Indian economy's growth trajectory, sectorial composition, policy reforms, difficulties, and expectations for the future. It examines the globalization, demographics, and technology breakthroughs that are propelling India's economic growth. To provide a thorough grasp of the Indian economy and its ramifications at the national and international levels, the study combines economic theories, statistical data, and policy analysis. The Indian economy, which is among the fastest-growing in the world, is important to the global market. The important elements of the Indian economy are outlined in this overview. Due to factors including a large consumer market, a favourable demography, and rising foreign direct investment, the Indian economy has seen sustained expansion. Agriculture, manufacturing, services, and information technology are the main economic contributors. India has prioritised globalisation, privatisation, and liberalization in its economic policy, which has boosted trade and deepened economic integration.

KEYWORDS:

Development, Economic, Growth, Industry, Resources, Sector.

INTRODUCTION

India's macroeconomic foundations and performance are robust as the country enters the twenty-first century. Strong growth prospects, economic liberalization, strong domestic demand, strong external liquidity position, high saving and investment ratios, strong and competitive private sectors, steadily rising government revenues, a strong financial regulatory environment, a highly educated workforce or human capital, and an innovative society have been India's key strengths over the last five years (2005-06 to 2011-12).

The concept of development

Other factors that are included in the definition of welfare include those related to health, education, social and cultural prosperity, political stability, and others. Similar distinctions can be made between growth and development. Growth denotes a numerical advancement. While development takes into account both growth and the various facets of human development. Based on this, countries can be divided into two groups: developed countries and developing ones. Countries are referred to as developing when the development process has already started, despite the fact that they are still underdeveloped [1], [2].

Basic characteristics of the Indian Economy as a Developing Country

India is a developing nation with a lower middle-class level of income. The fundamental traits are:

(i) Low per capita income: In 2011, an Indian's per capita income was \$ 1410. The per capita income (PCI) of Indian citizens is the lowest in the world, with a few exceptions.

(ii) Primary producing occupations: One of India's fundamental traits as an undeveloped nation is that it engages in primary production. About 52% of the working population is involved in agriculture, although in 2011–12, agriculture's share of the national income was only 13.9%. Due to the poor productivity per worker in the agriculture sector as well as the low income it generates.

(iii) Heavy population pressure: One of India's biggest issues is the country's high birth rate, which is also a negative result of illiteracy. A benefit is that people are living longer, which increases the number of people in employment. Prevalence of long-term unemployment and underemployment: India has an oversupply of cheap workforce. Due to a lack of capital in the nation, it is extremely difficult for the entire working population to engage in productive employment.

(v) Consistently increasing capital creation rate: In a country like India, whose population growth was 1.36 percent in 2011–12, a significant investment is required to balance the higher costs brought on by a growing population. Without striking this equilibrium, there is a risk that faster growth may only be possible at the expense of unacceptably high inflation.

(vi) Misallocation of Wealth/Assets: The main factor contributing to income inequality in rural areas is the misallocation of assets. Additionally, it shows that 50% of the households' resource base is so little that it can hardly support them above the subsistence level of income.

(vii) Poor human capital: Mass illiteracy is a problem in developing nations. Growth is slowed by illiteracy. A basic education is required to understand societal problems and to learn new skills.

(viii) The prevalence of low technology levels: In India, the most advanced technology coexists with the oldest in the same industry, yet the bulk of productive units are generated using outdated, subpar technologies as determined by contemporary scientific criteria. The deployment of superior technology by the developed world accounts for a large portion of the stark productivity gaps between developed and developing countries.

(ix) Low standard of living for the average Indian: In India, a lack of a balanced diet is demonstrated by low calorie intake and low levels of protein consumption. Another issue is that cereals are the main food in India, but fruits, fish, meat, butter, and sugar are common in the advanced nations' diets. Nearly half as much protein is consumed as is typical in developed nations. This has the effect of making people less able to fight off illnesses, and it is also partially to blame for the poor level of productivity among Indian workers. Equally dismal is the housing situation.

(x) Population characteristics of a developing nation: High population density is a demographic trait linked to underdevelopment. The average life expectancy is also low, and infant mortality rates are high. India has a population density of 412 people per square kilometer in 2010 compared to the USA's 34. The density there is 143 per square kilometer even. It goes without saying that a larger density puts more strain on the land and other natural resources [3], [4]. India's main challenge is to utilize the expanding working-age population in new sectors of the economy, including both manufacturing and services.

Major issues of development

India's economy is underdeveloped but growing. Understanding the main development-related concerns should be done in this setting. The following are India's main development concerns.

(i) A poor pace of economic growth and low per capita income.

- (ii) A large percentage of individuals live in poverty.
- (iii) Low productivity efficiency as a result of hunger and poor nutrition.
- (iv) An imbalance in the distribution of resources, capital, and population.
- (v) The issue of unemployment.
- (vi) Unstable agricultural and allied sector output.
- (vii) An imbalance between wage goods and heavy industry.
- (viii) Asymmetry in the distribution of wealth and rising inequality.

DISCUSSION

Natural Resources in the process of Economic Development

Natural resources that are beneficial can either speed up or slow down the process of economic growth. When developing their economies, underdeveloped nations "usually have to begin with and concentrate on the development of locally available natural resources as an initial condition for lifting local standards of living and purchasing power, for obtaining foreign exchange to buy capital equipment, and for setting the development process motion." Land, water, fisheries, minerals, forests, marine resources, terrain, climate, and rainfall are all examples of natural resources. Mankind is aware of some of these resources. The natural endowment of a nation is significantly changed as our understanding of previously untapped resources and their uses grows [5], [6].

Land Resources

Despite having a geographical size of roughly 329 million hectares, only about 306 million hectares of India's land are classified statistically, and this information is based in part on village papers and in part on estimates.

Forest Resources

India's forests are a valuable source of natural resources. They provide lumber, fuel wood, feed, and a variety of non-wood items, thus they are crucial to the long-term viability of the environment and the economy.

Water Resources

With an average annual rainfall of 1100 mm. India is one of the wettest nations in the world.

Fisheries

With 2 million square kilometers of exclusive economic zone for deep sea fishing, 7,520 kilometers of coastline, 29,000 kilometers of rivers, 1.7 million hectares of reservoirs, nearly 1 million hectares of brackish water area, and 0.8 million hectares of tanks and ponds for inland and marine fish production, India has a vast and diverse potential for fishing resources. These resources are all waiting to be properly utilized.

Mineral Resources

The management and development of a country's mineral resources is crucial to its industrial development. For example, coal and iron are the fundamental minerals required for the expansion of the iron and steel sector, which is crucial for the development of the nation. There are other minerals as well that are significant economically. Then, there are the vital national resources of mineral fuels including coal, uranium, thorium, and petroleum [7], [8].

Economic Development and Environmental Degradation

In order to increase production and employment, reduce poverty and income and wealth inequality, and create a socialist society based on equality and justice, India launched a number of economic plans for rapid expansion in agriculture, industry, transportation, and other infrastructure after gaining its independence. At the same time, there is merciless and mindless exploitation of natural resources due to rising population and high levels of mechanization. We have damaged the natural world. In reality, India's rapid economic progress is leaving it as a vast wasteland. India is experiencing very high levels of environmental deterioration brought on by economic growth in the following sectors.

- (i) Soil erosion and land degradation were brought on by deforestation.
- (ii) Ecological damage due to overgrazing.
- (iii) Negative environmental implications of improper water resource management.
- (iv) Mining-related environmental issues.
- (v) Industrialization and air pollution.

The Role of Industrialization

A key factor in the economic development of the impoverished nations is industrialization. The difference in the nature of their economies—the former are essentially industrial economies, while the latter are limited to agriculture—reflects the disparity in per capita earnings between developed and poor countries. Undoubtedly, some nations have relatively high per capita incomes due to their lucky endowment of natural resources. Petroleum exporting nations like Saudi Arabia, Kuwait, and the United Arab Emirates have increased their per capita income by taking use of their significant competitive edge in global trade. These nations, though, are a bit of an exception. Compared to other industries and most definitely compared to agriculture, the potential for both internal and foreign economies is greater in the industrial sector. Economies of scale and inter-industrial connections (complementarity) intensify as industrialization advances. Additionally, it generates economic surplus that industrial manufacturers can use to fund additional investments. With ongoing high levels of investment and a quick rate of increase in income and industrial employment, the industrial sector—which has a relatively high marginal propensity to save and invest—contributes greatly to the eventual accomplishment of a self-sustaining economy. Additionally, the industrialization process is linked to the growth of mechanical knowledge, industrial work attitudes and skills, industrial management experience, and other characteristics of a modern society, all of which are advantageous to the expansion of productivity in the agricultural, commercial, distribution, and other related sectors of the economy.

These reasons mean that each successful transition of employment from agricultural to industry advances economic growth. Because industrialization is a result of higher wages as well as a way of achieving higher productivity, it cannot be separated from significant, persistent economic progress [9], [10].

Pattern of Ownership of Industries

A notable aspect of India's economic development over the past 50 years, starting in 1951, has been the country's journey towards industrialization. The commodity composition of India's foreign trade, in which the share of manufactured goods imports has steadily decreased while industrial products, particularly engineering goods, have become a growing component of India's exports, clearly reflects the progress India has made in the area of industrialization. Last but not least, the high pace of industrialization has been matched by an increase in

managerial and technological skills necessary for the effective operation of the most advanced industries as well as for the planning, designing, and construction of such industries.

Data about the ownership pattern for industries have been divided into three categories by the Annual Survey of Industries. Industrial units owned by sole proprietorships, joint families (Hindu Undivided Families, or HUF), and partnerships are included in the non-corporate sector. Second, the corporate sector is separated into two sectors: the public corporate sector, which includes government departmental enterprises and public corporations, and the private corporate sector, which includes public and private limited firms. There is a third category called "others," which includes khadi and village. Industrial facilities, such as sugar mills in Maharashtra run by cooperative groups, etc.

Role and Contribution of some Major Industries

Steel Industry

The iron and steel sector is the most significant industry in terms of overall investment. A large chunk of this investment is going into plants for the public sector. 2.5 lakh persons are directly employed by the sector. Despite the massive priority placed on the iron and steel sector and the significant investments made, our nation was forced to import an increasing amount of steel. Indian production of crude steel are in the top 10 in the world, according to the World Steel Association.

The Textile Industry

The hand spinning and hand weaving (handloom) sector is on the one hand, and the contemporary, sophisticated, and highly mechanized mill sector is on the other, with the decentralized small-scale power loom sector falling in between. The cotton and synthetic textile industry in India is the largest industry in the nation if we take into account all three sectors. It generates about 20% of industrial output, employs over 20 million people, and generates about 33% of the nation's export revenue. Given the low cost of labor, India has a chance to be successful on a worldwide scale in the textile industry.

The Jute Industry

In 1885, the jute industry was founded. Its ability to generate foreign exchange is what gives it economic significance. About 44,900 looms were installed in 69 units as a whole, and this business produces 30% of the world's jute. About 2.5 lakh people receive direct work from the cultivation of jute, while close to 40 lakh families depend on it for their livelihood. Despite numerous government incentives and efforts, the production of jute textiles remained flat for many years. The jute industry is now updating its post-spinning machinery by installing new, high-speed machines and broadlooms for the production of carpet backing. The sector has also benefited from the explosive rise in carpet backing cloth demand in the U.S. market in recent years. The United States is the production's main export market, and the whole output is exported. Therefore, the development plan for the jute sector should focus on the identification of new applications and goods. The production of cotton bagging, jute tarpaulins, paper-lined hessian, jute carpets, and jute webbing is among the numerous specialties currently available.

The Sugar Industry

India was the world's fourth-largest producer of sugar, behind Russia, Brazil, and Cuba in that order. With a 22% share of global sugar output, India has now surpassed all other countries to take the top spot. The second-largest agro-based industry in the nation is the sugar industry. In terms of its contribution to net value added by manufacturing, it is the

third-largest industry and employs close to 3.25 lakh people. In addition, it generates significant amounts of indirect employment for 45 million sugarcane farmers, the various agencies of distributive trade, and through subsidiary industries like confectionery. 3% of all cultivated land is used for sugarcane production, which accounts for 7.5% of the overall gross value of agricultural output. Additionally, it is a significant source of excise tax for the federal government. India now has 571 sugar plants with a 19.2 million tons installed capacity. 500 factories were running in contrast to this.

The Cement Industry

When the Indian Cement Company Ltd. began producing cement in Porbandar, Gujarat, in 1914, the groundwork for a dependable Indian cement industry was laid. With a total installed capacity of 230 million tones and an actual production of roughly 200 million tones (for the year 2009–2010), there are 148 major cement units and 365 mincemeat plants. There are around two lakh people working in the sector. India is the world's seventh-largest cement production, behind the top six countries of Russia, Japan, the United States, Italy, West Germany, and France.

The Paper Industry

More than 100 years ago, India was the first country to establish a paper mill. Since 1925, the industry has been protected by a tariff. Numerous new paper mills were built as a result of the large profits made possible by the protective tariff regime. The paper industry advanced quickly during the period of planned growth, with India's forests offering an abundance of raw materials for efficient operation. From 3.5 lakh tones in 1960–1961 to 49.6 lakh tones in 2009–2010, production increased. Between 1961 and 2008–2009, newsprint production increased from 0.4 lakh tones to 10.3 lakh tones. The sector should be supported in modernizing and renovating existing large mills to maximize capacity utilization. In this regard, the prices set by the government for different types of paper were irrational and did not offer enough returns on investment.

Petrochemical Industry

Petroleum development served as the catalyst for the growth of the petrochemical sector in India. The first attempts were conducted in the 1960s using naphtha crackers from Union Carbide of India Ltd. and National Organic Chemical Industries Ltd. (NOCIL). The Indian Petrochemicals Corporation Ltd. (IPCL) large size unit was established at Baroda in the late 1970s, and this was when the major impetus began. The potential for the expansion of petrochemicals starting with the Sixth Plan has been given a new dimension by the finding of crude oil and natural gas in the offshore zone off the western coast of India.

Automobile Industry

The automobile industry experienced significant expansion as a result of economic liberalization. The industry has seen the introduction of new manufacturers with cutting-edge technologies while the established manufacturers were phased out. This gave manufacturers the assurance they needed to compete globally. Standards have improved as a result of market competition and safety controls on emissions. The automobile industry includes two-wheelers, three-wheelers, commercial vehicles, and multi-utility vehicles.

Information Technology

Though it is just recently developed, information technology is rapidly gaining ground in India. India must make significant progress before it can catch up to the wealthy nations. In the field of information technology (IT), outsourcing has taken on a global scope. IT services and software are more profitable to purchase from developing nations like China and India,

according to US companies. In comparison to wealthy nations, the prices for these services are significantly lower in developing nations. According to a recent McKinsey report, every dollar invested on offshoring (outsourcing) results in a cost savings of 58 cents for US businesses. Consequently, U S companies and those from the EU frequently get into contracts with Indian IT firms.

Banking sector in India

The practice of banking began in India in the latter half of the 18th century. The General Bank of India, founded in 1786, and Bank of Hindustan, founded in 1770, were the first two banks; both are no longer in operation. The State Bank of India, which began as the Bank of Calcutta in June 1806, and nearly soon changed its name to the Bank of Bengal, is the oldest bank still operating in India. The Bank of Bombay and the Bank of Madras, the other two presidency banks that were founded with charters from the British East India Company, were the other two. This was one of the three presidential banks. The Presidency banks and their successors both operated in a quasi-central capacity for a long time. The three banks amalgamated in 1921 to form The Imperial Bank of India, which later changed its name to The State of India in 1955 upon India's independence. The 14 main commercial banks were nationalized in 1969 as a result of a law called the Banking Companies (Acquisition and Transfer of Undertakings) Ordinance, 1969, which was issued by the Indian government. 85% of the nation's bank deposits were in these institutions.

The Indian financial system was significantly impacted by the IT revolution. Online banking was first introduced in India as a result of computer use. The Reserve Bank of India's Executive Director, Shri WS Saraf, chaired the Committee on Technology Issues Relating to Payment System, cheque clearing and Securities Settlement in the Banking Industry (1994), which was established in 1994. The BANKNET communications network served as its carrier, and the emphasis was placed on the Electronic Funds Transfer (EFT) technology. Additionally, it said that all branches of banks with more than 100 branches should have MICR clearing systems in place. The EFT method was emphasized by the Committee for Proposing Legislation on Electronic Funds Transfer and Other Electronic Payment (1995). Electronic banking is defined as conducting financial transactions using computer, internet, and networking technologies, as well as MICR and EFT, in order to improve transaction efficiency, speed, productivity, and transparency. In addition to the aforementioned improvements, banks have started offering their customers third-party goods like mutual funds and insurances. 17,642 ATMs have been installed by various banks in India as of the end of March 2005.

CONCLUSION

Over the past few decades, the Indian economy has undergone incredible growth and change. India's potential has been unlocked and it has become a part of the global economy thanks to the liberalization and economic reforms implemented in the early 1990s. Indian economic statistics such as GDP growth, foreign direct investment, and poverty reduction have all significantly improved as a result. The sectorial composition of the Indian economy is broad, with services, industry, and agriculture playing major roles. Information technology, business process outsourcing, and financial services in particular have emerged as important drivers of India's economic expansion and job creation.

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growth. Despite difficulties including low productivity and income inequality, agriculture is nevertheless important for food security and rural lives.

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CHAPTER 8

IMPORTANT CHARACTERISTICS OF INDIAN ECONOMY

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ABSTRACT:

The Indian economy is a complicated, multifaceted structure that demonstrates a number of significant traits. To successfully manage the dynamics of the Indian economy, politicians, economists, and entrepreneurs must have a thorough understanding of these features. The main objectives of this essay are to examine and emphasize the salient features of the Indian economy, including its size, demographic advantage, sectorial mix, regional inequalities, and policy reforms. It provides a thorough grasp of the Indian economy and its distinctive traits by combining economic theories, statistical data, and empirical evidence. The Indian economy has a number of significant traits that set it apart from other economies. The main features of the Indian economy are outlined in this overview. A huge and diversified population, as well as significant contributions from the agricultural and services sectors, define the Indian economy. It struggles with issues including infrastructural gaps and income inequality while gaining from FDI and economic reforms. The nation benefits from a demographic dividend and the informal sector is crucial. Infrastructure, Services sector, Foreign direct investment, Income inequality, Agriculture, Demographic dividend, Economic reforms, and Demographic dividend. Conclusion: The distinctive features of the Indian economy influence the trajectory of its development and expansion. The population of the nation is both huge and diversified, creating a sizable consumer market and labor force. Agriculture is still substantial, but the services industry has expanded significantly. It is necessary to address issues like economic inequality and infrastructural disparities. Global integration has been stimulated by economic reforms and foreign direct investment, while the informal sector and the demographic dividend support employment and productivity. Although the Indian economy has great potential, more work has to be done to promote equitable and sustainable development.

KEYWORDS:

Development, Energy, Infrastructure, Private, Services, Urban.

INTRODUCTION

The growth of agriculture and industry has a direct impact on a nation's economy. In addition to machinery and equipment, agriculture and industrial production require skilled labor, management, energy, facilities for baking and insurance, marketing, transport services, such as roads, trains, and shipping, as well as communication infrastructure. These facilities make up the infrastructure of an economy as a whole. Irrigation, Energy, Transport, Communications, Banking, Finance and Insurance, Science and Technology, and Social Overheads are some examples of infrastructure facilities [1], [2].

Private Investment in Infrastructure

The Indian government is coming to understand that the public sector does not have to have a monopoly on infrastructure. In the past, the government was in charge of delivering infrastructure services due to factors such as significant capital expenditures, protracted gestation periods, externalities, high risks, and low rates of return on investment. However, the infrastructure that is owned and operated by the government has proven to be utterly ineffective and dishonest. The supply of infrastructure facilities and services has never kept up with demand, and the present supply's quality is also quite low. Since 1991, government

policy has placed a strong premium on fostering an environment that encourages private investment in the infrastructure sector. Additionally, public-private partnerships can provide improved cost recovery, risk sharing, accountability, and infrastructure management. Some significant efforts in this direction include: (a) In accordance with the Indian Companies Act, the Government established the Infrastructure Development Finance Company (IDFC) in January 1997 with a 5,000 crore authorized capital.

(a) The government has announced a tax break for businesses involved in the construction, upkeep, and operation of infrastructure facilities, including new roads, bridges, ports, airports, and railways as well as those involved in water supply, sanitization, and sewerage projects.

(c) The Government has approved an exemption from income tax for funds or businesses established to build, manage, and run infrastructure facilities. This exemption includes dividends, interest, and long-term capital gains.

(d) To enable the National Highways Authority of India Ltd. (NHAI) to leverage money from the local and foreign financial markets, the government increased the NHAI's corpus by 200 crores.

Infrastructure projects that are financed, developed, operated, and maintained by private sector organizations including businesses, private equity firms, and infrastructure funds are referred to as having private investment. These initiatives could involve building telecommunications networks, water and sewage infrastructure, energy facilities, transportation networks, and more. Governments are under financial pressure and are looking for other sources of finance to satisfy the expanding infrastructure needs, hence private investment in infrastructure has gained popularity. The following are some significant features of private infrastructure investment: Infrastructure projects are financed by additional funds obtained through private investment. Private organizations finance these initiatives either directly with equity investments or indirectly via borrowed financing. Through concession agreements or public-private partnerships (PPPs), they can also work with government agencies. Efficiency and Innovation: Private investors frequently contribute new ideas and more effective methods to the construction of infrastructure. The need to maximize profits drives them to optimize project design, construction, and operations. The use of cutting-edge technologies and improved project management are possible outcomes of this.

Risk allocation: In exchange for the possibility of financial gains, private investors take on a portion of a project's risks, such as operational and construction risks. This technique for sharing risks lessens the financial strain on public programs and transfers some of the hazards to the private sector, which could be better equipped to handle them.

Infrastructure project delivery can be accelerated with the help of the private sector. When executing projects, private firms frequently exhibit better flexibility, agility, and accountability than bureaucratic procedures in the public sector. Faster project execution may result from this, allowing timely delivery of infrastructure services to the general population.

Revenue Generation: In many instances, private investors recover their investments and produce income through the infrastructure projects' user fees, tolls, or other levies. This revenue stream can offer a reliable source of funding for debt repayment, project growth, and maintenance, easing the strain on state resources.

Protections for the Public Interest: It is crucial for governments to set up strong regulatory frameworks and contract clauses that guarantee infrastructure private investment is in the public interest. This comprises guidelines for high standards of quality, accessible services at reasonable prices, environmental sustainability, and social factors. **Challenges:** Infrastructure private investment has difficulties as well. These can include controlling project risks,

guaranteeing fair competition, addressing information asymmetry, establishing clear and open regulatory frameworks, and balancing the interests of the general public and private investors [3]–[6].

DISCUSSION

Public Private Partnership and Infrastructure

Even though the government has emphasized how important infrastructure is for the growth of the economy, we are seeing a decrease in the amount of money it is investing in this sector. Public-private partnerships have become more significant in the infrastructure industry during the past few years. The Economic Survey 2009–10 emphasizes the significance of PPP projects and states that they offer a number of benefits, including leveraging public capital to attract private capital and take on a larger number of infrastructure projects, bringing in private-sector expertise and cost-reducing technologies, as well as bringing in efficiencies in operation and maintenance [7], [8].

Energy

India is a significant energy consumer and producer. India is currently the fifth largest energy user and the seventh greatest energy producer in the world. The rate of economic expansion, the magnitude of per capita income, and the amount of energy consumed per person are all directly correlated.

Renewable Energy Sources

The energy crisis in India brought on by the rise in oil prices is vividly demonstrated by conventional energy resources. As a result, people are looking for unconventional and renewable energy sources, such as biogas, solar energy, small hydropower, wind power, etc. Particularly in the states of Andhra Pradesh, Gujarat, Karnataka, Madhya Pradesh, and Kerala, NIRs are undertaking projects like wind farms and solar plants.

Power

Both commercial and noncommercial uses require electricity, which is one type of energy and is a necessary component of economic growth. Commercial power usage includes the use of electricity for domestic appliances like refrigerators, air conditioners, and lighting, as well as for industrial, agricultural, and transportation purposes. There are three basic ways to generate electricity: nuclear power, thermal power, and hydropower.

Transport System in Indian Economic Development

The market for commodities is widened in part by the transportation system. Additionally, it is crucial for the transportation of equipment, gasoline, and other raw materials to the locations of production. The growth of transport contributes to the production opening up of remote areas and resources. Finally, the increase of transportation infrastructure directly aids industrialization. The demand for items like ships, motor vehicles, and locomotives spurs the establishment of industries that produce only those things.

Indian Railways

Initially, private businesses owned by Englishmen ran the railways. However, it is currently a single State enterprise. It is one of the world's largest railway systems and the largest nationalized industry in the nation. The Railways are currently making a significant move towards Public Private Participation (PPP) for the construction and operation of specific railway assets. As a public utility, the Railways must shoulder an increasing social burden in the form of lost coaching services (such as suburban passenger traffic) and lost lower-than-cost freight rates for food grains, coal, fodder, fruits and vegetables, salt, ores, etc.

Roads and Road Transport System in India

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Water Transport in India

There are two types of water transportation: coastal or marine transportation and inland water transportation, also known as river transportation. The least expensive means of transport for some types of traffic, both on long and short levels, is inland water transport (IWT), which includes a range of rivers, canals, backwaters, creeks, etc.

Civil Aviation of India

In a resource-constrained economy, air transport helps to maximize technological, managerial, and administrative talents. In India, a number of organizations are engaged in offering civil aviation services.

The Communication System of India

Posts and telegraphs, telecommunications, broadcasting, television, and information services make up the communication system. The postal network has been expanded across the nation since 1950–1951, with a recent focus on the rural, hilly, and isolated tribal areas. India has the largest postal network in the world, with more than 1.5 lakh post offices. The postal service has given its modernization initiative a fresh push in order to offer clients new value-added services. This includes (a) a program of computerized postal operations, such as mail processing, savings banks, and material management; (b) the introduction of the Rajdhani Channel, which connects most of the State Capital with Delhi; and (c) the introduction of the Metro Channel Service, which connects six metros. In recent years, India's communication infrastructure has undergone substantial development and expansion, playing a critical role in tying together citizens, organizations, and regions across the nation. This system includes a number of communication channels, such as postal services, mobile networks, and the internet. Mobile networks and telephony: India has a strong telephony network with extensive coverage in both urban and rural areas. Although less common now that cell phones are so widely used, landline connections are still available. There are millions of customers to mobile networks, which have experienced exponential growth in a fiercely competitive market. Voice and data services are provided by major telecom providers, who also offer budget-friendly plans and enhance access in distant locations. Internet services have become a crucial component of communication in India, bringing people together and facilitating access to data, services, and e-commerce platforms. Increased internet penetration, particularly in urban areas, has been facilitated by the expansion of mobile internet and reasonably priced data plans. However, issues like the digital gap between urban and rural inhabitants and the poor connectivity in rural areas continue to exist.

High-speed internet connections are becoming more widely available, which has led to a considerable development of broadband internet services. By offering rural areas broadband connectivity, the government is attempting to close the digital divide. Postal Services: By providing mail and package delivery services all over the nation, India Post, the national postal service, plays a crucial role in the communication system. Even the most remote areas are served, serving both urban and rural populations. Track and trace systems, e-commerce logistics, and financial services like money orders and postal savings plans are just a few of

the technological advancements India Post has embraced to improve its services. Platforms for Digital Communication: Social media and messaging applications have greatly increased the popularity of digital communication in India. Platforms like What's App, Facebook, Twitter, and Instagram are frequently used for social networking, information sharing, and personal and professional communication. These technologies have made it easier to communicate in real time, bridging geographic gaps and building online communities. Governmental Initiatives: The Indian government has put in place a number of programs to encourage digital connectivity and communication throughout the nation. By giving access to digital services, closing the digital divide, and encouraging digital literacy, the Digital India campaign seeks to convert India into a society that is digitally enabled. Additionally, projects like the National Optical Fiber Network (NOFN) and Bharat Net concentrate on enhancing broadband connectivity in rural areas so that people there can access services for e-governance, education, and information.

Telecommunications

The telecommunications industry has grown astronomically since 1995. The public sector BSNL and MTNL telecommunications network. The Telecom Regulatory Authority of India (TRAI) was established by the Indian government to set and enforce telecom tariffs. The telecom industry has maintained two key objectives: (a) providing low-cost voice telephony to the greatest number of people; and (b) providing low-cost high-speed computer networking to the greatest number of businesses. Since 1995, India's telecom industry has made some tremendous growth.

Urban Infrastructure

Urban infrastructure includes water supply and sanitation, which are crucial necessities for raising inhabitants' quality of life and increasing their productivity. Municipal Corporations and Municipalities supply the majority of urban infrastructure services, and they mostly get loans and grants from the federal and state governments to meet their needs. The Life Insurance Corporation of India (LIC), which invests in urban infrastructure projects like water supply, drainage, housing, power, and transport as a part of its statutory requirements, and The Housing and Development Corporation Ltd. (HUDCO), which is tasked with financing urban infrastructure, are two organizations that the Government of India has relied upon to supplement its efforts in urban development. The Infrastructure Leasing and Financial Services Ltd., which also finances urban infrastructure projects, and State Urban Finance Corporations, Water Supply and Sewerage Boards, Municipal Corporations, Improvement Trusts, etc., are recipients of infrastructure loans from HUDCO. The physical structures and mechanisms that enable cities and other urban regions to function are referred to as urban infrastructure. It contains a wide range of necessary facilities and buildings that promote thriving urban and commercial activity. Transportation networks, water supply and sanitation systems, energy and power grids, waste management facilities, telecommunications networks, public spaces, and social infrastructure like schools, hospitals, and community centers are some important elements of urban infrastructure.

Transportation:

To ensure the efficient movement of people and products in metropolitan areas, a well-planned transportation network is essential. This comprises pathways for pedestrians and cyclists as well as roadways, bridges, and modes of public transportation (such as buses, trains, and subways). Systems of integrated and sustainable transport enable cities become more connected, more easily accessible, and less congested. Water supply and sanitation: For metropolitan areas, dependable and secure water supply and sanitation systems are crucial. This covers facilities for wastewater treatment, storm water management, distribution

networks, and water treatment. To ensure public health, hygiene, and a high standard of living, there must be adequate access to clean water and a functional sanitation system.

Energy and power

To meet the rising demands of citizens, businesses, and industries, urban areas need a strong and dependable energy infrastructure. Power producing facilities, transmission lines, and distribution networks are included in this. In order to lessen environmental effect and enhance energy efficiency, it is becoming more important to migrate to sustainable and renewable energy sources.

Waste Management

To handle the growing volumes of waste produced in urban areas, efficient waste management systems are required. This covers waste management, waste-to-energy plants, landfill management, and recycling facilities. Cleanliness, environmental sustainability, and public health are all supported by good waste management. Urban regions need effective telecommunications networks and digital infrastructure as a result of the development of technology and digital connectivity. This covers data centers, fiber-optic cables, mobile networks, and broadband internet connectivity. Connectivity, digital services, e-governance, and smart city efforts are all made possible by dependable and fast digital infrastructure.

Public places and Social Infrastructure:

In order to promote social contact, recreation, and community engagement in urban environments, well-designed and inclusive public places are crucial. Parks, playgrounds, libraries, cultural institutions, and sporting venues fall under this category. For urban residents, social infrastructure like schools, hospitals, healthcare facilities, and community services are essential. Infrastructure that is sustainable and resilient is becoming more and more important as urbanization progresses. Included in this are infrastructure designs that support energy efficiency, reduce environmental impact, make use of green technologies, and accommodate climate change. Reducing emissions, saving resources, and promoting environmentally friendly behaviors are the main goals of sustainable urban infrastructure.

Science and Technology

The use of science and technology (S and T) in transportation, manufacturing, agriculture, and all other economic and non-economic activities has become crucial for rapid economic development. It is truly admirable how quickly engineering consulting firms have expanded in order to offer design and consulting services and serve as a link between academic institutions and business. For the past 20 years, India's technical talent pool has been expanding at a rate of roughly 9% annually, and it is currently thought to number about 2.5 million. India currently ranks second in the world for qualified scientific and technology workers, behind the United States.

Public Private Partnership (PPP) model

For both domestic and international investors looking to take advantage of India's potential as a business destination, the country's infrastructure has been a cause of anxiety. Large investments would be needed to overcome the quality and quantity gaps before creating infrastructure of the highest caliber could be achieved. In order to fill this gap, it is vital to look at Public Private Partnerships (PPPs) in all areas of infrastructure, including highways, ports, energy, etc. PPPs in the infrastructure sector, including power, transportation, and urban infrastructure, have recently been made possible by legislative and regulatory developments. A public-private partnership (PPP) brings together the public and private sectors to jointly address the lack of capital investment needed to meet the demand for

infrastructure development. It has been noted across the board that it is challenging for the private sector to meet the financial requirements of infrastructure in isolation while also addressing the risks associated with infrastructure construction. As a result, the PPP model has grown to be seen as a sensible, workable, and essential choice for the government and private sector to collaborate. A project based on a long-term contract or concession agreement between a government or statutory entity on the one side and a private sector company on the other side, for the delivery of an infrastructure service in exchange for user fees, is referred to as a public private partnership (PPP) project by the Government of India. India has experienced tremendous progress in its infrastructure. PPPs have primarily been used in the road sector. And there is still a lot of room for growth in the sector, and PPPs are working to make that happen. The government has taken a number of actions to successfully complete the projects.

CONCLUSION

The Indian economy has a number of crucial traits that influence its dynamics and present both opportunities and difficulties. First off, India has one of the greatest economies in the world because to its sizeable GDP. India, with a population of over 1.3 billion, provides a sizable consumer market as well as a prospective labor pool. The Indian economy is significantly influenced by demographics. The population of the nation is relatively young, which offers a demographic benefit in the form of a skilled labor force. To fully realize this dividend, however, sufficient funding must be allocated to job creation, skill development, and education. The sectorial makeup of the Indian economy is diversified. Even though the services sector has become a substantial driver of GDP growth, agriculture nevertheless employs a sizable fraction of the workforce, especially in rural areas. The manufacturing industry has demonstrated potential for expansion and job creation, but it still needs more research and funding. With different states and areas having varying degrees of infrastructure development, regional imbalances still exist in the Indian economy. To achieve balanced and sustainable development, initiatives must be made to lessen these discrepancies and encourage inclusive growth. The Indian economy has been significantly shaped by policy reforms. India's growth potential was unlocked by the liberalization and economic reforms of the early 1990s, which opened up the economy to international investment, encouraged competition, and boosted entrepreneurship. Making it easier to do business, promoting manufacturing, enhancing internet connectivity, and streamlining taxation are the goals of ongoing policy programs including Make in India, internet India, and the Goods and Services Tax (GST).

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CHAPTER 9

EVOLUTION OF MANAGEMENT THEORY AND ITS PROGRESS

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ABSTRACT:

The development of management theory has been a dynamic and ongoing process that has changed over time to reflect shifting cultural, economic, and organizational conditions. The purpose of this essay is to examine the major trends and theories that have influenced management thought from the early twentieth century to the present. It looks at the contributions of prominent management theorists, their thoughts, and how their theories have affected management practices. This study traces the development of management thought and offers insights into the development of management ideas and their applicability in modern business settings. The development of ideas and guiding principles that have moulded the area of management are traced via the evolution of management philosophy. The major developments and contributions to the development of management theory are summarised in this overview. It starts with a traditional strategy that emphasises managerial and administrative concepts based on science. The human relations strategy then emphasises the significance of employee happiness and motivation. The interconnection of different organisational components is highlighted by the systems approach. The contingency approach acknowledges the necessity for adaptive management techniques that take into account contextual elements. Finally, the contemporary techniques include a variety of viewpoints, including organisational behaviour, strategic management, and overall quality management.

KEYWORDS:

Management, Managers, Organization, Scientific, Theory.

INTRODUCTION

Real management is about growing people through work, as opposed to the conventional concept of management, which is about getting work done via people. From being a largely unimportant subject in earlier ages to becoming one of the most important to our time and economy, management has advanced and risen rapidly. Our society now relies on management as a strong and creative force for material support and overall national prosperity.

The industrial revolution and the works of the classical economists stand out when it comes to the era between 1700 and 1850. Management is described by Hicks and Massie as "the process of getting things done by and through others" and "the process by which cooperative group directs actions towards common goals," respectively. This process involves methods through which a distinct set of individuals (managers) coordinates the actions of other individuals; managers hardly ever carry out the actions directly. Management, according to Koontz and O'Donnell, is "getting things done through and with people." Management can be defined as the process through which accountable individuals (managers) in an organization coordinate the efforts of others to complete a set of tasks.

In recent years, management has evolved into a more scientific subject with established practices. The development of management theory over its formative years can be summarized as follows. Modern management approaches, which are represented by scientific management, the administrative/management science approach, the systems approach, and

the contingency approach. Early management approaches, which are represented by scientific management, the administrative management theory, and the human relations movement [1], [2].

Management- science, art and profession

There is debate over whether management is a science or an art, depending on the nature of the discipline. This debate is very ancient and hasn't been resolved.

Management as a science

1. **Universally accepted principles:** In a given field of study, scientific principles represent the fundamental truth. These concepts are applicable in all circumstances, at all times, and everywhere. Additionally, management encompasses some fundamental ideas that are applicable to all situations, such as the notion of unity of command, or "one man, one boss." This idea is applicable to all kinds of organizations, whether they are for profit or not.

2. **Experimentation and Observation:** Scientific concepts are founded on logic and are derived through scientific investigation and research.

In addition to Henry Fayol opinion, management concepts are also based on scientific investigation and observation. They have been produced through research and the practical experiences of many managers. For instance, it has been found that paying employees fairly contributes to a happy workforce.

3. **Cause-and-Effect Relationship:** Scientific principles define the causes and effects of diverse variables. For instance, ineffectiveness will result from a lack of parity (balance) between authority and duty.

4. **Test of Validity and Predictability:** Scientific concepts' validity may be checked at any time or again, meaning they stand the test of time. These tests will consistently yield the same results. Furthermore, using scientific concepts, future occurrences can be predicted with some degree of accuracy. By contrasting two people, one with a single boss and the other with two superiors, the idea of unity of command, for instance, can be evaluated. First person's performance will be superior to second person [3], [4].

Management as an art

1. **Practical Knowledge:** Since practical knowledge is a requirement for every art, learning theory alone is insufficient. The actual application of theoretical principles must be understood. For instance, a manager cannot be successful simply by earning a degree or diploma in management; he must also have practical experience managing in order to use numerous management principles.

2. **Personal Skill:** Each artist has their unique style and method of working, despite the fact that their theoretical foundations may be similar. Because of this, success and performance standards vary from person to person. For instance, each manager has a unique approach to management based on his or her expertise, experience, and personality; as a result, certain managers (such as Aditya Birla and Rahul Bajaj) are regarded as good managers, while others are not.

3. **Creativity:** Every artist possesses a certain level of creativity. He wants to create something that has never existed before, which calls for both intelligence and imagination. Like all forms of creativity, management is a creative endeavor. It effectively mixes human and non-human resources in order to provide the required results. It makes an effort to create beautiful music by effectively mixing chords.

4. Perfection through practice: Practice makes a guy perfect. Every artist improves their craft over time by continually putting their skills to use. In a similar vein, managers initially learn through a process of trial and error, but with time, with the application of management principles, they become expert managers.

5. Goal-Oriented: Since all art aims to produce measurable outcomes, it is goal-oriented. In a similar way, management is focused on achieving predetermined objectives. To aid in the expansion of an organization, managers employ a variety of resources, including men, money, materials, machinery, and processes.

DISCUSSION

Management as both Science and Art

Both an art and a science go into management. The aforementioned details unequivocally demonstrate that management contains elements of both science and art. Its organized body of knowledge, which contains certain universal truths, qualifies it as a science. Because managing calls for specific talents that managers must possess personally, it is referred to as an art. Science offers the knowledge, and art is concerned with using that knowledge and skill.

Management as Profession

Any specialized activity can become a profession if it meets the criteria listed below:

1. A systematized body of knowledge that is used to instruct, counsel, or direct others must exist.
2. The existence of a systematic training program and system for imparting information and skills.
3. The potential for the creation of consultant positions for that expertise
4. The establishment of an association by such consultants;
5. The existence of a code of conduct among such eminent men.
6. The ability to meet human needs.

Principles of Scientific Management

Theodore Winslow Taylor is regarded as the founder of scientific management since he was the first to demonstrate through experimentation that management can be approached scientifically. Observation, analysis, experimentation, and generalization make up the scientific method. Taylor intended to incorporate these components into management in order to create a haphazard connection between efforts and outcomes. To be more specific, scientific management is a conceptual revolution for both the employer and the employees. It is not a system to boost output, pay wages, and calculate costs, or even just a time study or motion research. These goals of such a mental revolution are in mind:

- (a) In order to raise the bar of performance, rule of thumb should be substituted with rule of science.
- (b) There should be complete harmony and no conflict between the actions of various people.
- (c) To ensure that the interests of all parties are put above personal ones, an environment of flawless collaboration between all parties' employees must be established.
- (d) Production must be increased rather than output limited.

(e) Everyone, including employers and employees, should be encouraged to work at their highest level of productivity and success.

(f) Appropriate hiring and training of personnel.

(g) An equitable distribution of tasks and accountability among management and staff.

People from various fields, including both employers and employees, criticized Taylor.

The following are the key criticisms:

(i) It only addresses manufacturing management.

(ii) The idea that planning and action should be kept separate is false.

(iii) It overemphasizes the engineering side while undervaluing the role that people play in production.

(iv) The idea of functional foremanship is not necessarily an advancement over the idea of the line theory of organization.

(v) He viewed people as mere cogs in a machine.

(vi) It spawned an industrial autocratic condition.

(vii) It results in an unjust benefit distribution between companies and employees.

(viii) It is questionable if job standards can actually be gauged.

It is antisocial since it only targets productive workers (ix).

(x) There is no "one best way" to complete a task. What applies to one person may not apply to another.

(xi) Rather than being truly scientific, it is a scientific management technique.

Fayol's Fourteen Principles of Management

Fayol outlined fourteen principles that should be used sparingly and deliberately in order to put the elements of management into practice. Here is an explanation of them:

(1) Work division - Work division is required to reap the rewards of specialization.

(2) Authority and accountability - The ability to issue commands and demand compliance is referred to as authority.

Responsibility is the sense of duty that is associated with power. The two must be on equal footing.

(3) Maintaining discipline requires (a) effective supervisors, (b) transparent and equitable agreements, and (c) appropriate application of punishments or penalties.

(4) Unity of Command - This requirement states that each employee must only obey commands from one specific supervisor.

(5) Directional unity - The entire organizational unit should have a single, shared goal, and there should be a single leadership and strategy to achieve that goal.

(6) Subordination of individual interests to general interests: Individual or group interests must be given up for the good of the whole.

(7) Remuneration - Compensation should be reasonable and acceptable to both the company and the employees.

(8) Centralization - By centralizing, the resources that are available are used to their fullest extent.

(9) Scalar chain- The scalar chain is the hierarchy that exists from the greatest ranks to the lowest authorities.

(10) Order - This refers to the idea that everything should have a place in an organization and that everything should be in its proper position.

(11) Equity - The management should ensure that there is a strong feeling of equity at all organizational levels.

(12) Stability of tenure and personnel - Before an employee can demonstrate his skills, he needs time to become acclimated to the field of work. As a result, the staff is reliable.

(13) Initiative - Managers must surrender their ego in order to inspire employees' initiative at all levels.

(14) Esprit de Corps - A company's success depends on its ability to function as a team [5], [7].

Bureaucratic Management

A bureaucracy is a highly organized, codified, and impersonal organization, according to German scientist Max Weber. He established the widely held conviction that a company's hierarchical structure should be guided by a set of definite rules, regulations, and lines of power. Weber's the perfect bureaucracy has the following distinctive traits: Specialization of employment, formal norms and regulations, clearly defined hierarchies, and impersonal rule enforcement.

Bureaucratic Theory by Max Weber

Traditional structures gave way to bureaucratic structures, which underwent the following changes:

1. Unlike the traditional structure, where duties were delegated by the leader and subject to change at any time, jurisdictional regions are clearly defined and activities are allocated as official obligations.

2. Organizations are based on the hierarchical principle; in contrast to conventional forms of power, which have a more diffuse structure, subordinates must obey commands from superiors but have the right to appeal.

3. Decisions and actions are governed by abstract rules. Rules are reliable, comprehensive, and comprehensible.

Permanent files are used to save decisions because there aren't many specific rules or records in traditional forms.

4. The office owns the means of production or administration. Separated from office property is personal property.

5. Officials are chosen based on technical qualifications; they are appointed rather than elected; and they are paid a salary.

6. Working for the company is a career. The official works full-time and intends to pursue a career for the rest of his life. Following a trial period, they are given tenure in their positions and are shielded from arbitrary termination [8], [9].

Organization Theory

Meaning of Organization theory

Organization theory is the study of how organizations operate and perform, as well as how people behave in groups and individually within them, according to D.S. Pugh.

Rationale of Organization theory

The main goal is to describe and forecast the behavior and process patterns that occur in organizational contexts.

- a. It focuses on social or human grouping and offers a framework for comprehending and elucidating behavior of people in groups.
 - b. It gives managers a scientific foundation for decisions intended to increase organizational effectiveness.
 - c. It aims to investigate corporate internal processes in order to identify the key factors influencing organizational behavior.
 - d. Organization theory offers managers in practice recommendations for how to behave in various circumstances.
2. Managers don't need to use expensive trial-and-error approaches to be efficient and effective.
 - a. It supports a researcher by giving them a way to test organizational theory theories and refine their findings.

Different theories of Organization

The different theories of organisation may be divided into four broad categories:

1. Classical organisation theory
2. Neo-classical or Behavioural theory
3. Modern Organisation Theory (a) System Theory (b) Contingency Theory

Classical Organisation Theory

The classical theory is the first step in a thorough investigation of organizations. The anatomy of formal organizations has been the focus of this theory. Humans are seen as various parts of the machine that makes up an organization. Making each employee in an organization more effective will therefore boost efficiency.

The following are the basic tenets or components of traditional organizational theory:

- 1. Division of labor-** It indicates that in order to boost worker performance, work must be split in order to achieve a distinct specialism.
- 2. Departmentalization-** To save expenses and improve administrative control, it is necessary to organize various tasks and jobs into departments.
- 3. Coordination-** A well-organized group effort is required to achieve cohesion in the pursuit of a common goal. Diverse roles should work in harmony with one another.
- 4. Functional and scalar processes.** The term "scalar chain" describes a set of superior-subordinate relationships that run the length of an organization. It is used to communicate (command), delegate power (command), and take corrective action (choice).
- 5. Structure.** Structure refers to how logically related functions are structured inside an organization to effectively achieve its goals.

6. Span of control. This suggests the quantity of employees a manager can handle successfully [10], [11].

CONCLUSION

Over the past century, the development of management thought has undergone a substantial metamorphosis, with a number of theories and methodologies evolving in response to shifting organizational dynamics and societal needs. Management thought has changed and adapted to new difficulties and possibilities, starting with Frederick Taylor's early scientific management concepts and continuing through the human relations movement, systems theory, and modern techniques like total quality management and strategic management. Taylor invented the scientific management approach, which placed a strong emphasis on productivity, standardization, and the in-depth analysis of work procedures. Through time and motion research, job specialization, and incentive systems, it sought to maximize production. It was criticized, nonetheless, for its disregard for human factors and mechanistic perspective of labor. Elton Mayo and others spearheaded the human relations movement, which acknowledged the significance of social and psychological issues in the workplace. It emphasized the value of participative management, communication, and employee motivation in raising output and satisfaction. This strategy signaled a change towards a more humanistic approach to management. Systems theory, made popular by thinkers like Chester Barnard and Peter Drucker, placed an emphasis on how interrelated and dependent organizational parts are on one another. It regarded organizations as intricate systems that are affected by both internal and external subsystems. This strategy emphasized the importance of holistic thinking, organizational integration, and environmental change adaptation.

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CHAPTER 10

AN OVERVIEW OF THE MANAGEMENT PROCESS AND MANAGERIAL ISSUES IN ECONOMICS

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ABSTRACT:

The management process, which includes numerous activities aimed at planning, organizing, directing, and regulating resources to achieve certain goals, is a crucial component of organizational success. An outline of the management process and its essential elements is given in this paper. It looks at how crucial good management is to guaranteeing optimal resource allocation, encouraging worker productivity, and promoting organizational growth. It also looks at various management philosophies and how they affect organizational results. The importance of constant evaluation and adaptation in the management process is highlighted in the paper's conclusion in order to address changing business conditions and preserve a competitive edge. Planning, organising, leading, and managing operations are all parts of the management process, which is a methodical approach to achieving organisational objectives. A description of the main components of the management process is given in this overview. Planning, which includes goal-setting, strategy identification, and action plan creation, is the first step in the process. Resources must be set up, structures must be established, and tasks must be assigned. Leading is concerned with persuading and inspiring others to accomplish goals. Monitoring performance, comparing it to predetermined criteria, and taking remedial action when required are all aspects of controlling. Throughout the management process, effective decision-making and communication are crucial.

KEYWORDS:

Goals, Management, Planning, Plans, Process, Strategy.

INTRODUCTION

Definition of Management: There are many definitions of "management" in management literature, each provided on occasion by a different expert. Several common definitions of management include; "Management is that process by which managers create, direct, maintain, and operate purposeful organization through systematic, coordinated, and cooperative human effort," writes Dalton E. Mc Farlin. Management, according to Harold Koontz, is the "art of accomplishing goals with the aid of others and members of formally established groups." It is the skill of fostering an atmosphere in which individuals can excel while yet working together to achieve shared objectives. "Management is a distinct process performed to determine and accomplish stated objectives by the use of human beings and other resources," according to George Terry. The founder of administrative administration, Henry Fayol, saw management as a process made up of five tasks that every manager must complete: forecasting and planning, organizing, commanding, coordinating, and controlling. Despite the fact that contemporary authors do not view coordination as a distinct management role, managing [1], [2].

Meaning of management

The term "management" typically refers to the use of available resources to accomplish goals. Every person has to deal with his or her own challenges. It occurs more frequently in social settings like workplaces, factories, schools, hospitals, trade unions, and the government. It first appeared in human life when man first developed sedative habits and began to organize

into societies. Since management is a unique function, it can be researched independently. It comprises of a few fundamental, connected tasks. It is a method or a discipline that increases the effectiveness of human endeavors and gives them structure. It has a dynamic character as a process. It is evolving into a separate field of sociology. However, there are several issues with the nomenclature. The term "the management" also refers to the individuals who carry out management. 'Managing' could be a better word to describe the management function. Peter Drucker, a contemporary proponent of management theories, takes things a step further and views management "as an essential, a distinct and a leading institution" that plays a crucial role in social history. According to Drucker, management "reflects the fundamental spirit of the modern age" since it is the organ of society especially tasked with maximizing resource productivity. "Management has been defined in very simple terms as 'getting things done through the efforts of other people,'" according to Lawrence Appley. "That function breaks down into at least two major responsibilities, one of which is planning, and the other is control. The claim that management involves actions aimed at determining and achieving organizational goals is shared by all of these definitions [3], [4].

These definitions lead to the following definitions of managerial functions:

1. Planning
2. Organizing
3. Staffing
4. Leading
5. Controlling

Planning entails accurately establishing the goals that is, choosing in advance what needs to be done, when, and how. The term "organizing" refers to the classification of tasks and establishment of departments. As a result, it also results in the establishment of linkages between authority and responsibility across the entire company. Staffing includes the management of human resources, including the hiring of individuals through recruiting and selection, placement, induction, orientation, training, development, performance evaluation, and labor relations. Leading or being a leader is a crucial task that every manager must carry out in order to motivate others under him to achieve common objectives. It covers things like supervision, motivation, and communication. Controlling entails establishing performance benchmarks, assessing actual performance against these benchmarks, discovering deviations, and implementing corrective measures to guarantee that tasks are carried out but in accordance with the plans. Control is therefore a process of comparison and verification.

Planning

An essential part of management is planning. Managers use planning as a tool to assess the current situation and identify strategies for achieving a desired future state. Both an organizational requirement and a managerial duty is planning. Organizations select goals through planning based on projections or estimates of the future. The constant, unrelenting change makes future worry more pressing. According to Dalton McFarland, planning serves two purposes: identifying acceptable goals and getting ready for inventive and adaptive change.

Characteristics or Feature of Planning

(i) Planning is a key management task. During planning, the manager chooses which of the alternatives should be adopted as well as which programs, initiatives, policies, and other frameworks should be established.

(ii) Planning is goal-oriented: The purpose of planning is to define the organizational goals and create effective action plans to accomplish these goals.

(iii) Making plans requires thought: Theo Haimann stated that "planning requires a mental predisposition to think before acting, to act in light of facts rather than of guesses, and generally to do things in an orderly manner."

(iv) Planning is all-encompassing: Planning encompasses all organizational levels and divisions.

(v) Planning is a continuous process: Planning must be carried out continuously in order to maintain the organization as a going concern.

(vi) Planning requires decision-making among alternatives: Planning requires decision-making among potential courses of action. Planning may not be necessary if there is only one course, target, policy, project, or procedure.

(vii) Planning is concerned with achieving collective objectives: Rather than focusing on individual goals, planning aims to define group goals and organizational goals.

Planning is flexible since no plan is rigid

(viii). Adoption of a plan establishes a clear course of action. However, the planning's underlying future assumptions may compel management to modify the initial strategy [5], [6].

DISCUSSION

Utility of Planning

(i) Planning allows a manager or organization to influence the future rather than accept it. By establishing goals and choosing a course of action, planning gives managers the ability to affect future production in the company's favor.

(ii) Planning paves, the path for well-organized operations. The activities can be coordinated thanks to planning. The amount of ineffective work is reduced during this procedure.

(iii) Planning produces a positive work environment. People's greater understanding of themselves and the company as a whole is the outcome of participation in the planning process, which improves the behavioral climate. Positive mentalities are fostered.

(iv) Planning offers a unifying framework. Planning makes it possible for employees to cooperate and work successfully inside an organization to achieve shared objectives.

(v) Planning gives the organization direction and a sense of purpose. Making logical decisions and using reasoning are both necessary components of planning. Planning aids in discovering and identifying opportunities and dangers as soon as possible.

(vi) Planning offers a foundation for organization-wide control. Planning directs conduct in the appropriate directions and aids in performance evaluation.

Limitations of Planning

(i) Inaccuracy: Making future plans based on inaccurate forecasts may not produce the expected outcomes.

(ii) Time-consuming: Planning takes time since it entails identifying the main objectives that must be accomplished. It takes time, energy, and the mobilization of several resources, all of which are time-consuming.

(iii) **Rigidity:** Planning frequently lends its policies, procedures, programs, and methodologies a certain element of rigidity. Planning must strike a balance between rigidity and adaptability.

(iv) **Expensive:** Because planning costs money, time, and information, it is expensive.

(v) **Management Attitudes:** Effective planning is a laborious process and an intellectual endeavor. It takes a huge lot of time and paperwork. The majority of managers would like to become doers rather than thinkers and would not want to go through such a difficult process.

(vi) **Poor planning system design:** The following are some restrictions resulting from poor planning system design:

a. **Lack of reward:** Planning systems may not have a mechanism for rewarding performance, thus managers have a tendency to focus on short-term performance outcomes that were rewarded.

b. **Lack of participation:** When the authorities compel planning, it may cause animosity and opposition among those who must carry it out.

c. **A lack of specified activities:** Planning is ineffective without clear and explicit goals.

d. **Planner competency:** For long-term master planning, a planner must be capable of forecasting in addition to having talent, intelligence, and a broad field of vision.

(vii) **Planning requires complete adherence to established policies, processes, norms, etc.,** which inhibits innovation. It unduly confines a manager to certain areas.

(viii) **Managers lack proper orientation and training:** Most managers find it simple to put off planning because it is neither fascinating nor action-oriented.

(ix) **Uncertainty:** There are several environmental uncertainties that planning must take into account. Finally, in a world that is constantly changing, planning is merely a ritual. The efficacy of the planning effort is decreased by the abrupt and significant changes in technology, competition, government regulations, and political, legal, ethical, and social developments [7], [8].

Prerequisite of Effective Planning

Planning cannot replace judgment with facts. It does not take the place of management with science. To make planning successful, you can follow some common guidelines. Create clear, understandable plans. When the strategy itself is convoluted, it encourages miscommunication among the organization's members. Be judicious in your planning. Successful managers avoid attempting to cover too much ground. The plan should be constructed to accommodate people who will be carrying it out. A plan should be thorough, not leave out any essential information, or functions, or sub-functions. Contested comments should also be avoided or disregarded. According to Gary Dessler, managers should take the following factors into account when planning:

(i) **Create accurate forecasts:** Accurate forecasting can be achieved by training forecasting users in the art of connecting forecasting techniques to real-world issues and by encouraging those in charge of forecasting to consider the informational requirements of managers.

(ii) **Secure their commitment to the plan:** You must get their support and cooperation. To accomplish this, invite the subordinate to participate in the planning process directly.

(iii) **The plan must be a sound one.** Managers are urged to use an open-system approach, in which they recognize and pay attention to the complex environment in which their business is operating in addition to weighing the advantages and cons of a plan.

(iv) Create a strong planning organization. Planning requires the resolution of a number of issues. A planning strategy and a formal "planning organization" are needed to address these issues.

(v) The management should not be afraid to investigate the veracity of any negative theories or opinions. Managers must maintain objectivity to ensure that planning is effective.

(vi) Calculate the market value of the company: One of a manager's main duties is to calculate the market's overall size and ensure that the company has the largest feasible market share. The manager should calculate the firm's market share for this.

(vii) Establish in advance the standards for project abandonment: Every plan should include predetermined standards for plan abandonment. The least managers should do is hesitate before cutting off the links in the project/product hierarchy that aren't being used.

(viii) Establish a monitoring system: It is preferable for plans to be subject to routine evaluation and review. On the basis of precise and timely information, every strategy should be modified and reorganized.

(ix) Assess long-term plans annually to properly align external opportunities with organizational resources. Management should assess long-term plans on an annual basis. Finding out the causes of underperformance or over performance can be done by analyzing the plan's progress.

(x) Adjust the strategy to the circumstances: Planning these days is situational. Any change in the environment must be detected, and a suitable strategy must be chosen to deal with the change [9], [10].

Steps in Planning

Steps in the Planning Process - Depending on the size and complexity of the organization, the planning process is made up of a number of connected steps. The fundamental steps in the planning process are:

1. Analysis of opportunities - Analysis of opportunities within the organization as well as in the external environment comes first in planning. Only after conducting a thorough environment scan that identifies the opportunities available can goals be established.

2. Setting Objectives - The second step in the planning process entails setting objectives for the entire organization as well as for the various departments. Organizational goals provide the key plans direction.

3. Selecting a strategy Planning precincts relate to the setting in which the plans will be carried out. Only those elements that are essential to the strategy should continue to be determined as premises.

4. Identifying alternatives - Since there may be numerous ways in which a specific goal can be achieved, it is necessary to identify various realistic alternatives in order to attain a specific target.

5. Alternatives evaluation - Alternatives must be assessed in the context of aims that are determined and goals that must be met while taking into account the numerous limitations and uncertainties.

6. Choosing the best alternative - Choosing the best option, often known as the most suitable course of action. Two or more backup contingency plans may occasionally be kept the future's lack of predictability.

7. Putting the strategy into action, also known as implementation or execution. During the execution of the plan's actions, managers must take a number of crucial judgments into account.

8. Reviewing the Plan - Managers can assess the effectiveness of the plan by reviewing it. A system of meticulous evaluation and scrutiny can assist in identifying deviations from the established plans so that corrective action can be done as needed.

Purposes of Planning

Planning is meant to fulfil a few crucial needs or aims. Planning's significance or predominance comes from its capacity to fulfil these objectives, which are succinctly described as follows:

(a) Planning aims to bridge the gap between the organization's current position and the desired future shape in addition to helping the organization develop its desired future shape.

(b) Planning strives to give the organization a framework for making important decisions now with a better sense of the future and a better understanding of their future outcomes.

(c) Facilitating the process of integrated thinking for developing a network of decisions and activities that are internally consistent and supportive of one another is a crucial planning goal that is related to the aforementioned goal.

(d) Mobilizing, allocating, and utilizing resources effectively and efficiently is another goal of planning. Planning can be used to conserve, protect, and develop the limited resources that are essential to the organization's existence and development in addition to directing their efficient distribution and utilization.

(e) Establishing a conceptual and practical foundation for commencing and advancing tasks like organizing, staffing, directing, and controlling is a crucial goal of planning.

Approaches to Planning

We may distinguish four distinct ways to planning in real practice across multiple enterprises, independent of the aforementioned planning philosophies. The following is a description of these methods:

(a) Top-down approach: As the name suggests, top management takes the initiative to develop major objectives, strategies, policies, and ancillary plans in a thorough manner and communicates them down the line to middle and supervisory management levels for conversion into performance results. Other than those in the highest positions, managers have little influence over planning; instead, they must focus on implementation and day-to-day management.

(b) Bottom-up technique: This is essentially the opposite of the above strategy in that the plan suggestions start at the supervisory management level and go up the management hierarchy step by step until they are reviewed and approved at the top management level. Under this strategy, senior management generally abstains from providing any instructions to lower management levels regarding what to plan and how.

(c) Composite approach: In this case, top management gives line executives at middle and lower management levels broad parameters and guidelines while allowing them the necessary flexibility and support to develop provisional plans. Top management then reviews and finalizes these plans in consultation with all of the managers at the appropriate levels. The strategy can be used to develop corporate-wide plans as well, which are partly inspired by the planning concepts and viewpoints produced at the lower level.

(d) Team approach: In this method, a small group of managers either line managers or staff experts are given the responsibility of planning. The chief executive is in charge of the group's operations. Rather than finalizing plans as such, it starts the planning process, identifies problem and opportunity areas, assesses the internal and external environments, gathers data, solicits ideas, and creates preliminary proposals for the chief executive to consider. The team serves as his brain trust, and it may even be requested to check in on the status of plans and assess performance.

CONCLUSION

Across all industries, the management process is crucial to the success of organizations. Managers may optimize operations, boost productivity, and accomplish strategic goals by efficiently planning, organizing, leading, and regulating resources. The fundamental elements of the management process and their importance are succinctly outlined in the abstract of this study. It also emphasizes how important it is for managers to use management approaches that support a positive workplace culture and organizational goals. In economics, the management process is vital, especially when it comes to organizations and corporations. It entails using management ideas and methods to efficiently use resources and accomplish economic goals. Managers often deal with some management challenges related to economics, nevertheless. Resource management is a crucial managerial concern. To optimize production and increase profitability, managers must decide how to allocate finite resources like capital, labour, and raw materials. This entails evaluating the trade-offs and making decisions that are well-informed and based on cost-benefit analyses.

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CHAPTER 11

AN EXPIRATION OF THE LEADERSHIP AND MOTIVATION

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ABSTRACT:

Leadership and motivation are essential components of an effective organization because they have a direct impact on worker engagement, output, and performance. The major ideas and tenets that support effective leadership and motivating methods are examined in this essay's summary of leadership and motivation theories. It looks at how leaders may motivate and influence their people, create a healthy work environment, and link personal and organizational objectives. The impact of various motivational strategies on employee commitment and satisfaction is also covered in the article. In the end, it emphasizes how important good leadership and inspiration are for promoting organizational growth and success. Two essential factors that influence the performance and accomplishment of people and teams within an organisation are leadership and motivation. Leadership is the capacity to persuade and direct others towards a shared objective, while motivation is the act of energising and motivating others to act and perform to their highest potential. Both ideas are interwoven and have a big effect on productivity, work happiness, and employee engagement. Motivating staff is a critical function of effective leadership. An effective leader establishes a clear vision, communicates objectives, and offers direction and support to their team.

KEYWORDS:

Autocrat, Decisions, Employees, Leadership, Subordinates.

INTRODUCTION

The most dynamic elements of management can be said to be people because management itself entails getting things done through others, whereas the other production factors are merely dormant. Direction in an organization refers to leading, supervising, or keeping an eye on these people. Among the duties of directing the workforce are:

- a) Employee supervision;
- b) Employee leadership;
- c) Employee motivation;
- d) Employee communication.

All managers and supervisors take on leadership roles since they are responsible for overseeing employees whose activities need to be coordinated. No matter if an organization is for profit or nonprofit, leadership is a common action. Leadership is the art of directing others' will, skills, and efforts towards the accomplishment of the leader's objectives. In other terms, leadership is the attribute of an individual's behavior that involves directing others or their activities in a coordinated effort. Another definition of leadership is the ability of a person to steer the thoughts and deeds of others in a positive direction. Experts have occasionally defined leadership as follows:

- a) Leadership, in Davis's opinion, is the capacity to inspire people to actively pursue predetermined goals. The human element is what ties a group together and drives them towards goals.

- b) Leadership, according to the Hayman, is the process by which an executive creatively directs, guides, and influences the work of others in selecting and achieving specific goals by mediating between the individuals and the organization in a way that both will achieve maximum satisfaction.
- c) "Leadership is the ability of a manager to induce subordinates to work with confidence and zeal," claim Koontz and Donnell.

In essence, managers' individual and collective performance of all tasks constitutes their definition of leadership. Leadership can be summed up as the art or practice of persuading others to work voluntarily towards the achievement of shared objectives. Followership is the foundation of leadership. The leader, the follower, and the situation interact to form the leadership process [1], [2].

Characteristics of Leadership

The following qualities of leadership are revealed by an examination of definitions of leadership:

- (1) Personal character makes a leader.
- (2) The presence of a following is a requirement for leadership. Without supporters, leadership is impossible.
- (3) The goal of leadership is to persuade people to act in a certain way. The actions, attitudes, and beliefs of the followers can be changed by effective leaders.
- (4) Working towards a single objective is the source of leadership.
- (5) Influencing behavior is a constant activity of leadership.
- (6) Leadership is associated with a particular circumstance at a particular time under a particular set of conditions. Therefore, a leader's style will vary depending on the situation.

Difference between Leadership and Management

Management and leadership are two distinct concepts. The two points of differentiation are as follows:

- (1) Management includes leadership. One of the administrative functions is leadership.
- (2) While leadership can come from fully unorganized, informal organizations, management is for official, organized organizations. There are official and informal forms of leadership [3], [4].

Qualities of a Successful Leader

To be able to lead and direct his followers, a leader must have a certain set of exemplary traits. According to a holistic viewpoint, the following characteristics must exist in a successful leader:

- (1) Physical stamina and vitality - A leader should be personable, have impeccable manners, and be able to put in long hours. Only when a leader works hard and interacts with the group as a member will success be achieved. A leader can aid a company in achieving its aims or objectives.
- (2) Intelligence - Leaders should be intelligencer than the typical member of their team. They should be able to think analytically, analyses accurately, and understand issues facing the group simply and succinctly.

(3) Foresight and vision - A leader should demonstrate his propensity for looking ahead. He must be visionary if he can sense and feel the future. He should consider the future events that are going to take place. He will be able to keep his hold on his subordinates thanks to this.

(4) Initiative - A leader's primary responsibility is to start the right series of actions at the right time. Therefore, in order to continue working towards a goal, leaders must have a powerful, essential motivation.

(5) Self-confidence - It takes self-confidence to inspire your team members and raise their spirits. Whenever he makes a decision or starts an initiative, he should have faith in himself. For this, a leader must have conceptual clarity regarding the actions he will do. A bewildered leader could harm the team or organization.

(6) Flexibility or Open Mindedness - A leader should be adaptable or open-minded, which means that he should be prepared to accept new ideas as the situation may require. He should be ready to consider other people's perspectives and, if necessary, change his decision.

(7) Responsibility - A leader must be willing to accept responsibility for the results of whatever actions they plan to or already have taken. He should be aware of the responsibilities and duties related to the position he holds.

(8) Human interactions - A leader should have a positive attitude towards others. He should have the interpersonal skills necessary to gain others' participation. He ought to make an effort to build rapport with the populace. He needs to work to get the subordinates' willing cooperation [5], [6].

DISCUSSION

Leadership styles

Leadership styles can be categorized into three main groups based on how leaders exercise their power: autocratic, participatory, and free-rein.

Autocratic or Authoritarian Leadership

An authoritarian boss has total authority over his or her employees. He consolidates power in his own person and makes all decisions without consulting his staff. He commands and uses compulsion to rule his group and motivate them. He never cedes control because he enjoys having it. When the boss offers directions, he or she expects the followers to do so willingly and without hesitation. In order to influence the subordinates, he offers incentives and threatens punishment.

Advantages

- (i) Decision-making can be done quickly under an autocratic leadership style.
- (ii) It gives the leader who sets the rules considerable motivation and satisfaction.
- (iii) Lower levels require less capable subordinates.
- (iv) When promptness is necessary, the approach might produce favorable results.

Disadvantages

- (i) Subordinates who are led by an autocratic style experience frustration, low morale, and conflict.
- (ii) Subordinates frequently avoid taking initiative and responsibility.

- (iii) Subordinates' full potential and original ideas are not used.
- (iv) Without the leader, there is no chance for employees to advance, which poses a threat to the organization's continuity.

When employees are illiterate, unskilled, and obedient, an autocratic leadership style may be appropriate. Decisions must be made by the leader because of the subordinates' inexperience and lack of information. When the business supports fear and punishment as acceptable disciplinary measures, this style might also be desired. Autocratic leadership may boost morale and increase production when a leader chooses to be in charge of making decisions and there is limited margin for error in the end output.

Democratic or Participative Leadership

A democratic or consultative leader involves their followers in the decision-making process. He shares his power with his subordinates and decentralizes authority. The leader complies with group demands and adheres to consensus. He informs his followers on events that have an impact on them. Freedom of thought and expression is provided by a democratic leader. He pays attention to the recommendations, complaints, and viewpoints of his subordinates.

Advantages

- (i) Consultative leadership raises employees' job satisfaction and morale.
- (ii) It develops subordinates' capacity for judgment through the assistance of his followers, the leader
- (iii) Increases the scope of his abilities.
- (iv) Lessen resistance to change.
- (v) Better decisions are made overall.
- (vi) Labor turnover and absenteeism are decreased.
- (vii) Cultivates a positive outlook.

Disadvantages

- (i) A democratic approach to decision-making takes time and may cause delays.
- (ii) When followers want as little connection with the leader as possible, it might not provide favorable results.
- (iii) Over time, subordinates might form the habit of anticipating consultation.
- (iv) Consultation could be seen as a sign that the leader lacks the ability to handle issues.
- (v) It might be applied as a strategy for abdicating accountability and shifting the blame on others.
- (vi) The leader must possess strong persuasive and communication abilities. Although there is no factual evidence to support this, participatory leadership is thought to be more effective than an autocratic style.

The current value system, which encourages freedom of expression and independent thought, is more compatible with consultative method. The choice of leadership stance depends on the short-term objective and the followers. An autocratic approach may be preferred if the immediate objective is increased production or if the requirement for independence among the subordinates is low. However, consultative style may be more efficient when the objective is job satisfaction and individuals have a high need for independence. When

subordinates have agreed to the organization's goals and the leader genuinely wishes to involve them in decision-making, the consultative method is also appropriate [7], [8].

Free Rein or Laissez-fair Leadership

Complete authority delegation is part of free-rein leadership, which allows employees to make their own decisions. The free rein leader abdicates his or her position of authority in order to avoid conflict. He just acts as a point of contact to deliver the resources and information required by the subordinates.

Advantages

- (i) A favorable impact on employees' job satisfaction and morale.
- (ii) Maximum development opportunities for subordinates.
- (iii) Full utilization of subordinates' potential.

Disadvantages

- (i) The leader's advice and assistance are not given to subordinates.
- (ii) It ignores the leadership's contribution, much like an autocratic style ignores the subordinates' participation.
- (iii) Subordinates may operate in conflict with one another and move in separate directions, which may become chaotic in nature.

When the subordinates are well-trained, extremely skilled, motivated by their own interests, and prepared to take on responsibilities, a free-reign style may be appropriate.

Leadership Continuum

To illustrate the variety of potential leadership styles, Tannenbaum and Schmidt established the notion of the leadership continuum. The 'boss centered' (autocratic) leadership style is at the left end of the continuum, and the 'subordinate centered' (free-rein) approach is at the right end. The degree of control decreases as subordinates' independence increases as one proceeds from the left to the right extreme.

1. Decision is made and announced by the manager. It is a severe instance of autocratic leadership in which the boss makes the choice and instructs the employees to carry it out.
2. The manager persuades the choice. In this management style, the supervisor makes the decision alone and convinces the employees to follow it.
3. The manager offers suggestions and welcomes inquiries. More subordinates are involved in this kind of leadership. The manager makes a choice and invites employees to share their opinions.
4. The manager makes a provisional decision that may be revised. In this case, the boss makes a tentative judgment and then changes it in light of the suggestions made by the subordinates.
5. The manager addresses issues, gathers input, and makes decisions. In this instance, the supervisor makes a choice after hearing opinions from staff members.
6. The manager sets the parameters and solicits input from the group. Under this leadership approach, the boss provides subordinates the ability to make decisions within certain parameters.

7. The manager allows the subordinates to work within the boundaries he sets. Subordinates are expected to participate fully in this method. The boss sets general restrictions. Within these bounds, subordinates are free to make decisions and take action.

A wide variety of leadership behaviors are offered by the continuum approach to leadership. It shows the dynamic nature of leadership and identifies the behavioral options open to a manager. It also implies that the leadership approach should be modified to fit the demands of the specific circumstance.

The following elements should be taken into account by a management while selecting the right style: -

- (1) Managerial forces: the manager's values, his trust in his staff, his propensity for leadership, and his capacity for ambiguity.
- (2) Subordinates' internal forces include their need for independence, ambiguity tolerance, willingness to take on decision-making responsibility, interest in and understanding of problems, comprehension of and identification with organizational goals, as well as their past experiences with and expectations of leadership.
- (3) Factors at play: Organizational type, nature of the issues, effectiveness of the group, deadlines, etc[9], [10].

Likert's system of management

A thorough study of management style and trends in numerous organizations was done by Rensis Likert and his colleagues at the University of Michigan in the United States. Likert created a continuum of four management systems. These systems show the stages of evolution in organizational management patterns. These are based on a number of factors, including management, inspiration, interaction, influence, decision-making, goal-setting, and control. Below is a brief explanation of each of the four management systems used by the Likert scale.

System 1: Autocratic and Exploitative Under this system, supervisors make all choices pertaining to the workplace and give their subordinates the go-ahead to carry those decisions out. The managers establish performance criteria and standards as well. The decision-making process is completely devoid of any input from the subordinates. The manager's subordinates communicate with him in a very formal manner and in a downward fashion. Such managers think that using threats and penalties will motivate employees to perform. They monitor and supervise the subordinates under severe supervision.

System 2: Benevolent Autocratic Managers in the System 2 are autocratic, but they do not engage in exploitation. They treat the subordinates in a paternalistic manner. They give subordinates some latitude to complete their work while staying inside the established parameters. The supervisors treat their diligent and dependable employees with patronizing attitudes. They receive rewards for achieving their objectives. However, subordinates who fail to complete their jobs face serious punishment. Therefore, this technique uses a carrot and stick approach to incentive.

System 3 - Consultative - Under this system, managers set objectives and give directives following discussions with their subordinates. They make all significant decisions themselves and delegate all regular decisions to subordinates. Managers and subordinates are free to communicate about things pertaining to their jobs. As a result, the company has two-way communication. Managers have faith in their employees to do their work.

In order to stimulate the employees, awards are prioritized over sanctions. The control system has a propensity to be flexible and goal-oriented.

System 4 - Democratic Under this system democratic structure, subordinates establish goals and make decisions that affect their jobs. Groups are the focus of both control and supervision. When it comes to their interactions with their employees, managers are cordial and encouraging. Subordinates are allowed to evaluate themselves based on mutually agreed-upon objectives. In addition to financial compensation, subordinates receive a sense of meaning and value. The channels of contact are available to anyone. According to Likert, System 4 is the ideal system for which businesses should strive.

CONCLUSION

A vibrant and high-performing organizational culture is created through leadership and motivation. The leadership and motivation theories discussed in this work have been thoroughly reviewed along with any applicable applications. It emphasizes how crucial leaders are in motivating and influencing their people, creating a great work environment, and coordinating personal and organizational objectives. Effective leaders use a variety of strategies to increase engagement and commitment because they are aware of the unique demands and motivations of their workforce. Leaders may build a work atmosphere that fosters innovation, productivity, and employee pleasure by utilizing intrinsic and extrinsic motivational elements.

They are essential in fostering talent, encouraging teamwork, and providing possibilities for progress. Strong motivators may motivate their team members, raise spirits, and foster an enjoyable and productive work atmosphere. They may tap into the intrinsic motivation of workers by recognising individual motivations and adjusting their leadership style, which raises job happiness, boosts productivity, and enhances overall performance. In summary, motivation and leadership are two interrelated ideas that are crucial for enhancing both individual and group performance.

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CHAPTER 12

AN ELABORATION OF THE GROUP DYNAMICS BEHAVIOURS

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ABSTRACT:

Group interactions, relationships, and processes are referred to as group dynamics. It covers both the analysis of how members of a group interact with one another as well as the behavior and output of the group as a whole. Understanding group dynamics is important because it can affect decision-making, collaboration, and productivity in a variety of contexts, including organizational settings, educational institutions, and social groupings. This abstract gives a quick rundown of the main ideas in group dynamics and emphasizes how crucial it is to understand and control group dynamics in order to get the best results. Social laziness describes those who put forth less effort while working in a group than when working alone. Promote responsibility, establish clear standards, and acknowledge individual accomplishments to deter social loafing. A peaceful and productive group environment may be achieved by actively regulating certain group dynamics behaviours. Groups may increase their productivity, creativity, and overall performance by promoting effective communication, cooperation, leadership, decision-making, and trust.

KEYWORDS:

Group, Members, Dynamics, People, Cohesion, Social.

INTRODUCTION

The emergence of complex civilizations brought about the emergence of various social groups that are essential to the welfare of people or of the individual. A group forms when its members must work together to fulfil their own desires. Through interaction, the group's members form an ideology that governs their attitudes, behaviors, and level of pleasure. The members of the group interact within its defined framework. Group dynamics focuses on the dynamics of members of formal or informal groups, studies organizational behavior, and is committed to expanding our understanding of groups [1]. A group is characterized as two or more interdependent and interacting individuals that work together to accomplish specific goals. The term "group dynamics" describes alterations that occur within groups and refers to the interactions and forces that arise among group members in social contexts. It is an investigation into the dynamics of a group. A group is more than just a collection of people with the same traits. For instance, a group does not consist solely of musicians or students. Simply said, these are class. There are two main categories of group interaction: one occurs when people gather to debate ideas and is typically referred to as a meeting, and the other occurs when people work as a team to complete a task [2]. One way to recognize a group is by:

- a) Analyzing each group member's perceptions and cognitive processes to ascertain which other people each member needs psychologically.
- b) Examination of the group's behavior and that of each individual member to determine whether a particular person fits in as a member.

Classification of groups

The various groups include:

- a) **Psychological vs. Social Organizations:** A psychological group is one in which two or more people are interdependent because each member's nature influences everyone else in the group, members share a same philosophy, and members have similar responsibilities to complete. Families, social circles, political organizations, workplace associations, and civic, educational, and recreational organizations are a few examples.
- b) **The social groups can be viewed as an integrated system of interconnected psychological groups that were created to carry out a specific purpose or goal.** Friendship circles are the social organizations, and each political party has a large number of local political clubs.
- c) **Formal vs. informal groups:** The term "formal group" refers to a group that is formed with the intention of achieving a certain goal and is identified by the organizational structure, with work assignments setting tasks. Here, members' behavior is regulated by and geared towards organizational objectives. For instance, members of the airline flight crew and labor unions.
- d) **Primary vs. secondary groups:** Primary groups are characterized by intimacy, small size, and face-to-face contact between members. Family groups, professional groups, and neighborhood groups are some examples. Instead of real encounters, the secondary groups are distinguished by their size and members' affiliation with the values and views that predominate within them. for instance, racial and vocational groups.
- e) **Reference groups vs. membership groups:** Reference groups are ones to which a person aspires to join, whereas membership groups are those to which they really belong.
- f) **Command vs. task groups:** According to the official organizational hierarchy, the command group is made up of employees who directly report to a given boss. A command group can consist of, for instance, an assistant regional transport officer and his two transport supervisors. The task groups are made up of individuals who collaborate across commands to carry out a task. Its boundaries are not found in its immediate superior in the hierarchy.
- g) For instance, coordination between the head nurse, senior sisters, and ward in charge would be necessary to determine who was in charge of the erroneous prescription order.
- h) **Interest groups vs. friendship groups:** Members of an interest group gather together to work towards a shared objective that interests them. An interest group is formed when office workers band together to take a holiday or adjust their vacation plan. A friendship group is made up of individuals who share one or more characteristics. A friendship group is made up of persons who have a common background or language [3], [4].

The informal groups are categorized by Mayo and Lombard into:

Natural Groups (a): It doesn't hide too much inherent structure.

(b) **Family Groups:** These have a core of regulars who have a significant impact on how the members behave.

(c) **Organized Groups:** These have well-known leaders who work tirelessly to uphold the integrity of their groups.

Sayles divides informal groups into four kinds, including:

(a) Groupings that are constantly indifferent to informal groupings are known as apathetic groups; they are dispersed, lack coherence, internal discord, and conflict.

(a) Erratic Groups: These groups fluctuate between hostility and cooperation and are characterized by poorly controlled pressure methods, inconsistent behavior, quick conversations to good management relations, and activities for union formation.

(c) Strategic Groups: These groups typically produce well over the long term despite ongoing conflict, pressures, and internal unanimity.

(d) Conservative groups: These organizations are characterized by their customary collaboration, modest internal unanimity, and self-assurance.

According to Dalton's classification, informal groups are:

(a) Horizontal groups: These associations consist of employees, managers, or any other individuals of equal ranks who carry out essentially identical tasks.

(a) Vertical groups: These consist of individuals from various levels within a given department, such as employees, foremen, and managers.

(c) Mixed Groups: These are teams made up of individuals from different departments, levels, and geographical locations [5], [6].

DISCUSSION

Reasons for Group Formation

People are drawn to groups because they provide stability and increase members' capability for success. The primary motivators for people to join groups are:

1. Feel secure: When a person is a part of the group, their sense of insecurity is reduced, and they feel stronger, with fewer self-doubts, and more resistant to dangers.

2. Have a status: Members of a group can be easily identified and have a status as a result.

3. Increase Self-Esteem: The organizations can aid in a person's sense of "belonging." This gives its members a sense of worth and helps them grow in confidence.

4. Membership: The organizations can meet social requirements. People like the consistent communication that comes with group membership.

5. Power: The power is gained from the closeness of the group members, and it is possible to exert more power as a group than an individual or alone.

6. Goal achievement: The phrase "United we stand, divided we fall" can be used to describe how much easier a goal can be attained when a collaborative effort is involved. When people work together, there is a pool of abilities, skills, or power for accomplishment and management for job [7].

Functions of the Groups

1. Formal or organizational functions that are related to the organization's core missions.

The group encompasses all activities for which they were responsible, completes the work, and generates ideas.

2. Psychological Personal Functions: The group setting promotes psychological functioning, needs fulfillment, an outlet for attachment, and aids in achieving stability.

3. Mixed or multiple roles: Members of the group fill both official and unofficial duties. The formal group can attempt to meet a variety of psychological functions, which may promote loyalty, dedication, and vigor for successfully achieving the organizational and administrative goals [8], [9].

Group Dynamics

The area of social psychology known as group dynamics studies how psychological groups of individuals come to be and how their structures and behaviors evolve over time. The Research Centre for Group Dynamics was established in 1945 at the Massachusetts Institute of Technology and eventually relocated to the University of Michigan in 1948. Kurt Lewin established it in order to research group decision-making, group output, group interaction, group cohesion, and group communication. The fundamental presumption was that, regardless of the group's form, the rules governing group behavior could be determined regardless of the organization's objectives or particular activities. The concept of group dynamics was later advanced by Herbert Spenser, Allport, and Georg Simmel in a number of experiments with the aim of fostering understanding between individuals and groups as well as formulating the guiding principles for group decisions and actions. The Greek term for force is where the word "dynamics" originates. The forces that are present within a group in a social organization are hence referred to as group dynamics.

Group Decision making

A situation in which people make a decision from a variety of options is called (also known as collaborative decision making). There is no longer a single group member who can be held responsible for this choice. This is due to the fact that every person and social group process, like social influence, contributes to the final result. Individual choices and group decisions are frequently made in distinct ways. One blatant example is group polarization, which occurs when individuals within a group tend to make decisions that are more extreme than those of the group as a whole [10].

Stages of Group Formation

Group development is a dynamic process that is unlikely to ever reach a fully stable state.

There is substantial evidence that groups go through the following stages in the prescribed order:

1. **Forming:** This is characterized by a considerable level of ambiguity regarding the group's mission, organization, and leadership. Members are testing the waters to see what kind of action or behavior is necessary. When group members start to believe they are a part of the whole, the stage is complete.
2. **Storming:** Despite acknowledging the group's existence, the members continue to struggle with the restrictions it places on them. Conflict exists about who will lead the organization. When this phase is finished, the group does have a very distinct structure of leadership.
3. **Norming:** This is the stage where there is close interaction among the participants and the group exhibits cohesion. When the group structure is established and the group has assimilated a shared set of expectations defining the behavior, there is a sense of group identity, and this stage is finished.
4. **Performing:** The structure is now accepted and fully operational. The focus of the group has shifted from getting to know and understand one another to completing the current assignment. This is the final phase for ongoing work groups. However, the adjourning stage is the last for transitory committees, teams, task forces, and other such entities.

5. **Adjourning:** The teams are ready to break up. High task performance is no longer the necessary objective. The conclusion of the group members' responses and activities is the focus of attention. In this level, the group members' replies differ. Some people are joyful, relishing in the success of the group. Some people's loss of classmates and friends from the course has left them feeling down.

Principles of Group Dynamics

1. There needs to be a strong sense of group identity among the participants. It is necessary to remove the barrier between leaders and those being led.
2. The more appealing a group is to its members, the more power it will have over them.
3. The larger influence a group member would have on the theme, the more prestigious he was in the opinion of the other members.
4. Individual group members would be forced to conform to the group norms if efforts to change them were successful.
5. When there is a significant need for change, the group can be influenced by it by developing a common understanding among its members of that need.
6. Group members must communicate information about the need for change, their plans for change, and the effects of those changes.
7. When one of the groups undergoes a change, it may cause tension in the other groups. This stress may only be relieved by undoing the change or by implementing readjustments in the connected groups.
8. Common goals are what cause the groupings to form and function.
9. The groups maintain themselves by allocating members into functional hierarchies and facilitating action towards the goal.
10. For a group to be effective, intergroup connections, group organization, and member engagement are crucial.

Features of Group Dynamics

The study of forces present inside a group is referred to as group dynamics. The following are some of its key characteristics: Group dynamics is the study of groups. Wherever a group exists, people interact, and the relationships among the members are always changing and being adjusted. Changes are always happening, including the entry of new members, shifts in leadership, the presence of both old and new members, and the speed of change. Group dynamics may be influenced by rigidity or flexibility (cohesion or conflict). Organization within the group is crucial. Dynamic groups are constantly restructuring, readjusting, and readjusting members to one another for the purpose of reducing tensions, eliminating conflicts, and solving the problems which its members have in common. This leads to greater group effectiveness, participation, cooperation, and a constructive morale.

Group Cohesiveness

If members' needs, hopes, and expectations are met, group cohesion will grow. A key metric for assessing the degree of influence that the group as a whole has over its members is group cohesiveness. It can be characterized as the strength of members' attraction to one another and have similar objectives. Cohesiveness promotes harmonious behavior among group members and helps the group work as a cohesive whole to achieve its objectives.

Features of Group Cohesiveness

The following traits are likely to be present in groups with strong cohesion:

1. They contain a small number of members.
2. Members share a common background and set of interests.
3. They hold a prominent position inside the company.
4. Members may easily reach one another, which makes maintaining interpersonal communication easier.
5. The group leader encourages cooperation in these situations.

They have a track record of accomplishment; they feel pressured or endangered by a common outside force. The level of cohesion, solidarity, and kinship among a group's members is referred to as group cohesiveness. It reveals how much people are compelled to stick with the group and experience a sense of belonging. The degree of group cohesion is a crucial component of group dynamics and has a big impact on how the group behaves, works, and performs as a whole. Strong interpersonal ties, trust, and a sense of belonging among group members are indicators of high group cohesiveness. When a group is cohesive, its members are more likely to collaborate and support one another, have common objectives, and work together to meet those objectives. Higher levels of motivation, satisfaction, and commitment within the group are frequently a result of this cohesiveness. The emergence of group cohesion is influenced by a number of variables. These elements consist of: Shared aims and objectives: A sense of cohesion and togetherness is fostered when group members have a clear grasp of the group's purpose and share similar goals. Interpersonal attraction: Goodwill and like amongst group members can increase the cohesiveness of the group. Interpersonal attraction is influenced by elements including similarity, communication, and respect for one another. Group size: When compared to bigger groups, smaller groups frequently have better levels of cohesion. Members have more opportunities for engagement and relationship-building in smaller groups, which improves cohesiveness. Group identity and distinctiveness: Cohesiveness is increased when members of a group strongly identify with it and believe it to be different from other groups. This might be accomplished by shared beliefs, rituals, or symbols within the community. External competition or threats: When a group experiences external difficulties or dangers, cohesion may be boosted when members band together to overcome the challenges. Leadership and communication: Strong leadership that encourages inclusivity, open communication, and trust-building can strengthen group cohesion.

CONCLUSION

A group's behavior and performance are significantly shaped by group dynamics. Different facets of group dynamics, such as communication patterns, leadership styles, conflict resolution, and decision-making processes, have been covered in this essay. Individuals and organizations can successfully manage and improve group performance by understanding these dynamics. An essential component of good group dynamics is effective communication. It encourages cooperation and understanding between members by enabling them to communicate ideas, information, and concerns. Additionally, the existence of various viewpoints within a group can promote innovative thinking and creative problem-solving. However, it's essential for preserving a positive group dynamic to learn how to handle disagreements that result from divergent viewpoints or interpersonal concerns. Quickly and respectfully resolving disputes might avoid undesirable consequences like decreased productivity or relationship breakup. Group dynamics are heavily influenced by the degree of group cohesiveness since it affects how the group acts, functions, and performs as a whole. High group cohesion is indicated by close relationships, trust, and a feeling of belonging.

among group members. A cohesive group has individuals who are more inclined to cooperate and support one another, have shared goals, and work together to achieve those goals. This cohesion typically has a positive impact on the group's motivation, contentment, and commitment levels.

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